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Signs of Socialist wear and tear in Spain, Page 2

World News

Bonn tries to quash N-traffic allegations

The West German Government did its best to end speculation about possible breaching of the non-proliferation treaty by West German companies, declaring as "groundless" allegations of atomic smuggling to Libya and Pakistan. Page 2, Feature, Page 17.

Nato summit date

Nato announced that its 16 heads of government would hold a summit in Brussels on March 2 and 3. It would be their third summit in the past six years. Page 18.

Rothschild dies

Baron Philippe de Rothschild, a leading figure in the Anglo-French banking family who devoted his life to developing the Mouton Rothschild vineyard in the Medoc region, died at his Paris home after a long illness, aged 85.

Reagan call for funds

President Reagan told a private meeting in Washington that a Congressional vote on funding for the Contra rebels represents "the moment of truth" for US support of the rebels.

Iraqi assault 'crushed'

Iraq said its forces crushed four attempts by Iraqi commandos and other units to retake mountain peaks and villages captured in a five-day Iranian offensive in Iraqi Kurdistan.

Township toll rises

Three more people, including a 14-year-old boy, died in a black power struggle in rural townships around Pietermaritzburg. The deaths brought to 19 the death toll in the area this week.

KGB scandal

Pravda revealed a major scandal linking Ukrainian KGB, police and justice officials to the jailing of an corruption charges on an honest police chief. Page 2.

Ex-bankers jump bail

Two Singapore brothers, former directors of the Ka Wah Bank jumped bail totalling HK\$21m (\$2.7m) in Hong Kong the day before they were due to appear in court on a total of 81 charges of bank fraud and related offences. American bank chief fined, Page 2.

Steelworkers strike

More than 40,000 steelworkers in 53 West German plants staged a two-hour strike to press demands for a 5 per cent pay rise and a 35-hour working week, their union said.

Brazil border dispute

The Brazilian Government despatched 300 troops to keep the peace in a border dispute between the states of Rondonia and Acre after the Brazilian reinforced their contingents of armed military police in the disputed area.

Unita besieges town

Unita rebel forces in Angola, backed up by long-range South African artillery, were reported to have surrounded a strategic garrison town in southern Angola, putting Soviet- and Cuban-backed government forces at risk of imminent defeat. Page 3.

Haiti election

First results from Sunday's election in Haiti showed Leslie Manigat, reported to have close ties with both the ruling junta and the US Government, was ahead in the race for president.

UK plans more jails

The British Government announced plans for six new jails.

Business Summary

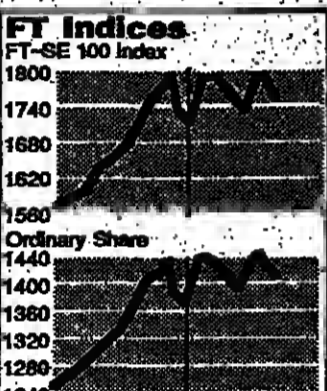
Wall Street drops below 1,900 to 6-week low

WALL STREET: The Dow Jones industrial average closed at 1,878.14, the first time it had dropped below 1,900 since December 11, the day after a large October trade deficit was reported. Page 28.

SNANOL, French pharmaceutical company controlled by Elf Aquitaine oil group, withdrew its bid for A.H. Robins, US drug concern, following the emergence of a clear winner in the \$3bn bid battle. Page 19; Lex, Page 18.

TOKYO: The weak tone continued yesterday and only situation stocks showed signs of life as leading issues moved lower. The Nikkei average shed 56.03 to 22,843.14. Page 38.

LONDON: The stock market fell back again, with renewed concern about the US trade deficit depressing the dollar. The



FT-SE index closed 16.2 down at 1,878.14. The FT Ordinary index shed 13.8 at 1,408.2. Page 34.

DOLLAR closed in New York at DM1.6570. FF15.5908, SF1.3450, Y127.16. It closed in London at DM1.6605 (DM1.6760); FF15.6075 (FF15.65); SF1.3485 (SF1.3655); -Y127.75 (Y128.05). Page 27.

STERLING closed in New York at \$1.7995. It closed in London at \$1.7925 (\$1.7785); DM2.9775 (DM2.98); FF110.0525 (FF110.0475); SF12.4175 (SF12.4275); Y229.0 (Y228.75). Page 27.

VIDEOTEK, Canadian cable television company, denies yesterday's Financial Times report that it was planning a C\$70m (\$54.4m) joint venture with British publisher Robert Maxwell.

GREECE is challenging a European Community decision to release Ecu10m (\$8.2m) in financial aid to Turkey. Page 2.

EUROPEAN Community has accorded Portugal Esc62bn (\$455m) in aid for small and medium enterprises and regional tourism. Page 2.

CENTRAL Bank of Kenya reported that Kenya's inflation rate rose again in 1987 and its balance of payments to move into the red after the economy had recorded its strongest growth in a decade in 1986. Page 3.

TAIWAN is to allow direct trade with eastern Europe and has cut duty rates on imported cars from 85 per cent to 42.5 per cent. Page 4.

EUROPEAN Commissioner for External Trade, Willy de Clerck, attacked Japan over its growing trade surplus with the European Community. Page 4.

WEST German Government is supporting efforts to sell Airbus airliners to eastern Europe as a means of improving East-West cooperation. Page 4.

UNYSIS, US computer company, recorded profits of \$100m for the three months ended December, compared with a loss of \$215m a year earlier. Page 19.

MIYOSU Construction of Japan suffered a 25 per cent slump in pre-tax profits to Y1.9bn (\$14.8m) in the six months to November, largely due to poor returns from the investment of surplus cash. Page 21.

Iran takes over direct control of foreign hostages in Lebanon

BY NORA DOUSTANY IN BEIRUT

IRAN HAS taken direct charge of several foreign hostages in Lebanon in an effort to secure fresh concessions, including arms from Western governments, according to senior Shia militia officials in Beirut.

They said Mr Terry Waite, the personal envoy of Britain's senior archbishop who disappeared a year ago while negotiating the release of hostages in Beirut, and other captives had been transferred to the hands of locally based Iranian Revolutionary Guards at the beginning of the year.

The transfer came after a recent decision by Tehran to prevent the Lebanese kidnappers striking deals of their own. The move appears to reflect a hardening of Iran's stance over the hostages. A militia official who is usually well informed

about the issue, said Iran had decreed that from now on, it would exclusively handle hostage affairs with Western governments rather than through Lebanese intermediaries.

"Most of the captives are in the custody of Iranian Revolutionary Guards to prevent Lebanese groups, families or interloppers from reaching agreements that are not strictly beneficial to Iran," the official said.

In the final week of December, the Iranian Government was reported to have intervened to block negotiations which might have led to the release of two captives: Mr Rudolf Cordes, a representative of West Germany's Hoechst chemical group abducted just over a year ago, and Mr Terry Anderson, the American jour-



nalist who is the longest-serving of all the foreigners still in captivity. There are believed to be 24 of them. A deal had been in the making for the release of Mr Cordes in exchange for the freeing of Mr Mohammed Ali Hamadei, a Lebanese man being held in West Germany on charges of hijacking a TWA airliner in

June 1985, payment of a ransom of \$3m and proof to the captors that 17 Shia activists held in Kuwait on bombing charges were still alive and in good health.

Mr Anderson, Beirut bureau chief of the Associated Press, would have been next in line in the same package as a concession to the US. Washington had

demanded the extradition of Mr Hamadei to the US for his alleged involvement in the hijacking and the killing of a US Navy diver on board.

However, the militia official said that when the Iranian Government found out about the negotiations, it told its representatives in Beirut that there could be no deal unless West Germany supplied it with material for manufacturing chemical weapons, arms and other technology. The envoy in charge of the negotiations left for Bonn and that was the end of it," the militia official said.

According to Druze and Shia Muslim militia officials, Mr Waite, 48, is alive and has been transferred more than once to different locations in Beirut's southern suburbs.

However, they say there is little chance that he will be released soon. The British Government is adamant in its refusal to bargain with the hostage-takers. "There is no way the British Government is going to make a deal with the kidnappers. We have nothing to propose, nothing to offer and the kidnappers should know that there is no benefit in keeping him," said Mr John Gray, the British ambassador to Beirut.

Mr Walid Jumblatt, the Druze chief who had provided bodyguards for Mr Waite on his last visit to Beirut, said in an interview that he was still exploring the possibilities for Mr Waite's release, in line with a promise to the Archbishop of Canterbury, Mr Waite's wife and the British Government. He

Commission orders France to slash subsidy for shipyard

BY WILLIAM DAWKINS IN BRUSSELS AND LYNTON MCLAIN IN LONDON

THE European Commission yesterday ruled that the French Government must reduce aid drastically to a shipyard which won a FF436m (£43m) order for a cross-Channel ferry against British and Dutch competitors. The British and Dutch companies received smaller subsidies.

The decision, the first under EC shipbuilding competition rules which came into effect a year ago, means that Chantiers de l'Atlantique, the French yard, will receive around FF100m less aid than promised when Britany Ferries, the French ferry group, awarded it the contract under considerable government pressure last summer.

Commission officials believe none of the original FF175m aid package - now to be cut to FF73m - has yet been paid out, but the decision comes as a serious blow to the yard and has already provoked a storm of complaint from the French authorities.

It is not known yet whether Paris will appeal against the ruling, as it has against at least one other demand from Brussels for the repayment of illicit state subsidies under EC competition rules.

Yesterday's move is the result of a Commission inquiry following a British complaint. The

European Commission's action, but it is unfortunate that in practical terms, the ruling doesn't appear to help Govan as the ship is already being built in France.

The EC rules stipulate that state aid must not exceed 28 per cent of the cost of the contract, unless several EC shipyards are competing for the same order. Under those circumstances, the competitors must get a ruling from the Commission, which would normally rule that the lowest aid level on offer must prevail for all the yards taking part.

That means the French Government has to reduce what the Commission estimates is its proposed 37 per cent subsidy to the 22.8 per cent level offered by the Dutch authorities to their own yard. The UK Government was offering Govan aid worth 28 per cent of cost, in line with the EC rules.

The French Government now faces the question of whether to accept the decision, which it fears will throw Chantiers de l'Atlantique into financial chaos, or appeal to a European Court of Justice which is proving increasingly supportive of the Commission's crackdown on illicit subsidies. If Paris decides to disburse the aid regardless, the Commission has the power to force the yard to repay it.

Govan yard, run by state-owned British Shipbuilders, put in a lower FF410m bid, which it believed reflected its genuinely lower costs. The third bid - and the one with the lowest subsidy - came from De Giesse-Noord of the Netherlands.

British Shipbuilders last night said: "To the extent that this ruling contributes to fairness of competition within Europe in shipbuilding, we welcome the

Israeli troops beat up refugees

By Andrew Whitely in Jerusalem

WIDESPREAD BEATINGS were reported yesterday in the Israeli occupied territories as troops responded to the switch in tactics in handling the unrest.

In one Gaza refugee camp, Jabaliya, more than 50 residents were being treated at a UN clinic for injuries resulting from beatings suffered overnight. Seven patients, including a 75-year-old woman, had to be transferred to Gaza City's Shifa Hospital.

In Ramallah, north of Jerusalem, in the West Bank, Israeli soldiers carrying heavy wooden clubs broke in doors of Arab homes and dragged youths out into the streets.

Similar tactics were used in the Israeli occupied territories as troops responded to the switch in tactics in handling the unrest.

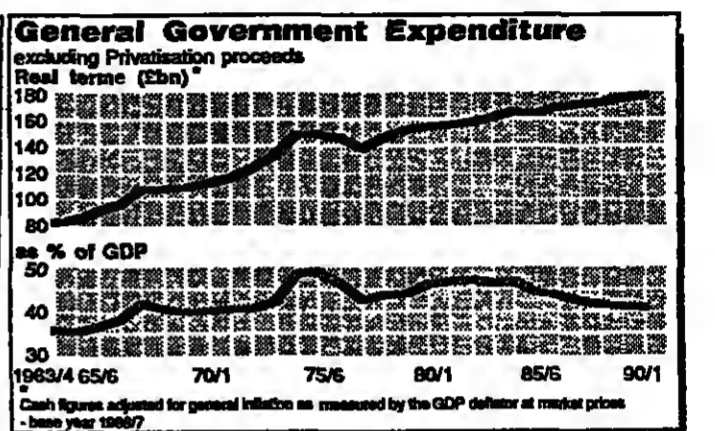
The security forces' new emphasis on non-lethal methods of controlling the six week long disturbances, stems from the Government's belated realisation that the mounting fatality toll - 39 have died - was becoming counterproductive.

It has also proved highly damaging to Israel's international image.

Mr Yitahf Rabin, the Defence Minister who is in charge of squashing the unrest, went on the offensive against critics who have urged Israel to include the Palestine Liberation Organisation in any future peace negotiations.

Speaking shortly after Israeli troops had killed three guerrillas just inside the Israeli border with Lebanon, he said the incident was a reminder that "the PLO terrorist organisations have not given up on terror, or on indiscriminate murder, as a central means of achieving their goals".

Unveiling the latest public spending discussion document, Mr Major said that the Govern-



Tax cuts priority for UK Treasury

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT, IN LONDON

THE UK Treasury voiced its determination yesterday to prevent the outcry for extra funds for the National Health Service curbing its ambitions to cut tax levels by insisting that there would be no extra funds for public spending in the March budget.

Presenting the Government's detailed public spending plans for the three years to 1990/91, Mr John Major, Chief Secretary to the Treasury, said that there should be no expectations of extra cash for the National Health Service in the budget.

"We have just completed a public spending round and I do not intend to reopen it," he said. His comments, the firmest sign yet of the Government's intention to ride out the health service row, were agreed in advance with Mr Nigel Lawson, Chancellor of the Exchequer.

They were aimed at defusing expectations that the extraordinary buoyancy of public finances would prompt Mr Lawson to combine his announcement of sizeable tax cuts with additional resources for the NHS, Mr Brown said.

Pressure over health, Page 5; Details, Page 12; Analysis, Page 13.

Fiat president questions need for competition laws

BY JOHN WYLES IN ROME

MR GIOVANNI AGNELLI, president of the Fiat group, yesterday questioned whether Fiat or any other Italian group needed to be regulated by national competition laws.

He defended his company's size and range of activities at a Senate committee inquiry into internationalisation and industrial competition.

His statement pits Italy's largest and most influential private company against a range of political and industrial opinion which favours legislation to preserve competition and curb industrial concentration.

Deploying a variety of statistics, Mr Agnelli argued that large Italian companies were a much smaller part of the national economy than in many other countries and needed to be larger and more numerous in the 1990s. He said the European Community's competition laws were adequate to regulate the Italian situation.

The Fiat chief more than once revealed his belief that the campaign in favour of competition laws was a politically inspired attack on his group. In certain quarters, he said, the proposal was aimed more "at hitting someone or something than at protecting worthy general interests".

He said there were only eight Italian non-oil companies in the



Giovanni Agnelli defended Fiat

world's top 500, compared with 28 in France, 38 in Germany and 63 in the UK.

Fiat's 1986 turnover of \$19.67bn was only 4 per cent of national gross domestic product, while the three publicly owned industrial groups, IRI, ENI and Efim, jointly accounted for 10 per cent. "This concentration does not seem to excite similar anxieties," he added.

Nor were the Dutch apparently much concerned that the

Philips group's turnover was 13 per cent of GDP and the Swedes of Volvo's was 9 per cent, he said.

He was proud that in the vehicles sector Italy had a company of European size in Fiat. But it was still only eighth in the world league of vehicle producers.

"I do not believe that Fiat's diversification can be considered an obstacle to free competition, if this really is to be considered for our critics' agitation," said Mr Agnelli, who added that Fiat's diversification was in line with the national economy's need to be "entirely out of place".

The Fiat president also defended the ownership of newspapers by industrial and financial companies. Fiat owns one national newspaper, La Stampa, and has a large shareholding in Corriere della Sera.

Freedom of the press was not threatened, he argued, by such a pattern of ownership. On the contrary, the press could not be considered "truly free" when it was controlled by "political powers" which, he claimed, really feared competition from the private sector.

Any attempt to alter existing legislation on media concentration should be global, regulating both public and private controls over the press and radio and television, he concluded.

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EUROPEAN NEWS

KGB chief who framed honest cop is sacked

By Charles Hodgson in Moscow

A SENIOR KGB officer and police and justice officials in the Ukraine have been sacked for framing an honest police chief on bribery and corruption charges. The Communist Party newspaper Pravda reported yesterday.

The scandal, which also involved officials at the Interior Ministry and the prosecutor's office in Moscow, was uncovered during an investigation into the case by the party's central committee's watchdog, the Control Commission.

The affair is seen as significant since it involves rare and serious criticism of the KGB, as well as revealing further wrongdoing by police officers, who have come under more frequent press censure under Mr. Mikhail Gorbachev's policy of openness or glasnost.

Pravda said the officials in Moscow and the Ukrainian party leader and last surviving political member with close links to the former Soviet leader Mr. Leonid Brezhnev, whose policies are now being criticised.

While Mr. Shevchenko has been careful to align himself with the reformers in Mr. Gorbachev's administration, observers said that the latest scandal, coming on top of previous cases of abuse by party officials in the Soviet Union's largest republic, is certain to prove embarrassing.

The Control Commission, which is becoming increasingly active in exposing cases of official wrongdoing, accused one local KGB officer of "crude violation of the established rules on detention of people under investigation" in the Malyshev case, Pravda said. Though the newspaper did not elaborate, observers in Moscow have taken this to mean that Mr. Malyshev and other witnesses in the case may have been subjected to physical, as well as psychological, abuse.

Last July there were reports that a former senior party corruption among senior party members in the Ukraine had died following police harassment.

Pravda said that Mr. Malyshev, who was imprisoned for two years, had been released in August and had returned to work at the Interior Ministry. The newspaper added that criminal charges were being prepared against those involved in the case.

● The official news agency Tass reported yesterday that the Soviet courts had begun examining the first civil suits filed by people complaining of infringement of their rights by state officials, under a new law that came into force on January 1.

Italy may accept US aircraft

By John Wyles in Rome

SENIOR Italian Ministers have begun preparing for a discussion with the US on the possible relocation in Italy of the 72 F-16 fighter-bombers due to be withdrawn from Spain within three years.

Although the US has not yet made any proposal, the Italian Government is expecting Mr. Frank Carlucci, the US Defence Secretary, to discuss the subject on a visit to Rome expected in early February.

Mr. Giovanni Goria, the Prime Minister, is believed to have discussed the matter with his senior colleagues at a meeting yesterday.

A formal decision on where to rebase the aircraft after their withdrawal from the Torrejon airbase near Madrid will be taken within a few weeks.

Clearly, however, the US will be keen to establish Italian readiness to host the aircraft. While NATO begins serious consideration.

The aircraft are dedicated to the defence of NATO's southern flank and as soon as the agreement between the US and Spain on their withdrawal from Torrejon was announced last Friday, Italian politicians began preparing for what could be a fierce domestic argument.

It is thought that the F-16's could be located at US bases either in Friuli or at Comiso in Sicily.

The Germans have already come out firmly against the move, and others, including the Communists, may complain that accepting the US 401st Airwing would nullify the symbolic contribution to disarmament contained in the withdrawal of cruise missiles from Comiso under the recent US-Soviet agreement.

At bottom, however, all the coalition parties are strong supporters of maintaining the US presence in Europe and wary of any approach that may weaken it.

Italian trade surplus

Italy achieved a balance of payments surplus of L1,637bn (2748m) last year, helped by a December surplus of L1,188bn, the Bank of Italy said yesterday, writes David Lane in Milan.

Italy's monetary authorities said the outturn was due to excellent results in the last four months. In 1986, the balance of payments showed a deficit of L2965bn.

EC aid for Portugal

PORTUGAL'S Minister of Planning, Prof. Joao Valente de Oliveira, and the European Commissioner for Regional Affairs, Mr. Peter Schmidt, have signed an E862bn (5455m) agreement to help small and medium enterprises and regional tourism, writes Diana Smith in Lisbon.

Bundesbank's annual money targeting ritual faces dilemma

IT HAS become an annual ritual, enacted on the 11th floor of an austere building on the outskirts of Frankfurt. Each year, the Bundesbank's policy-making council sits down to decide its money supply target for the coming 12 months. The practice began in 1974 and worked reasonably well until the mid-1980s, apart from an overshooting in 1978. But in both of the past two years, the goal was exceeded by a wide margin as heavy currency inflows upset the central bank's careful calculations.

Thus, the result of today's Bundesbank council meeting on monetary policy, attended by Mr. Martin Bangemann, Economics Minister, will be eagerly awaited in West Germany and

Today's monetary policy meeting is eagerly awaited, writes Andrew Fisher

elsewhere. One question is whether a target for 1988 will be set at all. Last year, the expansion rate of between 3 and 6 per cent set for central bank money stock - a combination of cash in circulation and banks' minimum reserve deposits at the Bundesbank - was well outdistanced by the actual outcome of 8 per cent.

Most economists, however, think the Bundesbank will again set a target corridor,

probably at around the same level as last year, or a little wider, to allow for expected growth in production and prices. But the central bank money stock definition could be replaced by the broader M3 aggregate, modified to take account of deposits on the Euromarkets. M3 actually rose at a slower rate last year, around 6 per cent, than central bank money stock, though it advanced more rapidly in 1986.

One advantage of M3 would be to reduce the impact of cash, which has tended to exaggerate the rise in central bank money. This has mainly been through the effect of low interest rates and low inflation in curbing the velocity of money by discouraging its flow into other invest-

ments or purchases.

Of greater interest to financial markets will be how the Bundesbank explains the domestic and external factors surrounding its monetary policy. On one hand, it has to fulfil its obligation to maintain price stability. But it must also accommodate monetary inflows resulting from speculation on a D-Mark rise.

Since the high D-Mark and lower energy and raw material prices have kept prices down, the overshooting of the monetary target has not caused inflationary problems. But Bundesbank officials have made clear this cannot be tolerated for ever. Mr. Karl Otto Poehl, president of the central bank, said recently that the

consequences for monetary policy of the sharp rise in its reserves through currency intervention could not be taken lightly.

Two weeks ago, seven West German economists, including Mr. Herbert Giersch, president of Kiel University's World Economic Institute, called on the Bundesbank not to abandon the setting of annual targets. Otherwise, they argued, the credibility needed for lasting price stability would evaporate. Others agreed that confidence is important. "The question of credibility is decisive for the Bundesbank," says Mr. Peter Pietzsch, an economist with Commerzbank.

If the Bundesbank drops monetary targets now, while finan-

cial markets remain tense, the argument goes, it will find it hard to return to its policy when appropriate, as conditions calm down. "Credibility is a fragile animal," notes Mr. Norbert Walter, senior economist at Deutsche Bank. "To give up a concept which has been held to for over a decade would be considered not just an aberration but a change of regime."

Mr. Poehl, who has made clear that he does not regard central bank money stock targets as an absolute commitment, is flanked by several top Bundesbank officials who also believe these should be seen in the overall economic context and not made into a monetarist fetish. For instance, the bank

needs to intervene in foreign exchange markets to try to prevent the D-Mark reaching heights which would be too damaging to the economy.

Such activity to support both the dollar and currencies in the European Monetary System led to a big jump in Bundesbank reserves in 1987. With speculation on a likely EMS realignment later this year and no real assurance that the dollar's present firm levels will remain, more substantial intervention seems likely. Thus, comments Mr. Hermann Emsperger, chief economist at BHP-Bank, of today's meeting: "The conflict between currency-orientation policy and money supply-orientation policy makes it hard for the Bundesbank

Bonn refutes smuggling claim

By David Marsh in Bonn

THE BONN Government yesterday said it has no intention of ending speculation about possible breaching of the non-proliferation treaty by West German companies by the Bundesbank. It also denied allegations of atomic smuggling to Libya and Pakistan.

proof of diversions of fissile material.

Allegations of possible shipments abroad of material for making nuclear bombs caused a political uproar last Thursday. They followed a lengthy investigation by state prosecutors into an alleged bribery ring at Transnuclear, the Hanau-based nuclear transport company.

Mr. Klaus Töpfer, Environment Minister, delivered a new report to the cabinet on

the affair. Last week he called the allegations of breaches of the non-proliferation treaty "a terrible suspicion."

A special inquiry by the Bundestag (Federal Assembly) is due to start work today. This is due to look into the circumstances of Transnuclear's alleged infringements of nuclear export controls. An industry threatened by its own fallout. Page 27

Moscow plans more borrowing

By Hag Simonian in Dusseldorf

THE SOVIET Union aims to meet about 2 per cent of its foreign investment needs from hard currency sources, according to Mr. Victor Geraschenko, vice president of the Bank for Foreign Economic Affairs.

Mr. Geraschenko, speaking in Dusseldorf at the signing of the bank's \$Fr100m (\$41m) bond issue launched earlier this month, confirmed the deal was likely to be followed by others this year. The Swiss transaction was the Soviet Union's first external bond since the 1917 Revolution.

However, he did not give details of the currencies the Soviet Union intended to borrow in, nor would he say how much of its hard currency investment needs would be met by tapping the world's capital markets. In 1986, the Soviet Union's total investment amounted to \$205bn (£190bn), according to Mr. Geraschenko.

The Soviet authorities have had to release a wealth of hitherto unpublished economic material, made public for the first time yesterday, to comply

with the strict prospectus requirements demanded by the Swiss authorities for any public bond issue.

The Soviet Union had a trade surplus of Roubles 5.7bn in 1986, according to the prospectus, against Roubles 5.3bn the previous year. Gross social product rose to R1,426bn, compared with R1,384bn in 1985. The country's industrial output went up to R238bn from R204bn in wholesale price terms, while gross agricultural output (in 1985 prices) rose to R220bn from R208bn in 1985.

On the industrial front, industrial growth rose to 126 from 120 in 1985 (1980 = 100). While heavy industry rose sharply to 150 on the index against 123 in 1985, light industry only edged up to 109 against 108 the previous year.

Overall, the state budget showed a small surplus, with total revenue rising by R28.9bn in 1986 to R420bn, while total spending increased by R30.6bn to R417bn.

The Swiss bond has been widely seen by bankers as a test for future Soviet issues in

the Eurobond markets. The next issue for the Bank for Foreign Economic Affairs is likely to be a D-Mark Eurobond within the next three months.

However, it will first be necessary for the Soviet and West German governments to reach agreement on settling outstanding debts from the Tzarist past. These are likely to be cleared by the Soviets after 1917.

Mr. Geraschenko said further Soviet bond issues would be closely linked to specific investment projects and the need to help capital goods in the West. Among the likely areas for investment are motor manufacturing and the wood and cellulose industry, he said.

Money would not be raised abroad "for purchases of French perfume or German schnapps". The proceeds of the bank's Swiss franc bond would be used to finance long-standing purchases of Swiss machine tools and work benches, he said.

Mr. Geraschenko would not be drawn as to when the bank might issue its next bond.

Italy may accept US aircraft

By John Wyles in Rome

SENIOR Italian Ministers have begun preparing for a discussion with the US on the possible relocation in Italy of the 72 F-16 fighter-bombers due to be withdrawn from Spain within three years.

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A formal decision on where to rebase the aircraft after their withdrawal from the Torrejon airbase near Madrid will be taken within a few weeks.

Clearly, however, the US will be keen to establish Italian readiness to host the aircraft. While NATO begins serious consideration.

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Turkey bank blocks new loans above \$45,000

By Jim Dudgeon in Istanbul

FRESH credits have been blocked and inquiries ordered into loans totalling more than TL50m (\$46,000) at the Turkish state-owned Ziraat Bankasi (Agricultural Bank) in Turkey.

Mr. Coekun Ulusoy, the bank's recently appointed general manager, issued an interim memorandum seeking a comprehensive list of all loans of over TL 50m.

He said he would not prolong payment terms or grace periods on debts and would not offer interest reductions to debtors who had fallen behind in repayments or interest payments on credits over TL100m.

No new credits, even those previously approved but not disbursed, would be issued, he said, and no new appointments would be made until further notice.

French trade deficit plunges

By George Gosham in Paris

FRANCE'S foreign trade deficit plunged last year to FF31.4bn (\$5.6bn) after a deficit of only FF600m in 1986.

The French commerce ministry announced yesterday that the trade deficit in December reached FF900m after correction for seasonal variations compared with FF700m in November. The increase was partly caused by a sharp increase in car imports, which rose to FF4.9bn from FF3.5bn



ARMIS TALKERS: Mr. Gonzalez with Mr. Shevardnadze yesterday

Gonzalez, Shevardnadze in arms talks

MR. EDUARD Shevardnadze, the Soviet Foreign Minister, yesterday discussed prospects for further disarmament with Spanish Prime Minister Felipe Gonzalez, Kenter reports.

In an unusual gesture adding warmth to his welcome, Mr. Gonzalez stepped back to welcome Shevardnadze to his three-day visit. Diplo-

matic protocol generally requires that a visiting foreign minister be greeted inside the official residence.

The meeting, which extended 45 minutes beyond the scheduled one hour, surveyed the state of East-West relations following the signing of the superpower pact to scrap Intermediate-range Nuclear

Forces (INF) last month.

It also covered prospects for another East-West summit and further reductions in nuclear as well as conventional and chemical weapons.

Bilateral relations were excellent, but economic links needed to be boosted, with the possibility of joint ventures and tourism co-operation.

W Berlin mayor welcomes new Soviet attitude

By Leslie Coit in Berlin

WEST BERLIN'S mayor, Mr. Eberhard Diepgen, said yesterday the Soviet Foreign Minister, Mr. Eduard Shevardnadze, who spoke in Bonn this week of "untold possibilities" for Berlin, should be taken at his word.

Mr. Diepgen noted a new readiness by the Soviet Union and East Germany to utilize the "opportunities of (West) Berlin's location."

The mayor's remarks followed a recent offer to Moscow by the three Western allies in Berlin for talks to achieve "practical improvements" in the divided city. These would include improved air links, "humanitarian contacts" and the holding of international meetings and events such as the Olympic Games in both halves of the city. The improvements were suggested by President Ronald Reagan in a speech last year in West Berlin.

Mayor Diepgen strongly favoured going ahead with a planned high-speed rail link between Hanover and West Berlin. It would cost money, he noted, alluding to Bonn's reluctance to commit fresh funds at the moment, but would "close East and West Germany."

East Germany's main Communist newspaper, Neues Deutschland, yesterday blasted a declaration on Germany and Berlin by Chancellor Helmut Kohl's Christian Democrat parliamentary group which said Berlin would prove whether Moscow really wanted détente. The statement urged a "dynamic development" of West Berlin's ties with Bonn and the European Community.

Austrian bank chief fined for perjury

By Judy Dempsey in Vienna

DR. HANNES ANDROSCHE, managing director of Creditanstalt-Bankverein, Austria's largest bank, was fined Sch 1.06m (£61,400) yesterday after a Vienna court found him guilty of perjury.

The court's decision raises doubts about Dr. Androsch's future role in Creditanstalt. Already, Mr. Helmut Kuckack, general secretary of the Conservative Party, has called for Dr. Androsch's resignation.

"I expect Dr. Androsch to resign voluntarily. If he does not do so, then the bank's supervisory board must suspend him. A managing director who has been convicted is unacceptable for the biggest state-owned bank and unacceptable for the Austrian Republic."

Dr. Androsch, 47, a former Finance Minister in the Socialist government from 1970-1981, Vice-Chancellor and at one time tipped to be Chancellor of Austria, was convicted of lying while testifying in 1981 to a

Greece seeks to block EC aid to Ankara

By Andriana Ierodiakonou in Athens

GREECE is challenging the legality of a European Community decision to release Ecu10m (£5.9m) in financial aid to Turkey, the Greek Minister for EC Affairs, Mr. Theodoros Pangalos, said yesterday.

The Ecu10m is the remaining part of an aid package approved before Greece joined the Community in 1981. Athens consequently cannot challenge the decision. However, it is objecting to the timing of the release of the funds.

Next week, the European Court will consider evidence both on that case and on a dispute between Greece and the Commission decision to transfer funds earmarked for Turkey from one budgetary financing channel to another.

Greece has actively opposed on human rights grounds a revival of the 1963 Turkey-EC association treaty which was effectively frozen after the 1974 Greek military coup. Athens is particularly concerned about continuing occupation of parts of Cyprus, which is also linked to the Community by an association agreement.

Athens is in addition spearheading resistance to Turkish accession to the EC. The Greek position remains unchanged despite an easing of bilateral tension over the past 10 months. The Greek and Turkish Prime Ministers are expected to meet at the end of this month.

ATR 42 flights resumed

By David Lane in Milan

ATI, a subsidiary of Italy's state airline Alitalia, is to resume flights with the twin-prop ATR 42 aircraft. These were suspended in October following the crash of an ATI flight from Milan to Cologne in which 87 people died.

The flights resume next Monday on the Milan-Florence route. Other routes are being retrained and Alitalia expects a gradual resumption of services on nine national and seven international routes.

It is widely believed that October's crash near Como, the first involving an ATR 42, was caused by icing problems.

The return to service of ATI's six ATR 42 aircraft follows changes to the aircraft's operating procedures. No equipment changes have been made to the grounded aircraft. The airline says that safety margins have been increased by altering the aircraft's speed when less is likely to form.

Signs of wear and tear in Spanish Socialists' party clothes

SPAIN'S ruling Socialists face a congress this Friday with the sensation that their party is going through a critical phase which would seem to imply some rethinking of policy. Yet there is little prospect that fundamental changes will result from the meeting.

After five years in power, the longest period that any left-oriented administration has held without serious upset in Spain, the Spanish Socialist Workers' Party (PSOE) is showing signs of wear and tear. Relations are at a low ebb between its sister trade union and the Government, there is restiveness on the left and in the regions, and a good deal of head-scratching about where it is going.

But for all the noises of crisis and divisions, neither the leadership nor the bent of Government policy is under threat. While some changes are planned in the PSOE executive, the Prime Minister, Mr. Felipe Gonzalez, party leader for more than 18 years, is beyond any challenge.

Last week's outline agreement with the US, for withdrawal of American fighter aircraft from Torrejon base outside Madrid,

David White in Madrid previews the PSOE's congress this weekend

makes his position all the more cosy. The triple promise he made at the last PSOE congress three years ago - to hold a referendum on NATO membership, to stay out of the alliance's military command structure, and to reduce US forces - has now been fulfilled, boosting his credibility and lessening the risk of embarrassing motions being put to the meeting.

On economic policy, the attacks made by unionists and PSOE "critics" against Mr. Carlos Solchaga, the Finance Minister, for the rigidity of the Government's free-market stance and its pursuit of wage moderation have brought no indication that Mr. Gonzalez is prepared to change tack.

The Government is vulnerable on the country's 8m unemployment figure, but Mr. Gonzalez can and will argue that the trend has turned and that jobs are now being created and not lost.

Electoraally the PSOE's strength

has slipped from the 48 per cent scored in its first national victory in 1982 to around 40 per cent. Although its outright parliamentary majority, reduced in 1986, could disappear at the next general election, as has already happened at local level in numerous regions and town councils, the PSOE is still leagues ahead of its rivals. Its main political problems are its own.

The party suffers from a follow-my-leader syndrome. Power is concentrated in the hands of two men, Mr. Gonzalez and his Vice-Secretary-General and Vice-Premier, Mr. Alfonso Guerra, who emerges from the shadows at times of elections and congresses. An effort to set up the ambitious Socialist Workers' Party "Tiki" Benegas as number three has not been a great success.

Regional leaders accustomed to feeling powerful in their own bailiwicks, but carrying little weight

in the party hierarchy, have been growing impatient. Figures such as Mr. Ricardo Garcia Damborenea, PSOE chief in Bilbao, and Mr. Joaquin Leguina, head of the Madrid regional government, have broken ranks on several issues. The party also has to cope with a new "federalist" platform from the Catalan Socialists, who have suffered in recent years from not being able to present themselves as champions of the Catalan cause.

The family squabble brewing between the Socialist UGT trade union and the Government, which had already erupted over issues such as pensions, reached its peak in October when the UGT leader, Mr. Nicolas Redondo, the embodiment of open-shirt socialism, protested against public sector pay proposals by resigning his PSOE seat in Parliament. All eyes will be on Mr. Redondo's appearance on Sunday. But the Government sees the crisis as affecting the UGT

more than the party, and the quarrel is expected to make little impact on the congress proceedings.

The PSOE leadership has broken with some other figures who helped to relaunch the party under Mr. Gonzalez in 1974. Mr. Pablo Castellano, a leader of its left-wing faction, Socialist Left, handed in his party card after making ill-considered allegations against Mr. Benegas. However, Socialist Left and "critics" within the majority account for barely a sixth of the delegates at the congress.

"We who dissent from the majority party line do not have sufficient strength to impose our ideas," Socialist Left's Mr. Antonio Garcia Saenzmas said.

The congress is being held under the slogan "Winning the future," but the broader questions of the future of socialism are set aside

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OVERSEAS NEWS

Manila to the rescue of maids overseas

By Richard Gosselin in Manila

THE Philippine Government took its first step yesterday towards protecting domestic maids who seek a brighter future abroad and find themselves dashed by abusive employers.

After reports of sexual harassment, the cabinet agreed to suspend the export of Philippine labour - particularly female labour - until basic standards had guaranteed corrective measures.

There will be a gradual lifting (of the ban) for countries in which the rights and human privileges of Philippine workers are respected, Mr. Francisco said.

Last week Mr. Alvarez Giang, Philippine ambassador to Kuwait, said his maids were swamped by Saudi officials already abroad and those destined to work for royalty, diplomats and government officials.

Each year 52,000 maids leave the Philippines, lured by the chance to earn up to ten times their domestic wages, much of which they try to repatriate to their families.

The days of financial district land selling at \$140 for a square foot are over

Tokyo property prices start to fall

BY CARLA RAPOPORT IN TOKYO

PROPERTY prices in Japan, which has the highest property prices in the world, are dropping.

According to Japanese real estate companies, Tokyo property prices have fallen on average by about 20 per cent from their peak reached last September, with some properties on sale at 30 to 50 per cent below their highest values.

Despite the reversal, the market will have to drop much further before Tokyo prices fall into line with those of other major capitals.

tax on individuals who sell land held for less than two years. Second, as of April last year, any proposed transaction of more than 500 square metres inside Tokyo must be submitted to the metropolitan government.

Mitsui Real Estate, Japan's largest property company, predicts that the downward trend in prices could last until the summer, while others expect it to continue until the end of the year.

While the credibility of the Government's economic policies has been damaged by its rescinding of measures, it would still be reluctant to act for what it would regard as the loss of face involved in a devaluation of the yen, according to bankers in the Kingdom and others closely involved with it.



Tokyo skyline: Some property prices have fallen by half

Pressure on riyal forces rise in interest rates

BY RICHARD JONES

HEAVY speculation against the Saudi Arabian riyal, following the cancellation of new austerity measures planned for inclusion in the 1988 budget, pushed up interest rates within the Kingdom yesterday.

Bankers are sceptical, however, whether the Saudi Government is contemplating a devaluation of the riyal from the present rate of 3.75 to the dollar, as a means of increasing revenue in local currency.

Kenyan GDP runs out of steam

BY ANTHONY ROBINSON IN JOHANNESBURG

KENYA'S economy, after recording its strongest growth in a decade in 1985, began to lose steam last year, according to the Central Bank of Kenya.

The bank, in its annual report for the fiscal year ended last June 30, also pointed to a renewed slump in inflation and expressed concern over the country's balance of payments sliding into the red again.

Unita besieges Angolan town

BY ANTHONY ROBINSON IN JOHANNESBURG

ANGOLAN rebel Unita forces, backed up by long-range South African artillery, are reported to have surrounded the strategic garrison town of Cuito Cuanavale in southern Angola.

Unconfirmed reports carried by the Mozambican official news agency (AIM) said that hundreds of Cuban and thousands of Angolan government troops are trapped in the fortified town and that Cuban pilots have been flying bombing raids against South African artillery which has been bombarding the town for weeks.

Independence leader dies in Peshawar

BY ANTHONY ROBINSON IN JOHANNESBURG

ABDUL Ghaffar Khan, renowned in India for helping to win freedom from the British but less popular in his native Pakistan for opposing its independence, died in Peshawar yesterday, aged 98.

Mr Rajiv Gandhi, the Indian Prime Minister, flew to Peshawar on an Indian air force aircraft to pay his respects. It was the first visit to Pakistan by an Indian Premier for 28 years.

Limited success for Dhaka strikers

By Sayed Kamaluddin in Dhaka

A DAWN-TO-DUSK general strike disrupted Bangladesh yesterday.

The strike passed off without serious incident but people filing nominations appeared to have had no difficulties since no pickets appeared at the downtown Dhaka centre where nomination papers were being received.

Two buses were damaged by demonstrators near the city centre. A military jeep was also chased and stoned by a group of agricultural college students.

Strauss starts tour of southern Africa

BY ANTHONY ROBINSON IN JOHANNESBURG

PRETORIA'S favourite western politician, the conservative Bavarian leader Mr Franz-Josef Strauss, flew in to a red-carpet welcome at Cape Town airport yesterday.

He was met by Mr Pik Botha, the South African Foreign Minister, at the start of a 10 day tour of southern Africa which will include talks in Maputo with Mr Joaquim Chissano, the President of Mozambique, and a visit to the former German colony of South West Africa.

Three weeks ago Mr Strauss met Mr Mikhail Gorbachev, the Soviet leader, in Moscow. That encouraged speculation in South Africa that Soviet attitudes to Africa, and especially the conflict in Angola, will figure prominently in the morning.

The latest visit follows foreign minister Hans-Dietrich Genscher's trip to Senegal and Angola in October and the Mr Kohl's own visit to Kenya, Cameroon and Mozambique at the end of last year.

AMERICAN NEWS

Argentine debt swap scheme launched

BY OUR BUENOS AIRES CORRESPONDENT

THE ARGENTINE Government yesterday launched a long-awaited debt capitalisation scheme as officials said the president of the central bank, Mr Jose Luis Machinea, would return to the US next week to continue negotiations on new funds to meet foreign debt interest payments shortly falling due.

Officials said the central bank opened an initial tender for \$50m in bids, to convert the debt via 13 projects put forward by private sector companies in the oil, petrochemical and textile industries.

Nicaragua frees 11 opposition leaders

By Peter Ford in Managua

ELEVEN LEADERS of Nicaragua's most conservative opposition groups, who were arrested on their return to the country after secret meetings with chiefs of the anti-government Contras rebels in Guatemala, have been released.

The opposition leaders had agreed at the meetings to pressure for inclusion in forthcoming talks between the Contras and Nicaragua's Sandinista government.

As part of the reforms, President Daniel Ortega lifted Managua's state of emergency on Tuesday, restoring full constitutional rights for the first time in six years.

Stewart Fleming reports from Pochahontas, Iowa, on Robertson's presidential trail

A tidy whistle-stop tour in a white-out

A BLIZZARD is sweeping into Iowa from across the northern border and engulfing the cavalcade of a score of buses and vans and accompanying police cars winding slowly across the northern half of the state in a near white-out with visibility on the road down to a few hundred yards.

But outside Kerry's restaurant in the tiny town of Cherokee an honour guard of Second World War veterans stands patiently in the snow next to a handful of supporters of Mr Pat Robertson, the former television evangelist, awaiting the arrival of the ardent conservative Republican presidential candidate.

After a 300 mile bus journey from the extreme east of Iowa in Davenport to Sioux Falls, Mr Robertson's campaign caravan of campaign staff, supporters, secret service agents and reporters had arrived in Sioux Falls the previous night at 9.40 pm on time to the minute as this staff proudly announced. This morning, although they would ultimately fall, his meticulous campaign organisers were determined to try to get ahead of the advancing storm to avoid losing a whole day of campaigning and to complete the 27 stops on the trail.

Brazil boosts trade surplus to over \$11bn

BY ANTHONY HARRIS IN WASHINGTON

BRAZIL achieved an \$11.15bn trade surplus in 1987, sharply up on the \$8.33bn of the previous year and a marked improvement on forecasts that at one stage predicted just \$9.5bn, Iva Dawson reports from Rio de Janeiro.

The figures, announced by the official government trade agency, Cacex, also show that Brazil's goods have risen to account for 70 per cent of the \$25.2bn export total, against 30 per cent for raw materials and commodities.

The country's trade performance has proved the one bright spot in an otherwise gloomy economic outlook. In part, the success of Brazil's export efforts has owed something to the decline in consumption at home as inflation - now at about 15 per cent a month - and reduced purchasing power have ravaged domestic sales.

US Inflation Rate Eases

BY ANTHONY HARRIS IN WASHINGTON

THE inflation rate in the US is easing, for the time being at any rate, despite a rapid structural change which is straining industrial capacity, and threatening a tight labour market, while the key construction industry is suffering something near a slump.

These apparently contradictory points are the focus of the latest batch of US economic statistics, and help to explain the sharp divisions over economic policy which persist in the Administration.

The inflation numbers, which show the cost of living rising at an annual rate of 3.5 per cent in the most recent quarter, sharply down from a year-on-year increase of 4.4 per cent, are a pleasant surprise.

Contradictory signs behind the statistics

BY ANTHONY HARRIS IN WASHINGTON

recent trends are encouraging, although he called at a meeting of the American Bankers' Association for 'every slow and steady' money growth.

His concern over inflationary pressures appears to be contradicted by the fall in the producer price index announced at the end of last week.

On the other hand the monetarists in the Administration, represented in the Cabinet by the Chief Economic Adviser, Mr Serrill Sprinkel, regard current monetary growth, which has slowed to a standstill in the last

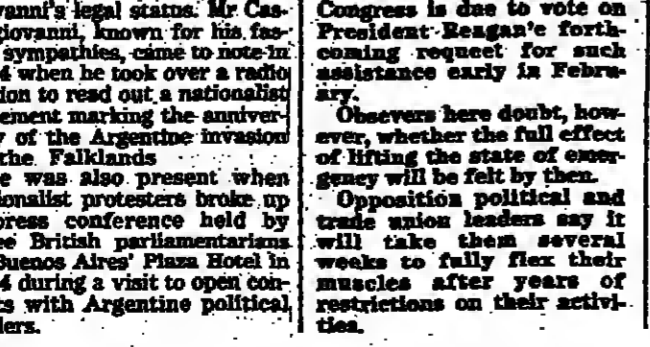
Rico rebellion civilian takes refuge in embassy

BY OUR BUENOS AIRES CORRESPONDENT

A CIVILIAN who is thought to have led ex-Lieutenant Colonel Aldo Rico's unsuccessful insurrection was yesterday reported to be inside the Paraguayan embassy in Buenos Aires seeking political asylum.

Mr Oscar Castrogiovanni, who is known by the pseudonym 'Castro', was seen last Friday throwing pamphlets and cheering Lt Col Rico when the renegade army officer began his defiance of the Argentinian high command.

US Consumer Prices % Change



three months, as a warning of recession, in line with the consensus of economic forecasters.

New evidence in support of this fear is the continued sharp slump in private housebuilding, December starts, at an annual

organisation can turn out supporters, as well as to lift the morale of his supporters themselves by showing that the campaign has momentum.

Since he is bringing a core of supporters along with him in one bus, as well as campaign banners and placards, one option is to send some of the faithful on ahead so that when the candidate and the media roll into town, he is given an enthusiastic welcome. His staff, oddly, deny that this is happening, saying to reporters that the familiar faces in the smaller crowds along the way must be drivers.

At Pochahontas the strategy is different. The rally is moved outdoors into the blizzard, presenting a snowy scene attractive and interesting to the television cameras. This conveys not only the depth of commitment of his supporters but also the determination of the candidate.

The careful planning of the cross-country tour is an impressive demonstration of organisational strength. The port-a-crowd dimension cannot obscure the fact, either that the

former Christian minister's campaign is based on more than the ability to plan a rally. Although at some of the 27 stops on the route no more than a couple of score of supporters turned out (albeit in at times appalling weather) at others he drew between 100 and 200 prospective voters.

By the standards of rallies for the Iowa caucuses, the beginning of the process of national convention delegate selection in the state, such crowds are impressive. More-over many of Mr Robertson's backers are evangelical or fundamentalist Christians drawn to his campaign by his religious background and moral message, and bringing to it more than mere political commitment.

What impact will he have on February 8? His rivals wish they knew and are busy trying to find out. At a Robertson rally in Ames, Iowa, on Monday several top staff members, Senator Robert Dole's Iowa campaign turned up to make an on-the-spot assessment on behalf of the front-runner in the polls. If those polls are right, however, it is Vice President George Bush, whose ratings have been sinking, and Rep Jack Kemp, who is also seeking the evangelical vote, who should be more worried.

UK NEWS

PRESCOTT ABANDONS PLAN TO FORCE PARTY DEPUTY LEADERSHIP VOTE

Labour averts fight at the top

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

MR JOHN PRESCOTT, Labour's energy spokesman, yesterday abandoned his controversial plan to fight Mr Roy Hattersley for the deputy leadership of the party.

The decision followed his acceptance of a formula worked out between trade union leaders and Mr Neil Kinnock, the Labour leader, which Mr Prescott claimed would enable him to raise his proposals for redefining the role of the deputy leadership at this year's annual party conference.

He said last night that he had been given "assurances" from trade union leaders and the party leadership that his plan to relieve the deputy leader of

parliamentary responsibilities, in order to concentrate on strengthening the party organisation, would be debated in October.

He said that, as the debate would now be held, there was clearly no need for him to force the issue by standing for election this year. It was "a victory for common sense", although he did not rule out standing in subsequent years.

However, sources close to Mr Kinnock, who has been angered by Mr Prescott's apparent determination to provoke a contest, last night denied there could be any such guarantee.

They said the party leader did not organise the conference

agenda.

It was being pointed out that, up until this morning, Mr Prescott tried to win concessions on the role of the deputy leader, but was turned down flat on each occasion.

In a statement which appeared further to undermine Mr Prescott's position, Mr Kinnock welcomed the decision but expressed his annoyance that there had been any distractions from the party's present policy review.

He said he was "completely hostile" to the plan to exclude the deputy leader from a major parliamentary portfolio, like "just about everybody else in the trade union and Labour

movement".

Mr Prescott said he did not believe an election would be divisive but he appreciated the views of those who did. He was careful not to make any criticism of Mr Hattersley.

Mr David Steel, the Liberal leader, yesterday gave the clearest indication yet that he will not be a leadership candidate if his party decides to merge with the Social Democrats.

Speaking at Westminster three days before the crucial Liberal assembly, which will decide whether to put the merger package to a membership ballot, Mr Steel acknowledged his recent ambivalence over his own position.

Successor to Whitelaw named for key Cabinet committee

BY PETER RIDDELL, POLITICAL EDITOR

MR JOHN WAKEHAM, the leader of the House of Commons, has increased his influence within the Government by taking on the chairmanship of a key Cabinet committee. This follows the retirement of Lord Whitelaw earlier this month.

He will chair the committee, which deals with home and social affairs and is one of the main permanent, and publicly acknowledged, Cabinet committees. The other key committees, covering the economy and overseas and defence policy, are both chaired by Mrs Margaret Thatcher, the Prime Minister.

The chairmanship of these committees is central to the

running of the Government because most major issues are decided at this level, or in smaller sub-committees and ad hoc groups, rather than being referred up to the full Cabinet.

Consequently, after the retirement of Lord Whitelaw on health grounds, there was considerable speculation among ministers about who would take on his key role in ensuring that business was expedited and disputes between departments resolved without involving a full-blown public argument.

Mr Wakeham has the reputation, like Lord Whitelaw, of being a skilful behind-the-scenes operator and his influence will now extend over the

Beecham bolsters drugs arm

BY ANDREW TAYLOR

BEECHAM GROUP, the drugs, cosmetics and consumer products group, is reorganising the management of its pharmaceuticals division, which has an annual turnover of about \$850m.

Mr James Pollard, chairman of Beecham Pharmaceuticals, said the new management structure would foster closer co-operation between research and marketing new products.

The company, which produced a trading profit of \$245m in the year to March 31, 1987, was developing a new marketing unit to provide a strong input into product development.

It was also creating a department to increase product licensing agreements with other pharmaceutical groups. All aspects of bringing new products to the market would be co-ordinated under a new project management system. Some of these functions had been split which had led occasionally to expensive delays.

Four senior management posts have been created, including a worldwide head of commercial operations who will be Mr Paul Tatum, president of the company's US business.

Mr Pollard said annual research spending by the pharmaceuticals division had risen by more than 55 per cent to over \$80m during the past five years.

Health funds pledge 'dropped'

BY ALAN PIKE, SOCIAL AFFAIRS CORRESPONDENT

PRESSURE on Government over funding for the National Health Service intensified yesterday when leaders of the medical profession told members of parliament of their dismay that the Government was apparently not standing by an agreement that further finance is needed.

A meeting between Mr John Moore, Social Services Secretary, and the presidents of the royal medical colleges last week ended with a joint statement declaring that there was a need to increase the total resources available for health care.

"Perhaps rather naively, we assumed that additional resources meant what it said," Sir Raymond Hoffenberg, president of the Royal College of Physicians, told the Commons Social Services Committee.

Sir Raymond said the presidents had been dismayed to read reports of Tuesday's Commons health debate, in which the Government appeared to rule out extra resources. In this position, he said, seemed to be a "complete denial" of what had been said at the meeting.

The presidents, he said, had left last week's meeting with the Social Services Secretary feeling somewhat optimistic. They felt Mr Moore had listened sympathetically and he appeared to understand the problems. "Since then we have read nothing but disconcerting news and this causes us understandable dismay."

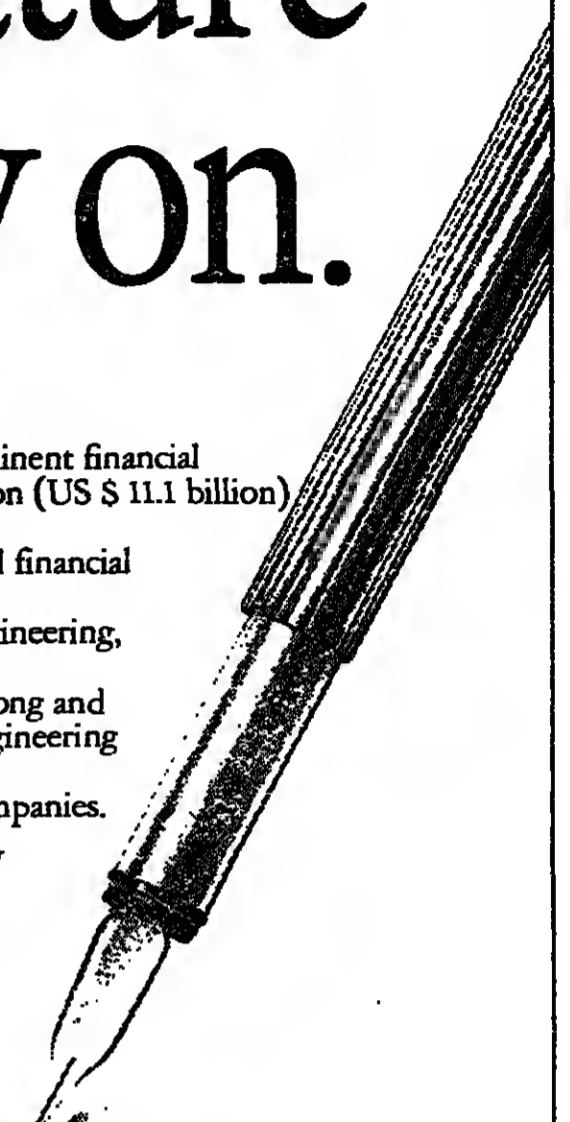
The presidents told the committee that a statement which they issued in December warning that acute hospital services were near breaking point had this week been formally endorsed by all the medical colleges.

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- Mannesmann Kinco Data processing, automation and communications
- Mannesmann Maschinen-Works Pipe and tubular products
- Mannesmann Handel Carrying and sales

UK NEWS

Ofgas director gives warning on excess profit

BY MAX WILKINSON, RESOURCES EDITOR

MR JAMES MCKINNON, director of the Office of Gas Regulation, yesterday told MPs that he would need more detailed information from British Gas if he were to ensure that the company did not make excessive profits out of the domestic consumer in future years.

Swan Hunter launches last RN Type 22 frigate

BY LYNTON MCLEIN

SWAN HUNTER, the Tyne-side shipbuilder, yesterday launched HMS Chatham, the last Type 22 frigate for the Royal Navy and the last vessel to be launched from the company's Neptune yard on the Tyne.

Swedes to sell Valspar paints to MacPhersons

BY IAN HAMILTON FAZEY

BECKERS, the Swedish paint maker, is to sell its Valspar brand and business to MacPhersons and get out of creative paint markets in the UK.

Scottish business confident on prospects

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

SCOTTISH COMPANIES are still highly sanguine about their short-term prospects in spite of the stock market crash and the rise of sterling against the dollar.

Rolls-Royce suspends outspoken managers

By Richard Tomkins, Midlands Correspondent

TWO SENIOR managers of Rolls-Royce, the aero-engine manufacturer, were yesterday suspended from work after apparently making outspoken remarks on the future of the company's marine engine division.

Rolls-Royce would be strongly pleased to supply the marine engines for the ship, codenamed NFR-80, if Britain participated. So far the Treasury has been chary about it.

Plans for Essex housing

By Andrew Taylor

PLANS FOR a £250m housing development at Brintree, Essex, have been submitted to Braintree District Council by Countryside Properties, which is involved in four of the largest housing schemes proposed for south-east England.

Kevin Brown reports on a growing sector in the transportation of goods Rolling up to rent a private rail wagon

JUST more than 40 years after the nationalisation of Britain's railways, the scene is being set for a period of rapid growth in private ownership and operation of rolling stock.

Guinness attacks Takeover Panel ruling

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE CONSEQUENCES for Guinness of what it asserts was an unusual and "highly dangerous" ruling by the City Takeover Panel were spelt out in the High Court yesterday.

Ford increases grip on car fleet sales

BY JOHN GRIFFITHS

FORD FURTHER tightened its grip on the leadership of the fast-expanding UK car fleet market last year.

Ignorance about unleaded fuel revealed in survey

FINANCIAL TIMES REPORTER

NEARLY four out of 10 of the UK's motorists, as revealed in a survey by the Financial Times, are unable to say which of their models could run on unleaded fuel or, worse still, gave wrong answers, according to a survey by Petrol, the Conoco subsidiary.

of four US-built locomotives by Foster Yeoman, the aggregates producer. This project is still under consideration, but on the back burner while BR sorts out its own locomotive requirements.

Car part plant for Midlands

By Richard Tomkins, Midlands Correspondent

NIPPON SEIKI, the Japanese motor components maker, yesterday announced plans to set up its first European manufacturing base in Redditch, the West Midlands new town.

GEC stake in Matra to trigger collaboration

BY DAVID THOMAS

GENERAL ELECTRIC Company, the UK electronics and engineering group, plans to use its new stake in Matra, the French electronics and armaments company, to launch a wide range of collaborative ventures with Matra and Matra's other new partners.

UK RAIL WAGON OWNERS table with columns for Rental companies and Fleet. Includes entries for CAIB/Procor, Standard Railway Wagon, E.G. Steele, etc.

Press opposes argument for Spycatcher ban

Financial Times Reporter

THE Government's argument for a permanent ban on press reporting on the Spycatcher case has been met with opposition from the press.

Councils told to sell off land

By Paul Chisholm, Property Correspondent

THE GOVERNMENT has told local authorities not to hold on to unused industrial land which could be used for retail developments.

ing a "halo effect" caused by the proposed Channel Tunnel, which will link BR tracks with the European network for the first time and has led to a big increase in awareness of the possibilities of rail transport.

UK FLEET MARKET 1987 top 10 sellers

Table listing top 10 car models and their sales figures for 1987. Includes Ford Sierra, Ford Escort, Vauxhall Cavalier, etc.

THE HEARING CONTINUES TODAY

Earlier in the hearing the court had heard from the panel stating that Guinness had had no involvement in the share purchase - a letter that Mr Oliver accepted as misleading.

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MANAGEMENT: Marketing and Advertising

TV advertising costs

A short-lived hiatus?

UK rate stability may be temporary, Philip Rawstone reports



Household cleaning products have given way to financial product ads as rates have soared

AFTER TWO years in which television advertising costs have soared by more than 50 per cent, the ITV companies may this year give advertisers a chance to get their breath back. Costs are not expected to rise in the next 12 months by more than 5 per cent.

A period of such relative stability will be welcomed by industry. But, as a conference of the Incorporated Society of British Advertisers (ISBA) heard this week, much economic damage has already been done to industry, and the pause in the upward spiral may not last for long.

The costs of TV advertising reflect the primary economics of supply and demand. Parliament has established a statutory monopoly with a restricted supply of advertising time. But demand for that time continues to grow.

Economic growth in the past few years has itself generated more general demand from industry. The Government, too, has become a major TV advertiser, using the medium, for example, to sell its privatisation programmes.

Banks and other financial institutions have moved in with enthusiasm. According to Media Expenditure Analysis (MEAL), the joint stock banks spent £8.6m on TV advertising in 1980. By last year, the total had risen to £50.3m. Insurance companies spent £3.5m in 1980, and £31.6m last year. The building societies' spending on TV advertising rose in the same period from £8.8m to £41.1m.

These "newcomers" certainly have no illusions about the expense of the medium. For even the rates being charged by the ITV companies - which ran 23 per cent above the retail price index in 1986 and 20 per cent higher than the RPI last year - do not measure the real rise in costs. The Institute of Practitioners in Advertising (IPA) claims that the ITV audience has declined from 56 per cent of the total to 51 per cent over the last three years and is also becoming older and more downmarket than that of the BBC.

But financial institutions appear happy about the returns they get. NatWest which, according to MEAL, spent around £12.7m on TV advertising last year, says television is the most effective medium for promoting products for young people and for penetrating the mass market for loans and mortgages.

That, it adds, can be judged from the fact that NatWest is

now brand leader in the young adult market and leads bank mortgage lending with advances of more than £5bn. Dick Spellman, divisional manager, marketing services, for the Halifax Building Society, agrees: "TV advertising is expensive. But it can deliver the goods if you use it carefully. You cannot afford to be on the box at any price."

But for many branded consumer goods, the price has already become too high. Ray Morgan, chairman of the independent media buyer, RMP, points to the evidence appearing on the small screen itself. "The British housewife - the dominant ITV viewer - must be increasingly enchanted," he says, "to see that she is being tempted more frequently by cash-cards, share offers, cars, travel and the like than by the traditional 'keep the family clean and well-fed' products."

Morgan estimates that the overall cost today of bringing a brand to 70-80 per cent of UK housewives in three or

four 30 second spots a month - considered the minimum necessary for a worthwhile return - would cost around £300,000. "The rise in costs in the past two years has been horrific," he says.

John Dale, sales director of Pedigree Petfoods, says: "Our productivity in the past five years has doubled, but the percentage of our sales going on advertising has doubled as well. Much of the improvement in productivity is merely being used to pay for the higher advertising costs. I don't mind paying free market rates, but the present system is a recipe for disaster."

John Sharpe, chairman of Elida Gibbs, the Unilever health and beauty products subsidiary, says it hits everybody. Large advertisers must find large sums of money to sustain their advertising presence in the market. "For many smaller brands, the cost of buying into television at all is becoming a very difficult decision in terms of commercial justification."

Sharpe says companies with advertising expenditure running at 5-10 per cent of total revenues have been saddled with a cost increase of up to 4.5 per cent by TV rate rises during the past two years.

A company that launched a new product in 1985 on a £1.4m TV advertising budget would now have to spend about £2m to achieve the same impact.

Dick Johnson, marketing services director for Procter & Gamble, and chairman of ISBA's executive committee, calculates that if advertising costs had risen in line with RPI over the past 10 years, British industry would have "saved" more than £1.5bn - "Money which could have been used to create jobs and wealth."

The cost of TV advertising in the UK was now higher than in either Japan or the United States. Dick Emery, sales director of Central Television and chairman of the marketing committee of the Independent Television Companies Associ-

ation, argues that there has now been a significant change of attitude towards advertisers' problems.

Apart from the extra opportunities provided by the move towards 24-hour broadcasting, the average advertising minute is being increased from six minutes to seven minutes an hour, rising to a ceiling of 7½ minutes in peak viewing time. Share schemes - by which an ITV company serving, say, 10 per cent of UK homes would give discounts to advertisers which spent a similar percentage of their budget within its area, and penalise those who did not - have been withdrawn.

Emery claims that ITV's audience share is now increasing because of better programmes and more competitive scheduling. But advertisers, generally, believe that their long term future depends on more radical changes in the structure of British television.

Johnson states firmly: "There is a need to inject competition into the system to promote efficiency and dynamism, and to increase the supply of TV advertising time significantly."

Channel 4 should be given its independence from ITV to develop its own national market, catering for selective target buying, he argues.

Greater competition should be injected into the next ITV franchise round in 1992. Separate weekday/weekend franchises should be established in major urban areas; and a night-time franchise should be introduced.

Encouragement should be given to the establishment of a fifth channel. It could be a national channel or a honeycomb of city-based stations. There would be ample funding for it as well as for British Satellite Broadcasting which would not make any significant contribution to the problem of available advertising time until the mid-1990s.

Other changes that might be considered, Johnson says, are programme sponsorship and the transfer of much of the Government's public service advertising from ITV to the BBC. "It would free commercial advertising time on ITV and if the Government paid for the adverts, that might help the BBC with its financial problems."

He avers: "If the Government comes forward with proposals for changes of this dimension later this year, it will make a real impact on a problem which needs solving urgently because it is a brake on the economy. It really is."

Product innovation

The chocolate box factor

Christopher Parkes on the search for winners

WHEN IT comes to romance and mystery, Bourville, the Birmingham suburb, is not a patch on the south of France and the Bermuda Triangle.

These, it seems, were the magic ingredients the UK chocolate assortments market was missing. Accordingly, things looked up when Cadbury withdrew its Bourville Selection and launched Biarritz in a fancy triangular box, accompanied by allusive advertisements. "Strange things happen in the blue triangle."

The new product pushed Cadbury's share of the boxed plain assortments market from 8 per cent to 25 per cent in a matter of months, and chalked up another success for new product developers Craton Lodge & Knight.

According to Greenagh Lodge, CLK's research director, Biarritz left the competition standing. Black Magic and All Gold were for "mumsie" types, she says, who enjoy watching Come Dancing on television and get a box of handkerchiefs for Christmas. "Bourville selection was old-fashioned long Johna. Biarritz is French knickers, she adds, celebrating the successful repositioning of an old product in a wider, younger and more individualistic market slot.

Biarritz is essentially Bourville Selection in a new box. CLK readily admits that a third of its NPD is in reality "old" product development.

But new or old, every candidate for the marketplace has to be exhaustively tested and tested by CLK, Cadbury, consumer panels and advertising agents until the mix is judged right for the target market.

Life for the new product developers has been made more difficult by the fact that people no longer live, consume, entertain or dress themselves in ways which can be predicted by the measures of the old-school researchers.

The ways of women, for example, the target consumers for Biarritz, have changed radically. Women are increasingly working well into middle age and beyond. This means that they are then mixing more with younger people, are more receptive to new

ideas than hitherto and are more likely to change their habits frequently. Lodge argues.

Rapid social change and the fragmentation and segmentation of traditional market sectors may be one reason for the emergence and increasing prosperity of consultancies like CLK. Another, according to a new study from consultancy Brand New, is that cost-savings driven to the oil crisis tended to carve up their marketing departments in a particularly savage manner.

Product developers, like many of the product developers, have prospered because they have found a niche to exploit.

However, their prosperity is hard won. The sector is

Biarritz is essentially Bourville Selection in a new box. A third of "new" products are "old"

highly competitive, laden with risk, and saddled with a potential clientele. Brand New says, which has a "cloud-cuckoo-land" attitude to innovation. Although more than half the 150 chief executives approached in a Brand New survey placed innovation among the top three factors for success, almost two thirds - and 80 per cent of food companies - said they spent less than 5 per cent of sales on new product development.

Curiously, since success in overcrowded markets is notoriously elusive, 39 per cent of the interviewees said any new product failure was unacceptable. Taken together with a recent Institute of Marketing study which showed that only 32 per cent of UK companies conducted market research and only 25 per cent invested in NPD, this presents an interesting picture of British industry's attitude to taking calculated risks.

CLK, which works to a mean success rate of 1:10, has encountered this tendency. "We live in a climate where people don't get rewards for taking risks," says Chris Wood, managing director. One

of his criteria for new clients is that his agency should not work in a vacuum. "If there is no one in the organisation with a remit making him responsible for NPD, then you might as well forget it."

One difficulty appears to be that of handling clients' demands throughout the development process for estimates of how the new product will sell. "We cannot give the clients any estimates until we are well down the line with a product, wrapper and advertisements," says Lodge. "We just have to tell them to be brave. NPD is very high risk and begs andour."

There is candour aplenty in the latest KAE Development study of supermarket buyers' attitudes to new products. Their demands, which must be fulfilled if newcomers are even to make it to their shelves, let alone the shopper's trolley, are straightforward. They require products with excellent quality tailored for expanding markets with strong consumer demand...and fat advertising budgets. In that order.

The big companies make their mistakes, but perhaps not surprisingly, they also enjoy a consistently high success rate. The companies named in KAE's top innovators list have barely altered in the 18 years since the study was first published. Cadbury, CLK's star client, has made it to the top 10 this year for the first time since 1978, with Biarritz gaining many honourable mentions.

But only two of the companies in KAE's top 20 innovators list figure in its list of most successful new products this year. This helps to bear out KAE's contention that once won, a reputation for good product development is not easily lost. "But building the reputation in the first place is difficult if the trade has a fixed idea about a company's capabilities."

• *Innovation in Consumer Markets, Brand New (Product Originator), 49 Princes Place, London W11 4QA. Tel: 01 221 7011.*

• *New Products in Grocers, KAE Development, 7 Arundel Street, London WC2E 3DE. Tel: 01 379 6118.*

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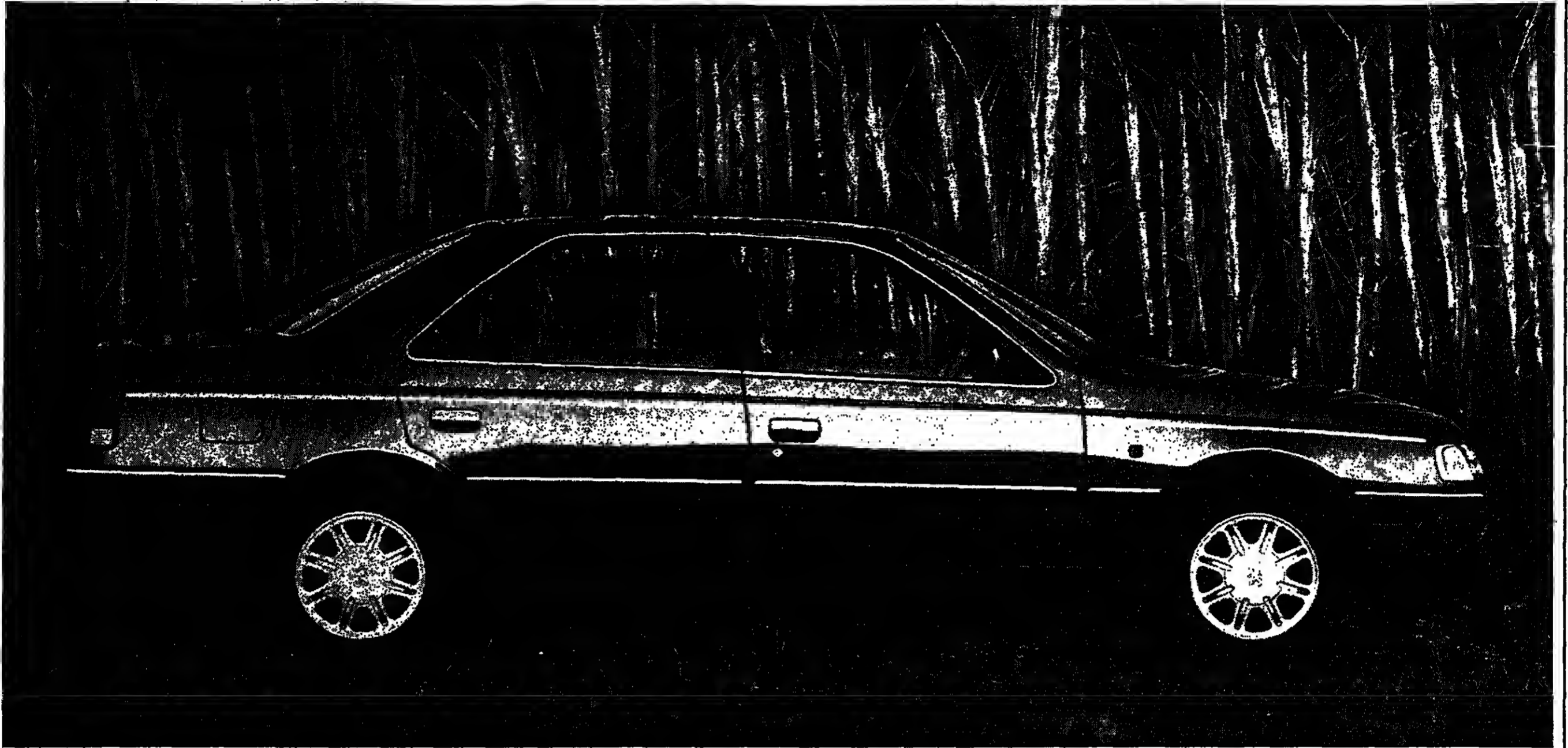
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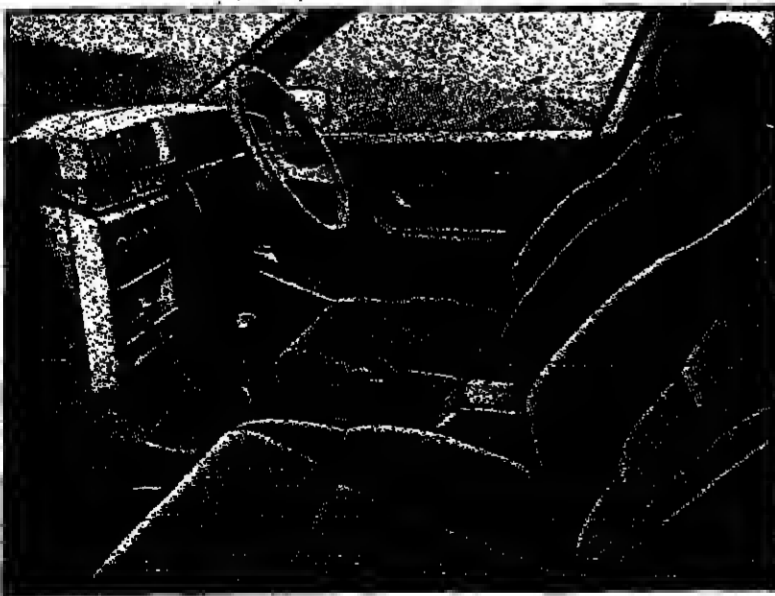
But will you be similarly impressed with this most original 4 door, 5 seater family saloon?

"Looks good, performs well, has superb handling and an excellent ride, ample room and good refinement."

MOTOR MAGAZINE

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Perhaps the first thing to take your eye is that sleek body style. No car in its class has a lower drag factor.



Wrap-over doors, the elimination of conventional drip channels, flush-fit bonded windscreen and rear window all conspire to reduce wind-noise and so improve the

aerodynamics. (Thus affording excellent fuel economy.)

Look closer and you'll find that the eye-catching design incorporates many smaller points, showing an almost obsessive attention to detail.

Like mounting the windscreen washer jets on the wiper arms. The spare wheel mounted under the boot floor, for easier access. The wide rear doors, for ease of entry. And a whole lot more besides.

Inside there's a tilt adjustable steering column. Remote control rear-view mirrors. Height adjustable front seat belts. Hinged radio cover. And a 'lights on' warning buzzer, all fitted as standard.

As you can see from the spacious interior, luxury too comes as standard.

With a wide selection of fine upholstery and carpeting combinations.

But to fully appreciate the 405, you really must get behind the wheel and drive it. For when it comes to handling and performance, Peugeot have virtually cornered the market.

"Peugeot would appear to have another winner."

AUTOCAR

The all aluminium alloy, ohc engine, allied to a five speed box and much praised Peugeot suspension proves to be a potent combination.

"A very real challenge."

WHAT CAR

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While off the road (to think of such a thing!) the 405 is designed to spend an absolute minimum of time in the service bay. With a battery of labour and money saving features.



There are 8 models to choose from, with varying levels of specification, culminating in the top of the range, 124 mph GTX Injection.

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True! The world is littered with Corpses of firms which have been put out of business by the volatility of the economic environment. Corpses of firms which have been exposed to hostile takeovers.

Why? Because volatility in the price of interest rates, currencies and commodities has exposed financial risks we haven't recognized or managed in the past.

A firm may think its profitability is ensured as long as it manufactures the best widget, not realizing that price fluctuations could diminish or wipe out expected cash flows.

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Strategic Risk Versus Core Business Risk

Unanticipated economic changes outside a firm's direct control that affect its performance are called strategic risks.

Core business risks, on the other hand, are the risks most firms have to take based on production, technology, labour and capital input decisions.

Most companies know how to manage the latter and understand how they can affect a firm's profitability.

However, profitability also depends on volatility in the economic environment.

Strategic risks, for example, can put the firm out of business, negatively affecting even the most technologically competitive firm in the industry.

Depending on its core business, the firm may face exposure to several different variables in its economic operating environment.

Price changes may result from a monetary policy shift in Bonn or new government regulations in Tokyo.

Strategic risk therefore results from the core business but is separate from it; accordingly it should be managed separately.

But before strategic risk can be managed, it must be identified.

Strategic Risk Identification

A simple T-account illustrates how not recognizing strategic risk can be critical, since these price risks can show up on almost any corporation's balance sheet.

Here's the T-account for a US-based gold mining corporation:

GOLD MINE	
A	L
GOLD	BORROWINGS
OTHER	OTHER

Basically, the gold mining firm is long gold and short dollars.

On the liability side, it borrows dollars at a floating rate for, say, five years with the rate re-priced every six months.

On the asset side, the firm receives flows of income depending on the price of gold, which may change daily.

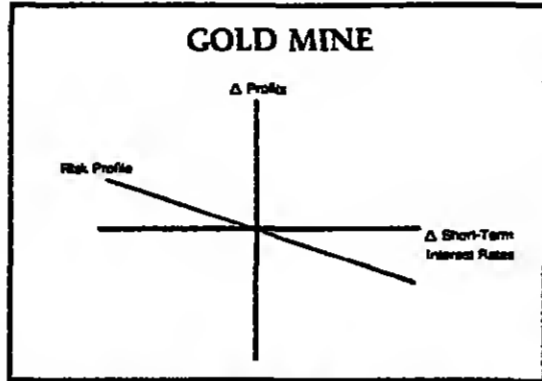
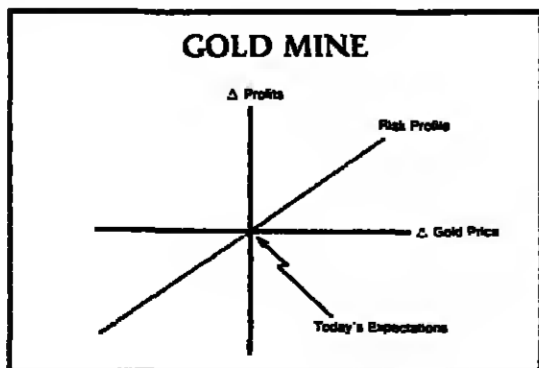
The firm uses its income to pay its workers in dollars.

Subtracting the dollar-based labour expenses and the interest rate-indexed borrowing costs from the gold price-determined income leaves the profits of the firm.

A sudden decline in the price of gold or a jump in interest rates can drive today's profits to tomorrow's bankruptcy.

No matter how state-of-the-art the firm's extraction machinery or excellent its workforce, two fundamental things will determine the firm's profitability: the price of gold and the cost of borrowing.

These exposures can be illustrated with risk profiles:



This analytical tool identifies and measures financial risk. The steepness of the slope of the risk profile indicates the amount of exposure a firm has to a particular price variable.

In the case of the gold mining firm, there is a large risk exposure to gold price changes and a lesser exposure to interest rate changes.

How can the firm manage these strategic risks and get on with the underlying business of digging gold out of the ground?

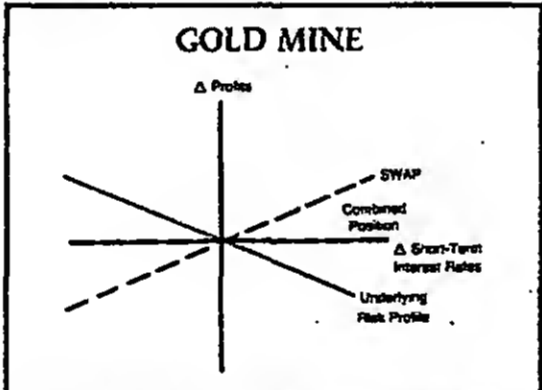
The Building Blocks of Strategic Risk Management

The development of markets in options and swaps, together with the growth of the forwards and futures markets, provides the tools for managing a firm's strategic risk.

Using these four basic products like a child uses toy building blocks, large banks can put together hedging instruments that exactly match the requirements of individual clients.

A swap, entailing the exchange of a fixed rate interest payment with a floating rate receipt, can protect the gold mine from fluctuating interest rates.

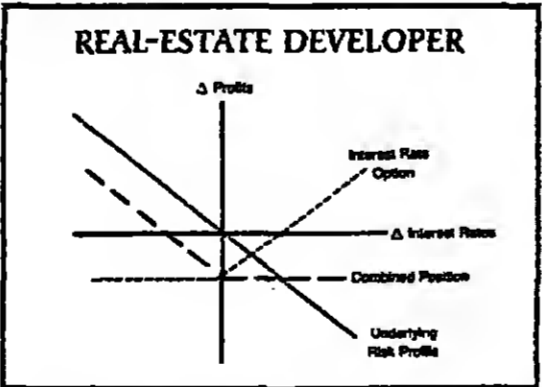
Using the risk profile framework, the swap can be shown as an upward sloping line; the gold mine firm receives floating rate payments, which increase as the short-term interest rate rises. Thus, the swap position offsets the underlying risk profile:



Options also provide the ability to tailor solutions to particular customer requirements.

Consider a real-estate developer whose profits are affected by interest rates not only through their determination of borrowing costs, but also by their impact on the demand for new construction.

A simple call option gives the real-estate developer the right, but not the obligation, to borrow funds at a certain rate. Thus, he has protection against the down-side risks of rising interest rates but retains the up-side benefits of falling rates:



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At Chase Manhattan, we've developed the building block approach to financial engineering to solve our clients' increasingly complex strategic risk exposures.

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These are only a few examples of how Chase can apply financial engineering to complex problems. Our expertise in providing liquidity through the credit and capital markets, along with our key position dealing in risk management instruments, means we can build the solution to manage any strategic risk our clients face. For more information on how we can help you manage your company's risk, take a chance. Call Nick Robinson on (01) 726 7240.



TECHNOLOGY

Israel's march towards high-tech Zionism

By Abdo Kadifa and Chibli Mallat

IN 1984, Shimon Peres, then Israeli premier, announced that his country was entering "the third stage of Zionism". After the first two stages, which he defined as the conquest of work and conquest of the land, he said Israel must usher in the era of the conquest of science; this third stage was to be achieved by the unrestrained development of high technology.

The emphasis on technology has been actively pursued since the early 1980s, and, as a small developing country, Israel has been unusually successful in producing military and commercial technology.

The scale of its success is impressive: science-based exports jumped from \$290m in 1976 to \$1.4bn in 1982. And although much of the output is in the highly publicised "battle-bred" military equipment, the sophistication of commercial products in some areas matches the quality of European and Japanese industries.

The variety of products manufactured by Israeli companies is also remarkable. They include microprocessor systems, thin-film electronics, integrated circuits, fibre optic communication devices, medical imaging equipment, surgical and industrial lasers, and biotechnology kits.

A good example of the diversity and breadth of the country's high technology is Elron Electronics Industries, the industrial conglomerate. Elron's most successful division is Elbit, which produces military computers and avionics equipment. Other divisions

include Fibronics and Optrotech, involved respectively in data communications and robotic vision systems, while another wing, the Zorion Corporation, designs and manufactures semiconductor.

Elron also exploits medical equipment and biotechnology with Elscint and the Biotechnology General Corporation. However, such outward signs of technological success hide serious constraints on Israel's growth in technology. The Government itself has been accused of hindering expansion through interference in the economy. As a legacy of early Zionism, the Israeli State plays an interventionist role with a bureaucratic apparatus used to enhance the "socialist" appearance of the country. Prospective investors in Israel often complain that Israel's problem is a Government-imposed economic gridlock.

Also, the high-technology thrust has been hampered by Israel's economic recession. Until 1977, growth of Israel's gross national product (GNP) averaged between 7 and 10 per cent. In recent years it has declined to between one and 2 per cent. Although inflation is no longer in three-digit figures, it still lingers at around 20 per cent. The war effort, which demands 30 per cent of the country's GNP, places a significant strain on the economy, and foreign debt stands at \$6,500 per capita - the highest in the world.

Israel's success has also been tempered by its inability to manufacture its products

on any large-scale basis. A lack of minerals and other raw materials needed to sustain more conventional export industries, and the absence of a local inexpensive workforce, has forced the country to concentrate on low-volume, high-premium products. In the only case where the mass production of a high-tech item was attempted - the Lavit jet fighter project - the international situation and financial constraints made it impossible to continue.

Successes for Israeli high-tech companies can, therefore, only be relative. Mass production of high-technology goods, which could yield substantial revenues, would require a total national and international mobilisation which is almost impossible for a small economy.

Nevertheless, a number of companies have attempted to take advantage of the concept of specialised niche markets. The Elron conglomerate has been particularly active in financing such ventures and investing heavily in its affiliate, Elscint, which produces medical imaging equipment. Scitex, an independent company, also attempted to exploit this concept in the computer graphics market.

The drawbacks of such a strategy are considerable. The life of a successful innovative product lasts only as long as the prospective market is not saturated with competitive products which have been mass-produced by larger corporations.

Both Elscint and Scitex were confronted with this

problem and sustained heavy losses as their market niches became mature. In 1986, the companies lost US\$116m and US\$33.7m respectively and the Government was forced to intervene in an attempt to save them from bankruptcy.

The success of Israel's technology drive has also been limited by lack of capital. High technology is a capital intensive industry. Its basic production vehicles, sophisticated equipment and skilled manpower are expensive.

Product development cycles require a large influx of continuous and steady investment before reaching profitable products. Readiness for high risk is important; the success of one venture is paralleled by a multitude of bankruptcies.

Israel cannot sustain a policy of industrial employment on the basis of high-technology without outside help. Although the Government has passed laws alleviating tax burdens for new companies and set up special organisations for financial and administrative co-ordination, funding in Israel itself is not sufficient. Companies are obliged to go overseas for capital. More than 25 Israeli companies are traded on the US stock market, and \$250m has been raised through share issues in the past five years.

The expansion of technology has also been hindered by lack of a regional market. The Middle East market is barred because of political considerations and its relative economic immaturity.

The majority of the accessi-

ble Third World countries hardly consume any high-tech products except in the form of military equipment. And even in this sector, Israel is experiencing severe difficulties in obtaining repayments, with approximately \$300m of Israeli arms exports considered unrecoverable.

But the Government has successfully striven to overcome the lack of a regional market by opening up alternative markets elsewhere. It has signed two important free trade agreements - with the EC in 1975 and the US in 1985. These have created an export market for Israeli goods, unimpeded by tariffs or quotas, in over two thirds of Israel's present world outlets.

However, the base of the country's technological drive remains fragile. Many of Israel's high-skilled engineers and scientists - the basic asset of the country - support research and development centres in foreign multinationals.

Israel enjoys a steady flow of home-grown technology graduates from such world-renowned universities and research centres as the Weizman Institute, the Hebrew University and Technion. It also has the highest number of Massachusetts Institute of Technology graduates per capita of any country outside the US.

However, these skilled Israeli workers are already being attracted abroad. Any setback in high-tech industries, such as has been occurring over the past two years

in the electronics sector, threatens to drive scores of highly skilled engineers abroad in search of a better equipped technical environment, and more stable and lucrative jobs.

The country's policy is also fragile because much of the resources directed towards technology have been geared towards the military. Although military production has allowed Israel to export to Third World countries, there will be difficulties in sustaining the present effort.

The director general of Rafael Armament Development Authorities said: "In the case of consumer products cost usually decreases from one generation to the next. For military products the emphasis on almost impossible performance requirements leads to ever more complex systems from one generation to the next."

It is this heavy bias on the military which means that Israel's technology-led economic expansion does not appear to present a model for other developing countries.

Nor do other countries benefit from the favouritism in the international market that Israel enjoys. If developing countries want to establish a high-technology industry, they cannot count, like Israel, on unhampered technology transfer, easy capital, and tariff-free foreign outlets.

The price to be paid for such favouritism, however, is a constraint on political independence. For almost all its high-tech manufacturing and marketing, Israel still relies



Inspection of an Exel 1800 medical scanner from Elscint Medical Diagnostics. The company incurred heavy losses as markets matured and sales became harder to achieve.

on foreign participation.

An alternative can be envisaged. For a healthy development, Israel needs a reallocation of resources away from the military. Although Israel's high-technology drive was originally intended to conserve its superiority over its neighbours, it could be redirected if the economic walls surrounding the country were to disappear.

A change in the perception of Israel in the region, from the confrontational mood to open-door policies, would

decrease its dependence on the West. A synergy could be created with its Arab neighbours, generating a significant regional market which could contribute to the growth of all parties. Then, instead of serving military requirements, high-technology will address and solve real development problems.

Abdo Kadifa is a computer systems engineer with Xerox in the US. Chibli Mallat is a lawyer, specialising in Islamic and international law.

WORTH WATCHING

Edited by Geoffrey Charlish

Kodak doubles up on colour imaging

TWO MAJOR developments in the colour imaging field were recently revealed by Kodak at a New York trade show. One is a colour copier which, at 23 copies per minute, is four times faster than any existing colour machine, according to Kodak. The other is a prototype of an electronic high-speed colour printer based on light emitting diode (LED) technology and an advanced ink jet printing unit working in four colours.

The high volume colour copier is expected to be particularly attractive to

"quick print" and in-plant establishments and in general business and office applications where colour is needed. Called ColorEdge, the unit will be available in the US in March and in Europe later in the year.

Small company line to big company features

MANY OF the facilities associated with larger company telephone exchanges are provided in a microprocessor-controlled system introduced by Ansamatic of London.

The exchange, called London 8, costs £600, including the cost of the handsets. It

has lines that can be variously arranged as extensions or exchange lines, and incorporates a typical system of two outside lines and four extensions.

Any extension phone can be made the "switchboard" if a full-time operator is not required, and all the extensions can hold and transfer calls to other extensions.

Up to four incoming callers can be "parked" and London 8 can bar selected extensions from making international, national or even local calls. Other facilities include conferencing, abbreviated dialling of up to 40 numbers and call logging (with the addition of a printer).

Quick picture of tighter security

SECURITY SURVEILLANCE single-frame television "snapshots" can be sent down a telephone line in seconds using a system from Robot (UK) of Derby.

Approved for use on the UK public telephone network, the system employs data compression of the video signal to allow a reduced clarity picture, complete with a character display of site details, to be sent quickly. Alternatively, a full definition picture can be transmitted in under 20 seconds.

The system, called Robot 3500, enables remote site

cameras to be programmed from the central point, obviating site visits. Triggered by an alarm system, a camera will automatically dial the central receiver and deliver its picture.

US shortcircuits shopfloor control

AMERICAN electronic engineers have invented a circuit board which can control up to 32 motors at once, writes Clive Cookson.

Existing commercially available circuit boards can operate only two or three motors simultaneously.

The board was made at the Los Alamos National Laboratory in New Mexico

to meet a very specific technical requirement - to align 96 separate laser beams so that they all hit a target, at a distance of 600 metres. But the inventors believe it could be used commercially in many automated industries where large numbers of devices need to be co-ordinated.

"One of our circuit boards could operate most of the equipment requiring positioning in a petroleum refinery or automobile assembly plant," says Bert Kortegaard, a member of the engineering team.

Each board contains 120 computer chips and 250 diodes, wired together on a

6-inch by 12-inch card. It can control the speed of 32 motors, and several boards can be wired together to operate hundreds of motors simultaneously.

The Los Alamos engineers say conventional electronic controls require far more bulky equipment and operate much more slowly than their new boards.

The design has been patented - which is unusual for this type of electronic equipment - and the inventors have set up a private company at Los Alamos, called R and D Controls, to manufacture the board.

CONTACTS: Kodak UK office, 6442 61122, Ansamatic London, 446 2461, Robot (UK): 0832 812496.

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Notices is hereby given to the holders of the outstanding Floating Rate Notes Due 2085 (the "Notes") of National Bank of Canada (the "Bank") that pursuant to the provisions of the Trust Indenture dated as of August 28, 1986 between the Bank and Trust General du Canada, as trustee, the Bank has elected to convert on February 23, 1988 (the "Conversion Date") all of then outstanding Notes into an equal aggregate principal amount of Floating Rate Subordinated Capital Debentures Due 99 years after Conversion (the "Debentures").

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By: Michel Bélangier
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PUBLIC SPENDING WHITE PAPER

Spending plans should allow for real growth of 1 1/4%

THE GOVERNMENT yesterday published its White Paper on Public Expenditure. The main points are outlined here.

Over the next three years, government spending will continue to fall as a proportion of national income. It is planned to fall further than was envisaged in last year's White Paper. By 1990-91, the proportion will be lower than at any time since the early 1970s.

The plans for government spending should allow growth in real terms of an average of about 1% per cent a year, well below the expected growth of national income.

The public expenditure planning totals have been set at \$155.5bn for 1988-89, \$157.1bn for 1989-90 and \$175.1bn for 1990-91. These totals include Reserves to meet unforeseen requirements of \$3.5bn, \$7bn and \$10.5bn respectively; the Reserves in 1989-90 and 1990-91 are higher than in any previous plans.

Compared with the last White Paper, extra resources have been allocated to the Government's priority areas, including health, education, law and order, defence and inner cities. Provision for social security and local authority current spending has also been increased.

Extra provision of about \$1.5bn in 1988-89 and 1989-90 has been made for capital spending, including a 50% increase for housing and education.

The reductions in the burden of debt interest, in unemployment and in subsidies to industry have helped to make room for these increases within a declining path for government spending in proportion to national income.

The Government is improving the value for money from public expenditure. This White Paper contains examples of what is being achieved.

The Government's plans for public spending form an integral part of its economic policy and, in particular, the Medium Term Financial Strategy (MTFS) which aims to reduce inflation and to maintain the conditions for sustained growth, the creation of jobs and rising living standards.

Within that framework, the Government's objective for public spending is to hold its rate of growth below the growth of the economy as a whole and thus to reduce public spending as a proportion of GDP from 54 per cent in 1987-88 to 44 per cent in 1990-91. It is expected to fall to 34 per cent by 1990-91.

A wide range of measures in hand to improve efficiency and value for money, particularly through increased competition in equipment procurement and the contracting out of support services to the private sector which has led to a reduction of some 11,000 posts since 1979 and an annual saving of about \$40m compared with the in-house provision of the services. In addition, around 100 specific value for money targets have been set for management areas of the department.

Improvements in the use of service manpower have also been made. The expansion of the reserve forces has continued and further steps have been taken to transfer regular personnel from non-operational support to front line tasks.

AID

The purpose of the Overseas Aid programme is to promote sustainable economic development and to alleviate poverty in developing countries, particularly the poorest. This is consistent with serving the UK's political and commercial interests.

The net aid programme for 1988-89 is set at \$1,305m. The plans provide for an increase of 15 per cent in cash terms between 1987-88 and 1988-89, significantly faster than projections of general inflation. If the Chancellor's proposals to alleviate the burden of debt on sub-Saharan African countries are implemented, additional resources will be made available to the aid programme.

About 60 per cent of the programme is spent on bilateral aid, including both financial aid and technical cooperation, to over 120 countries. Over three quarters go to countries with an annual income per head of \$796 or less, many of which are in the Commonwealth. The main focus is on long-term development projects, including food aid for countries suffering from famine, is also provided. Some 40 per cent of the programme is provided as multilateral aid through agencies such as the World Bank Group, the European Community and various United Nations agencies. Increasingly, efforts focus on assisting developing countries, particularly in sub-Saharan Africa, to meet their social and economic needs through policy reforms to provide for sustainable growth.

AGRICULTURE

Spending on agriculture is largely determined by the Common Agricultural Policy (CAP) of the European Community. The Government's objective in Community negotiations is to bring spending under control while continuing to foster an efficient and competitive agricultural industry, taking account of the interests of producers, consumers and the rural economy and environment.

The provision for market support reflects the achievements of the December 1986 Agriculture Council under the UK Presidency and the Government's commitment to achieving reform of the CAP.

Increases compared with the last White Paper of approximately \$40m a year are planned for certain spending, principally to reflect the cost of the farming and rural enterprise package designed to ease the transition to a more market oriented CAP and increased payments for flood defence.

TRADE AND INDUSTRY

The department seeks to encourage international inter-company creation through an open and competitive economy at home and abroad, working with business to promote enterprise and the spread of private practice, ensuring a fair level of protection for the consumer and investor.

Expenditure is planned to decline over the years to 1990-91. This reflects the increased ability of the nationalised industries sponsored by the department to meet their financing requirements. Since the last White Paper additions have been made for increased expenditure on programmes to encourage enterprise and wealth creation. These include regional centres and business development programmes. Additions have also been made for launch aid for the new Airbus A330/340 amounting to \$450m in total, of which \$400m will be spent in the next three years.

Major changes in the department's programmes were recently announced. These include a new business development initiative aimed at raising permanently the level of management performance in small and medium sized companies nationally. Specific elements of this initiative will be grants available in the Development Areas where the Regional Development Grants Scheme is to be closed. Continuing trends fore-shadowed in Cm 2148, support for innovation in single companies will be limited to the creation of new technologies, to very small firms in Development Areas as part of the business development initiative, and to projects offering exceptional benefits.

EMPLOYMENT

The main aims are to promote enterprise and job creation, to help unemployed people into work, and to help the labour market work more efficiently, to promote training and to improve industrial relations and health

and safety at work.

There are a number of broadly balancing increases and reductions within the new totals. There is increased provision for tourism, Jobclubs, the Health and Safety Executive, adult training (as a result of the employment measures announced in January 1987) and for the Youth Training Scheme (YTS), reflecting the withdrawal of income support from school leavers. The Job Release Scheme and New Workers Scheme will be closed for applications from January 31, 1988.

Increases in output and efficiency have been achieved in many areas and more are planned. For example, entrants to the Enterprise Allowance Scheme have increased from 60,000 in 1985-86 to a planned total of 110,000 in 1988-89. The number of job entries from Jobclubs is expected to increase from 89,000 in 1987-88 to 166,000 in 1988-89, with a further improvement to 180,000 in 1989-90. The number of disabled participants on employment rehabilitation courses is forecast to increase from 23,660 in 1987-88 to 36,575 in 1988-89 and the cost per disabled person resettled by an employment rehabilitation course is expected to fall from \$3,245 in 1987-88 to \$1,965 in 1988-89. The percentage of YTS trainees gaining a qualification is planned to improve from 26 per cent in 1987-88 (up from 21 per cent in 1986-87) to 75 per cent by 1990-91.

TRANSPORT

The department seeks to increase efficiency and reduce the unit costs of transport (for example by maintaining and improving the national road system) to protect and improve safety, to conserve the environment and to advance UK transport interests abroad.

The department's spending is concentrated on infrastructure and public transport. They have been provided for a programme of bridge maintenance. Compared with 1987-88 forecast, provision for spending on national roads will increase by 19 per cent by 1990-91. The 1988-89 forecast for 1988-89 include completion of 28 major schemes adding 97 new route miles to the network. Schemes, on average, produce time savings and safety benefits worth nearly double their costs.

Provision for local authorities' roads capital expenditure should enable 70 to 80 major scheme completions a year, many of which produce benefits worth more than three times their costs.

British Rail has been given a target to reduce its Exchequer Public Service Obligation grant requirement to not more than \$165m (at 1986-87 prices) in 1989-90, compared with a requirement of \$714m in 1988-89, while provision has been made for further substantial increases in investment.

DoE - HOUSING

The aim of Government policy is to give people a better choice of housing by encouraging the spread of home ownership for those who want it and providing a wider variety of housing for rent, and in doing so to focus public spending more effectively. The Government's priorities were set out in the White Paper Housing: the Government's Proposals (Cm 214).

Most expenditure on housing is by the private sector. Nevertheless, grant-aided public expenditure is estimated at \$3.7bn in 1987-88 and is planned to rise to \$5.8bn in 1988-89.

The increased gross provision for 1988-89 includes \$735m for the Housing Corporation. This will be supplemented by private sector finance (following the increased provision for 1987-88) to maximise the amount of housing that can be provided from the available authorities' resources. Local authorities' investment is planned to rise to \$3,048m, allowing them to increase their investment in the renovation of their own housing stock. Within this, Estate Action's budget will be increased to \$140m. In addition there is new provision for Housing Action Trusts to tackle some of the worst areas of

run-down local authority housing.

This level of gross capital investment can be sustained at a net capital public expenditure cost of only \$1.5bn because of the success of the Right to Buy in generating receipts from sales of homes to their tenants.

DoHSS - HEALTH AND PERSONAL SOCIAL SERVICES

The aim of the National Health Service (NHS) is to help people stay healthy and to give them effective treatment and care when necessary. This requires the best use of resources. Total spending on health and personal social services in England is planned to increase from about \$19.6bn in 1987-88 to \$22.7bn in 1990-91. This is before taking account of the additional \$36.3m which (Urban Development Corporations and New Towns) and by other sponsored bodies.

The Government attaches high priority to tackling inner city problems. The plans for inner city expenditure funded by the Department of the Environment include substantially increased resources from \$89m in 1986-87 to \$223m in 1990-91 for Urban Development Corporation and New Towns. This area is attracting private sector investment. There are six Urban Development Corporations and proposals for three more.

The plans also provide for tackling AIDS. The initiative launched in 1987 to reduce waiting lists and times, which will lead to the treatment of 100,000 additional patients in 1987-88, has been extended for a further two years.

Cost in government programmes will continue to rise. Additional resources for health authorities in England of over \$160m is planned for 1987-88, bringing cumulative recurrent savings this year to over \$600m. Pilot schemes for the better management of clinical resources are under way. In addition, health authorities are being encouraged to increase the resources available to them by the sale of land sales and by the use of non-NHS services and facilities to the public and outside organisations.

The White Paper Promoting Better Health, Cm 249 published in November 1987, set out the Government's proposals for further improving standards and achieving better value for money in family practice and other primary health care services.

DoHSS - SOCIAL SECURITY

The aim of the social security programme is, within the Government's wider social and economic policies, to provide an efficient and responsive system of financial help for retirement pensioners and those in need. Provision has been increased to take account of the latest estimates of expenditure on benefits. Expenditure is expected to be \$48.4bn in 1988-89, rising to \$53.4bn in 1990-91, reflecting an increasing number of pensioners, long-term sick and disabled and single parent families receiving benefits.

About half of the budget (the \$24.2bn in 1988-89) will be spent on the elderly. Payments to families and to the sick and disabled will each account for about one sixth of total spending, and to the unemployed rather less than one sixth. A new system of income-related benefits will be introduced in April 1988: these represent a more coherent system of benefits that is simpler to understand and better targeted. Public expenditure on these benefits is expected to be \$13bn in 1988-89, \$4bn more than would have been spent under the existing system. Over 14.7m claims to benefit were handled in 1986-87 and 960m payments were made to individuals.

PUBLIC EXPENDITURE BY SPENDING AUTHORITY

Central Government is directly responsible for spending over 70 per cent of the planning total, with local authorities' expenditure making up most of the remainder. The

PUBLIC SPENDING IN REAL TERMS BY DEPARTMENT (£bn - base year 1986-87)

	1985-86	1986-87	1987-88	1988-89*	1989-90*	1990-91*
Defence	18.9	18.2	18.1	17.5	17.7	17.7
Foreign and Commonwealth Office	1.9	1.9	2.0	2.0	2.0	2.0
European Communities	0.8	1.1	1.3	0.7	1.3	1.1
Mis. of Agriculture, Fisheries and Food	2.5	1.8	2.0	2.0	2.1	2.2
Trade and Industry	1.9	2.3	1.9	1.9	1.2	1.1
Energy	1.7	2.2	2.3	2.3	2.2	2.4
Employment	3.5	3.9	3.9	3.9	3.8	3.8
Transport	4.8	4.7	4.5	4.7	4.5	4.5
DoE - housing	3.1	2.6	2.4	2.8	2.7	2.5
DoE - other environmental services	4.0	3.9	3.8	3.5	3.6	3.5
Homes Office	2.4	2.4	2.4	2.4	2.4	2.4
Education and Science	14.9	15.7	16.5	16.5	16.5	16.5
Arts and Libraries	0.8	0.8	0.9	0.8	0.8	0.8
DoHSS - health and personal social services	17.1	17.9	18.8	19.8	19.2	18.5
DoHSS - social security	42.7	44.4	44.5	44.5	45.3	46.1
Scotland	2.4	2.4	2.4	2.4	2.4	2.4
Wales	2.9	3.1	3.2	3.2	3.2	3.2
Northern Ireland	4.5	4.6	4.7	4.7	4.7	4.7
Chancellor's departments	1.9	2.1	2.2	2.3	2.3	2.3
Other departments	1.3	1.3	1.4	1.5	1.5	1.5
Adjustment	-2.8	-4.4	-4.8	-4.8	-4.4	-4.5
Planning total	157.7	159.2	161.3	163.9	164.2	151.6
Gen Government gross debt interest	18.2	17.6	17.1	17.0	16.0	15.0
Other national accounts adjustments	7.1	8.0	7.2	7.0	7.0	7.0
Gen Government expenditure	163.0	164.6	166.6	168.0	171.3	174.0

* Cash figures adjusted for inflation: Department figures for these years may differ for allocations from the Reserve, including Overseas Development Administration; † Including Intervention Board for Agricultural Produce and Forestry Commission; ‡ Including Export Credits Guarantee Department; § Group comprises Homes Office, Lord Chancellor's Department, Northern Ireland Civil Service, the Crown Prosecution Service, the Civil Service Commission, the Civil Service Commission, the Civil Service Commission; ¶ An adjustment for the difference between the Treasury's overall view of Italy's output for 1987-88 and the rest of the other items shown.

third element is the external finance of the nationalised industries and other public corporations.

CENTRAL GOVERNMENT

About 70 per cent of central government spending is voted by Parliament through the annual Supply Estimates. The rest consists mainly of those social security payments which are paid out of the National Insurance Fund.

The largest components of central government spending are on social security, health and defence, which together account for over 70 per cent of the total. In other major programmes, such as those of the Departments of Education and Transport, a large proportion of expenditure is carried out by the local authorities and a relatively smaller proportion is spent directly by central government.

Major increases in central government spending, compared with the plans in last year's White Paper, have been made for social security, health, education and housing. Education and housing are particularly important areas where the private sector already accounts for most provision and the Government's policy is to expand the opportunity for private sector investment.

When public expenditure in 1988-89 is broken down by economic category, it shows that the largest element is payments to the personal sector, \$57.7bn, mainly pensions and other social security payments. Departmental running costs (see paragraph 90 below) amount to about \$14bn. Other public sector pay (mainly in local authorities, the Civil Service and the National Health Service) accounts for \$46bn, and purchases of assets, goods and services from the private sector \$37bn.

CAPITAL SPENDING

Capital spending is incurred under several economic categories. Total public sector capital spending is expected to rise from \$18.9bn in 1987-88 to \$25.3bn in 1990-91. Compared with the plans in last year's White Paper, extra capital spending of \$1.5bn in 1988-89 and \$1.7bn in 1989-90 is expected. The increases are expected to be \$0.3bn and \$0.5bn for central government, \$0.8bn and \$0.4bn for local authorities, and \$0.7bn and \$0.9bn for public corporations.

These figures exclude most repair and maintenance spending, and do not therefore measure the total flow of work from the public sector to the construction and capital goods industries.

SCIENCE AND TECHNOLOGY

For the first time, this White Paper also includes a summary of government's spending on science and technology to which over \$5bn in each of the three future years has been allocated. Since the publication of the last White Paper, provision for 1988-89 and 1989-90 has been increased by some \$200m in each year.

PAY

As last year, no general assumption has been made about the rate of increase in pay and allowances in 1988-89 or thereafter. The Government wishes to see the development of greater flexibility, for example in the linking of pay to performance and in relating pay to local labour market conditions. But if pay increases overall are unrealistically high there will be less money available for expanding services and increasing investment and employment.

DEPARTMENTAL RUNNING COSTS

Running costs cover central government administration; the provision for 1988-89, at some \$10.2bn, is 5.7 per cent above the estimated total for 1987-88. Manpower targets are not being set beyond April 1, 1988. They are replaced by the strategy for forward management planning of efficiency gains.

PUBLIC SECTOR MANPOWER

Between 1978-79 and 1986-87 the total number of public sector employees was reduced by over 14 per cent, at an average annual rate of 1.8 per cent. This reflects the policy of the Government since 1979 to ensure, wherever suitable positions exist, that functions remain in the public sector only where they are best and most economically performed; and that within the public sector, manpower should be used with maximum efficiency. Civil Service manpower has declined by 12 per cent since 1979, but has now been falling since 1985; Armed Forces manpower increased in the early 1980s, but has now been falling since 1985; local government manpower fell between 1978-79 and 1982-83, remained broadly constant between 1982-83 and 1986-87, (apart from people sponsored for the Community Programme) but has been increasing since 1986-87; in 1986-87, National Health Service numbers had risen 6 per cent above the levels in 1978-79.

The Government's expenditure in 1988-89 to 1990-91, H.M.S.O. Volume II (Cm 888-I), £22.

PUBLIC SPENDING WHITE PAPER - ANALYSIS

ASSESSMENT

Ladle out a little, save the rest

THE TRADITIONAL role of the Chief Secretary of the Treasury at this time of year is to look both ways at once.

Chancellor, to trim his tax-cutting ambitions on March 15 in favour of extra resources for health or any other public service.

The totals for departmental outlays are expected to rise more rapidly - by 1.9 per cent, 3 per cent and 2.3 per cent.

Health Secretary, pressed last Autumn for more money from the Treasury to compensate for these factors he would have got it.

The more generous pay awards conceded by the Government to smooth its education reforms will also put a severe dent in that department's budget.



Finally, the European Community budget crisis has forced the Treasury to provide for an extra £700m in payments to Brussels over the next two years.

By contrast the Treasury has found it much easier to keep a grip on capital spending.

Philip Stephens

EDUCATION

Reforms will push up costs

EXPECTATIONS of growing administrative costs connected with the Government's proposed reforms in schools, are disclosed by the plans for education and science.

In England alone, local education authorities' spending on administration and inspection is scheduled to increase from £642m in the current year to £770m in 1990-91.

The combined effect in cash terms - which of course makes no allowance for inflation - is a 20 per cent increase over three years to £940m.

Further money earmarked for changes arising from the Education Reform Bill includes specific grants for such things as the development of new assessment tests and procedures.

No details are available of the amounts spent for the effects of the bill in Wales, and for separate changes in Scotland and Northern Ireland.

But the White Paper says the sums earmarked in the plans are the only extra provision for the changes.

The total public bill for education and science for the UK as a whole is set to increase by 11.8 per cent between 1987-88 and 1990-91 from £20.9bn to £23.3bn.

Of the total, the sum within the purview of the Education and Science Department is scheduled to rise by 11.7 per cent over the same period from £17.7bn to £19.8bn.

About 84 per cent of it is directly spent by England's local education authorities.

The rest covers grants to Welsh as well as English students on degree courses; university spending in Scotland, Wales and England; and the budgets of science and other research councils throughout the UK.

Higher education is scheduled for a 12.7 per cent increase in recurrent expenditure from £3.2bn to £3.6bn between the current year and 1990-91.

Receipts from the sale of new town assets will cover much of

HEALTH

No new money, but a search for savings

OPTIMISTS who imagined that the White Paper would unlock new resources for Britain's hospitals were prepared for disappointment by Mr John Moore, Social Services Secretary, in Tuesday's health debate in the House of Commons.

The publication of the White Paper yesterday gave swift confirmation of Mr Moore's approach - no immediate extra funds, but the benefits of deregulation come through, and passengers become used to the changed pattern of services.

The White Paper acknowledges some of the particular pressures which will be affecting health services in the coming years: an increasing elderly population, AIDS, drug and alcohol misuse.

Use of British Rail's metro-politan services has increased by 14 per cent since deregulation.

The number of bus operators has increased by only 6 per cent since deregulation, casting doubt on the success of its second major aim, which was to introduce effective competition.

There was an increase of 0.8 per cent to 1,160m in London, where deregulation is not expected to be implemented until the early 1990s.

The overall fall in passenger numbers is explained largely by increased fares, which rose by 3.7 per cent in rural areas and 25 per cent in the big cities.

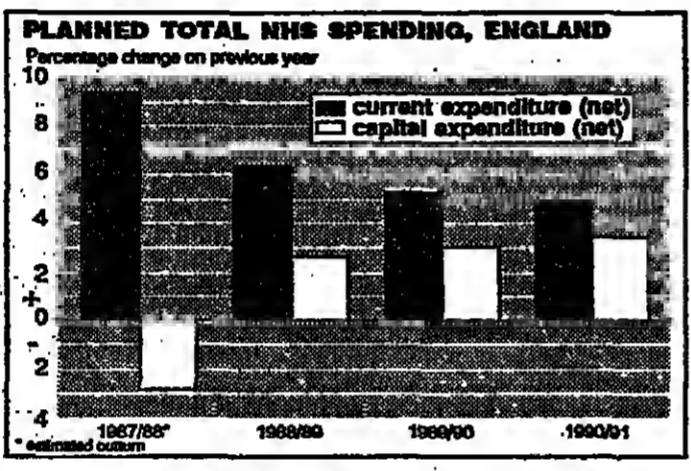
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that the existing financial provision for health will be sufficient provided all parts of the service are committed to improving efficiency.

Expenditure on hospital and community health services - which consume the bulk of NHS funds - is planned to rise next year by £704m in England.

Until now, such savings have been confined to support services like cleaning.

Now the Government wants health authorities to extend the search for value for money to clinical areas.

Health authority leaders - who believe at least £200m more is required - say the Government's estimates do not take sufficient account of the fact that health service costs are rising much more rapidly than inflation in general.

In addition to the proposed £704m increase, the Government expects health authorities to boost their income by a further £150m, through cost-saving efficiency schemes.

Research councils and university scientists are to be urged to develop yardsticks to check that research funds are put to good use.

Another growth item - involving the Department of Trade and Industry - is technology transfer: putting publicly funded technological advances to commercial use.

Britain's nationalised industries have achieved a significantly higher rate of productivity growth than the rest of the UK economy since 1979.

According to the Public Expenditure White Paper, productivity in the nationalised sector has gone up at an average annual rate of 4.7 per cent in the last nine years, against 2 per cent in the economy as a whole.

URBAN DEVELOPMENT

New life for cities

SPENDING on inner cities by the Environment Department is set for a sharp increase next year as the expanded urban development corporation programme gets under way.

Total expenditure on the corporations is planned at £203m in 1988-89 (1987-88 was £133m). This includes £50m for the four new corporations set up last year and £15m for the three new ones, plus expansion in the Black Country.

Spending in the following two years is scheduled to stabilise at the new level.

TRANSPORT

Fewer riding on the buses

THE NUMBER of passenger journeys on local bus services fell by 6 per cent last year, after three years of relative stability.

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JOB CREATION

Money to train many more schoolchildren for jobs

SPENDING on training is planned to rise by 16.5 per cent in 1988-89 to £1,796m, as part of the Department of Employment's efforts to put greater emphasis on skills training to promote job creation.

The department's budget is to rise to £4.24bn in the next financial year, from an expected 1987-88 outturn of £3.96bn.

Training costs seem certain to give departments much more scope for raising the pay of key groups. It is also likely to permit a rise of at least 6 per cent in the overall pay bill.

The White Paper says the Government intends not to issue specific manpower targets for the Civil Service after April 1988, but that departments will be expected to achieve annual efficiency gains equivalent to at least 1.5 per cent of running costs expenditure.

Similarly, increases are shown for Customs and Excise (for prevention of drug trafficking and value-added tax fraud), for Inland Revenue (for increased workload) and for the Land Registry (to tackle a backlog of conveyancing).

with projections of 570,000 for 1988-89, 567,000 for 1989-90 and 567,200 for 1990-91.

NATIONALISED INDUSTRIES

Working harder at raising productivity

BRITAIN'S nationalised industries have achieved a significantly higher rate of productivity growth than the rest of the UK economy since 1979.

According to the Public Expenditure White Paper, productivity in the nationalised sector has gone up at an average annual rate of 4.7 per cent in the last nine years, against 2 per cent in the economy as a whole.

The white paper, which measures productivity growth in terms of output per person, attributes the gains to workforce reductions in publicly-owned companies, along with improved efficiency.

It argues that the policy of establishing performance aims for the nationalised sector, generally expressed as targets for reductions in real unit costs, has played an important part in improved performance.

The figures show that the main productivity gains in nationalised companies have been achieved since 1983, reaching a peak of 9.6 per cent in 1985-86.

The white paper says further substantial productivity growth is expected.

The amount earmarked for regional development grants is set to fall, but not until 1989-90.

Applications for this type of grant, which was introduced in 1984, close on March 31 1988.

DEFENCE

Nuclear funds rise

THE WHITE Paper shows that expenditure on Britain's nuclear strategic force is rising as a proportion of the defence budget, from 1.5 per cent in 1978-80, to 3.6 per cent in 1988-89 and to 4.7 per cent in the current year 1987-88.

The defence budget overall remains intact for 1990-91, with a total planned expenditure of £20.6bn. This is £610m more in cash terms than the total expenditure planned for 1989-90, but represents no change in real terms, as the Ministry of Defence brings the four year period of cuts in the

defence budget in real terms to an end. Over the four years from 1986-87 to 1989-90 it will have been cut by 2 1/2 per cent.

The planned total of £19.9bn for 1989-90 is £10m less than the total announced by the Chancellor in November.

The Ministry yesterday said the discrepancy was due to small interdepartmental transfers compounded by rounding.

The estimated out-turn spending total for 1987-88 is £18.85bn, with planned spending of £19.208bn forecast for 1988-89.

The support for innovation reflects a shift in emphasis away from single companies and products about to be brought to the market to collaborative research schemes.

Spending on collaborative research and development, including European research programmes, will rise only slightly, however, from £96m next year to £114m in 1990-91.

TRADE AND INDUSTRY

Putting a figure on initiative

TURNING the Department of Trade and Industry into a "department for enterprise" will increase its spending for the first time in years.

After a sharp cut this year to a shade over £1bn, the departmental budget is being raised to £1.26bn for each of the next two years, falling to £1.19bn in 1990-91.

Much of the increase is to fund schemes announced in last week's DTI White Paper. Manpower will rise slightly to 12,750 at the end of the three-year budget period.

Accommodation charges, following rent reviews, will also be higher. Against this, the nationalised industries are set to maintain their financial improvement.

Of the new spending, the main item will be the much expanded consultancy services programme: £74m is budgeted for next year, £91m in 1989-90 and £109m in 1990-91.

This will enable companies to employ fewer than 500 to have half (two-thirds in the assisted areas) their consultancy costs paid by the DTI.

Two new innovation and investment grants - available to companies employing fewer than 25 in development areas - will have funding of £14m, £42m and £55m for the three years.

The DTI's inner city programmes, previously run by the Department of Employment, have been allocated £21.5m, £25.5m and £31.4m, implying a gradual expansion of projects involving the Task Forces and City Action Teams.

English Industrial Estates will be able to increase its spending on building factories and managing workshops, to £19.2m compared with £13m this year.

The amount earmarked for regional development grants is set to fall, but not until 1989-90.

Applications for this type of grant, which was introduced in 1984, close on March 31 1988.

Spending on regional selective assistance, which is discretionary, is expected to increase, but no figure is given.

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In addition to the proposed £704m increase, the Government expects health authorities to boost their income by a further £150m, through cost-saving efficiency schemes.

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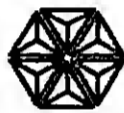
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Thursday January 21 1988

Priorities for spending

THE THATCHER Government is becoming a victim of its own success. Awareness of the cumulative extent of stringency in public spending is growing just as economic progress has underpinned agreement on its necessity. The response of the Government, especially on the issue of the National Health Service, will have to be considerably more imaginative if it is not to lose control of the debate altogether.

The ability of the Government to avoid serious damage depends on differentiating among the priorities for public spending, while still retaining overall control. It will not be good enough just to boost the effectiveness of that control, the theme of the first two paragraphs of the White Paper on public spending.

Principal cost

For example, in health and education the principal cost is wages. Unless wages rise by less than in the economy as a whole or productivity rises at least as fast, the "real" figures estimated by the government will exaggerate the volume of provision by a large margin.

For what the figures are worth, the White Paper indicates that spending of the Department of Health and Social Security on health and personal social services (mostly the NHS) will rise by 4 per cent in "real" terms between 1987-88 and 1990-91. "Real" spending on education and science is projected not to rise at all. Spending on defence is actually expected to fall in "real" terms while spending on social security is expected to rise by well under 4 per cent.

Bonn's ties to the West

THE SLIGHTEST rapprochement between West Germany and the Soviet Union understandably causes speculation about re-orientation of Bonn's foreign policy priorities. Though that has been the case, once again, on the occasion of the visit to Bonn of Mr Eduard Shevardnadze, the Soviet Foreign Minister, there is no reason to suppose that such fears are justified.

Mr Shevardnadze, it is true, has done his best to pursue the traditional Soviet policy of wedge-driving between the Nato allies. Following the INF agreement by the US and the Soviet Union to abolish all ground-based medium-range nuclear missiles, West Germany and the other Nato members do not have the same arms control priorities as before and the Soviet Foreign Minister has exploited their differences to the full.

While the West Germans want the INF treaty to be followed relatively quickly by an agreement on the removal, or at least sharp reduction, of short-range nuclear weapons up to a range of 500 km, most other Nato members insist that radical cuts in strategic nuclear missiles, conventional forces and chemical arms must precede negotiations on short-range nuclear systems.

By overtly supporting the West German view, Moscow is playing on West and East German fears that their territory would become the battleground of any war fought with short-range nuclear weapons and conventional forces. Not least, it is promoting the fundamental Soviet objective of a denuclearised Europe and thus undermining Nato's official nuclear deterrence strategy.

No doubt many in West Germany are tempted by such a prospect, as there always have been. Those who still hanker after a reunified Germany may look upon Europe's denuclearisation as the only means of achieving their dream. However, the outside world is often deceived about the fundamental state of West German opinion because of the diversity of the views that emanate from the country. That is as true for the Bonn coalition as it is for public opinion in general.

Relevant question

The relevant question in these areas is what people would like to spend themselves. If the Government is not prepared to make that the crucial question (by revisiting the services), it should ensure that its spending allows consumers to get what they want.

One way of approaching the question of how much to spend is to look at evidence from countries where private provision is important. In the case of health, for example, the average share of spending in GDP for OECD countries is about 9 per cent as against 6 per cent in the UK.

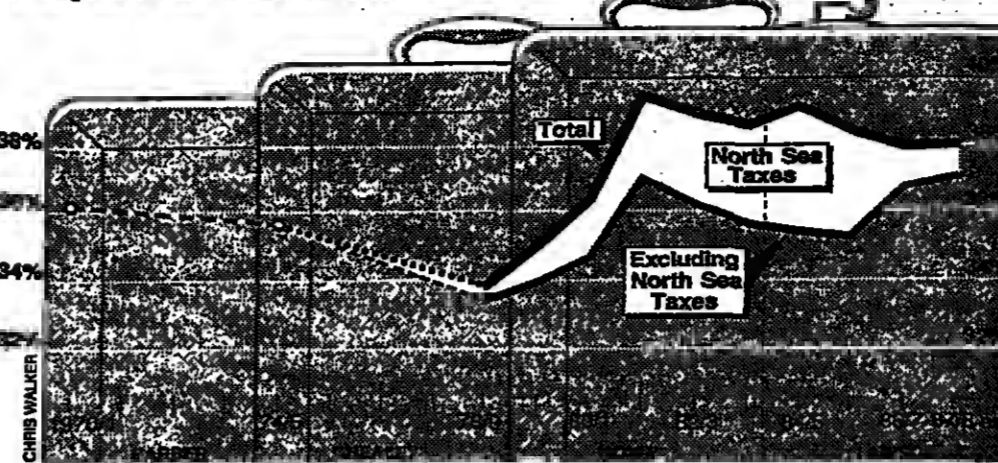
For the Government to reach that level of spending within the NHS would mean an additional £12bn. The case for using some of the Chancellor's present room for manoeuvre to increase spending in selected areas is strong. But increased resources should not just be thrown at problems, even in the case of the NHS. What is needed is enough money to relieve immediate pressure on the system and a comprehensive review of the whole structure. The aim should be to ensure adequate finance and improve value for money, through a combination of internal markets, subcontracting and charges.

The era of across-the-board stringency that started in 1976 is coming to an end. If the Government is not prepared to differentiate far more carefully than before in forming its agenda for public spending it is likely to find it has lost control over the political agenda altogether.

ECONOMIC VIEWPOINT: By Samuel Brittan

Time to end tax guilt

TAXES AS A PROPORTION OF GDP INCLUDING Rates and National Insurance Contributions



ACCORDING to the Public Expenditure White Paper, in 1987-88 some 42 1/2 per cent of gross domestic product has been devoted to general public expenditure, excluding privatisation proceeds.

Of course, the public expenditure figures are highly sensitive to administrative techniques and definitions. If there were a large structural change, such as the integration of tax and social security, or the introduction of a tax-credit scheme, we should have to think again. But as things are, 42 1/2 per cent is a high enough percentage to cover all reasonable expenditure on genuinely collective goods and transfers to our fellow citizens. It is only a whisker below the percentage taken by the last Labour Government in its last year, and well below the average under the first Wilson Government.

The White Paper makes a great deal of the Government's determination to hold the growth of public spending below the rate of national income, so that the percentage can crawl down to 41 1/4 per cent by 1990-91. But there is precious little chance of this happening, given the underlying collectivism of the majority of articulate public opinion and the guilt which many people feel at the prospect of so-called tax cuts - which merely enable them to keep about the same proportion of their money as before.

The present agitation about the National Health Service is a mixture of genuine public concern and a clever interest group campaign by NHS personnel. What is disturbing is not the desire to increase NHS expenditure, but the assumption that the extra resources must come from the taxpayer rather than from a reallocation of public spending priorities.

Moreover, a sudden increase of £2bn, or 12 per cent, which the most vociferous critics are demanding, is the last thing the NHS needs. Human nature being what it is, a panic increase of this size will in large part be dissipated in higher pay or activities only remotely related to patient care. Worst of all would be the revelation that the modern state is such a pushover. The wise course would surely be to concede some moderate increase in NHS expenditure, say £500m, to deal with closures and other emergencies, pending a radical review of the service.

One reason why public opinion succumbs so easily to the spending lobbies is that we have a tax structure that could have been intentionally designed to raise the tax burden without notice. Since Sir Geoffrey Howe's tough Budget of 1981, nearly every succeeding one has apparently cut taxes. Yet non-North Sea taxes and National Insurance contributions are just as high as a proportion of GDP - 37 per cent - as they were in 1981-82. (The difference between this percentage and

the higher public expenditure percentage is accounted for by North Sea taxes and non-tax revenue such as privatisation and interest receipts).

The tax take stays high because of a phenomenon known as real fiscal drag, or bracket creep. These unlovely names refer to the fact that although the tax system is indexed against inflation, it is not indexed against increases in real income.

Thus, if there are no policy changes, tax thresholds and the starting points for higher rates come in at successively lower proportions of a citizen's income. Peter Spencer of First Boston, has estimated that fiscal drag alone has brought the Chancellor £1.9bn in 1987-88 and may bring him £1.5bn in 1988-89, even assuming a marked slowdown in growth.

The cumulative effects of fiscal drag are even more dramatic. In the 1982, 1984 and 1985 Budgets, personal tax allowances were increased by more than inflation. In 1986 and 1987 the basic rate of income tax was cut by a total of 3 percentage points. But the effect of all these concessions was to stabilise the average effective tax rate at 27 per cent of income, when it would otherwise have risen to more than 30 per cent. As a rule of thumb, each one per cent rise in real income will increase the average personal tax rate by between 1/2 and 1% per cent.

But the effects of revenue buoyancy are not confined to personal tax. Gavyn Davies of Goldman Sachs has estimated that Corporation Tax on non-oil industrial and commercial companies should have risen as a proportion of taxable corporate income from 17 per cent in 1984-85 to nearly 23 per cent in 1987-88.

This rise in the tax take has been due to the phased change in the tax regime following the 1984 Budget. In addition, profits have risen about twice as fast as GDP. These factors are not strictly fiscal drag, but they have had a similar effect. Ultimately, corporation tax is paid by

individuals, whether shareholders, customers or workers.

At the very least, the Budget should ram enough to offset the effects of fiscal drag, broadly defined, in increasing the proportion of the national income going to the tax collector. But it should go further. The opportunity should be taken, in a good year of buoyant revenues, to reduce the percentage slightly, if only to offset the bad years when the tax take inevitably increases.

A public spending proportion of two fifths of the national product surely leaves ample room both for services which are better provided collectively than through the market and for redistribution. Improvement should centre on reallocating the existing state proportion rather than increasing it.

To this one must add Britain's first law of public finance: if you want to stabilise the public spending ratio, you have to try to cut it. Some margin has to be preserved against erosion by the spending lobbies.

Once governments start searching for ways to justify cutting - or not increasing - taxes, they have given up the ghost. For they have then conceded that all incomes belong to the state, and they are thrown back on the defensive and on to highly uncertain arguments about incentives.

Collectivists do not have a monopoly of morality. It is indeed immoral that people who cannot afford private treatment should have to wait months and years for urgent medical operations. But it is not immoral that they should be allowed to spend for themselves a little over half of their own incomes.

There may be a great deal wrong with the distribution of property rights and, therefore, the allocation of national income. The remedy for a non-collectivist radical is to redistribute these rights, which may involve changing the system of inheritance, rather than assigning income to the state.

CUT THE BODY of Sir John Harvey-Jones in half and you will find the like a stick of Blackpool rock, he has the letters ICI running through him from head to toe.

So says his long-suffering wife. Sir John, who retired from the chairmanship of the British chemicals group last year, thinks she is probably right.

Yet he bridled once when a UK radio presenter introduced him as "a company man". As devoted as he was to ICI, he was determined never to surrender his individuality. And ICI, he says, never demanded that he should.

"It takes a pretty tolerant company to put up with my 'quirks', Sir John notes. The tired, broad and colourful, have now passed into legend, along with his shaggy mane of hair, and his support for the Social Democratic Party.

So has the success of ICI during the years that he led it. In 1982, the year he became chairman, pre-tax profits dropped by 23 per cent to £269m. Two years later, the group became the first non-oil company in Britain to report profits of more than £1bn.

Harvey-Jones's book is not an account of his ICI years. It is subtitled *Reflections on Leadership* and contains his thoughts on turning organisations around, dealing with foreign subsidiaries and being a chairman.

Unlike many of the products of the frenetic management publishing industry, *Making It Happen* does not tell its readers how to become excellent; innovative or Japanese.

On the first page, Harvey-Jones says he will not be offering any magic prescriptions for "success". There are no instant solutions, he says. Often there are no solutions of any sort. All one can hope for is the steady accumulation of useful insights into how to get the best out of those who work for you.

He is illuminating about life at the top. One of the things he learned is that many employees judge the state of the business by how happy they are at the top. A chairman who looks less than cheerful can send a frisson of anxiety through his organisation.

Harvey-Jones once stepped off an overnight flight from America and went straight in to speak to senior managers who were attending a course. He felt very nervous about having done so, until he heard that the managers were worried he was losing his grip.

Many of his tips are resolutely practical. For example, he recommends that corporate leaders drop in on subordinates' offices rather than holding meetings in their own. They are three advantages to this, he says. Firstly, it helps to demonstrate that you are approachable and not remote. Secondly, you can learn a lot about the organisation by seeing the state of other people's desks and the number of telephone calls they get. Thirdly, you can bring the meeting to a close by saying thank you and leaving. It is often difficult to find tactful ways of signalling to visitors to your



Making It Happen

By John Harvey-Jones
Collins; £12.95

own office that it is time for them to go.

He is interesting, too, on the difficulties of managing his fellow-Britons. A successful organisation is one in which people find it easy to communicate with one another, he says. Open communication requires that people reveal something of their real feelings. "Yet of all people the British seem to take the greatest pride in the suppression of emotion," he writes.

Harvey-Jones fostered open communication by encouraging his employees to whinge. They could complain to him directly. His only condition was that when they criticised something they also had to suggest the alternative.

He has strong views on the need to stretch employees' horizons. Many managers expect too little of their people, he says. That is why so many workers have extensive outside interests. Gradually, entrants should not spend their first year on powder-puff assignments, he says. Far better for them to be frightened by the responsibilities they are given than bored by them.

There is much of value in *Making It Happen*. One fears, however, that many more people will buy this book than will manage to read it.

Sir John does not appear to have followed the American practice of hiring a professional writer to help him. This has the advantage of allowing his own personality to emerge more clearly. But the style, particularly of the early chapters, does not make for easy reading. Many of his sentences are far too long. Some are barely comprehensible. A decent editor would surely have done something about this sentence on the problem of managing change in different countries: "The differences relate more to the stage at which people begin to worry and at which the climate is conducive to change, rather than to the actual problem of managing the process itself."

The writing does improve as the book goes on. Each chapter is pretty self-contained. It might be better to read them in reverse order.

Michael Skapinker

OBSERVER

Not wanted on voyage

John Prescott's decision not to stand for the leadership of the Labour Party after all, or at least not yet - is a reminder of how difficult it is for any political party to devise a satisfactory system of choosing a leader. It is periodically submitting him or her to a test of party approval.

One can see why Neil Kinnock and Roy Hattersley, the present deputy leader, did not want a contest. It would have rocked the boat while Labour is conducting its policy review and other candidates, like Michael Meacher, might well have entered the race, thus making the result uncertain.

On the other hand, an election for the deputy leadership is hardly incompatible with a debate about policy. To Barbara Castle, who worked closely with Prescott in the European Parliament, has said, he is a man of great passion and the Labour Party without passion is not what it ought to be.

Prescott has agreed to hold off because of the pledge that there will be a debate on the role of the deputy leadership at the party conference in the autumn. Such debates have seldom solved anything properly, and it is wisest to wait to find Prescott making his challenge next year when the general election will be closer.

Mckinsey's Gluck

Frederick W Gluck, the managing director-elect of McKinsey & Co, has an article in the winter issue of the McKinsey Quarterly which says a good deal about the way he may be going.

Entitled "The real takeover defence", it argues that the only credible long-term defence against a company being taken over is to manage well. Too many companies, he says, allow a pool of untapped value to form which outsiders can exploit. The raiders' stock-in-trade is uncovering that hidden value and pin-pointing opportunities to realise it through improvements in operations and better use of financing. Quite often the raiders can see those opportunities better than the existing management and can do so even when relying only on published information.

That is, of course, an obvious plug for companies to bring in McKinsey before a bid takes place. Gluck makes no secret, however, of the raiders be-

casualty



"I'd say you're either a member of the Liberal-SDP policy committee or you told Mr Prescott not to stand."

admirers. They are Sir James Goldsmith and Hanson. He is full of praise for the Hanson purchase of the SCM Corporation in 1986 which he says was a model of its kind: a rapid sale of operations that would perform better under other owners and a quick move to boost the performance of the operations that are kept. Competent raiders, he claims, produce results time and again.

Gluck's background is in electrical engineering. He once worked on the American missile programme, joined McKinsey in 1967 and worked a considerable role in the company's resurgence in the 1970s. Now 52, he takes over as managing director for a three year term in July, having been elected according to the McKinsey tradition by a ballot of its 101 directors.

Poor Americans

The idea of American clients weeping into their wallets at the fall in the dollar has proved

too much to bear for the Savoy Group which has decided to hold its room rates until next September instead of raising them by four per cent.

The group managing director Giles Sheppard, appeared genuinely touched when he said: "It makes sense to try and be kind to them. This way we can be seen to be helping them."

The news caused hardly a flutter among other London hotels. The Dorchester plans a price rise in April and the Ritz has recently raised its prices.

Ritz managing director Terry Holmes said that although he noticed a drop in American business in December, January bookings were showing an improvement.

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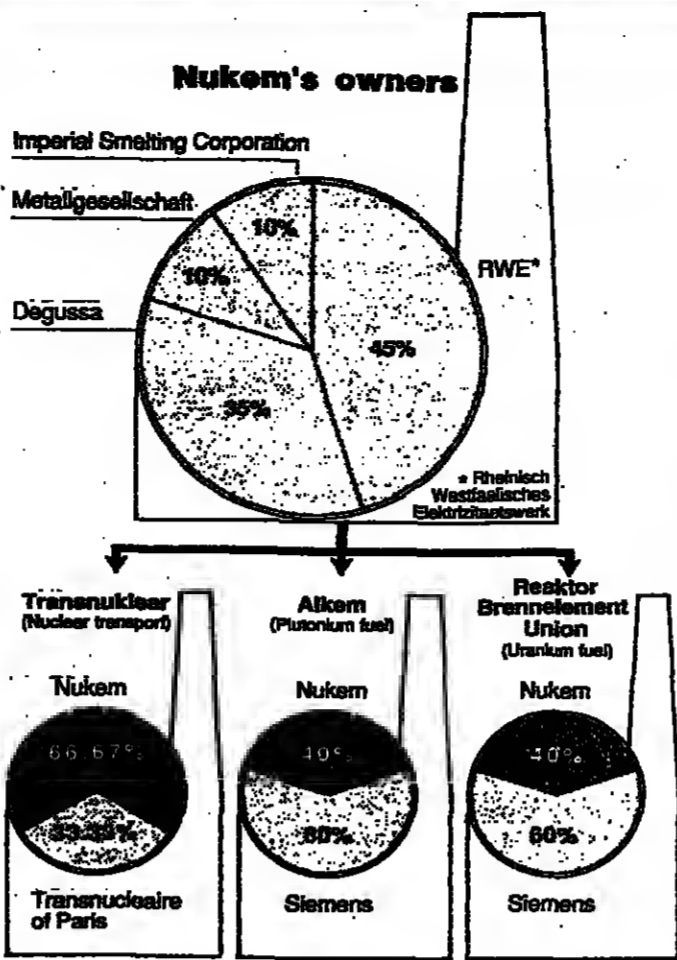
David Marsh reports on West Germany's nuclear scandal

An industry threatened by its own fallout

POLITICIANS not only from the left, but also from the pro-nuclear centre-right ruling coalition in Bonn have been unrestrained in criticising the murky dealings at Nukem and Transnuklear...

Energy and the Brussels Euratom body had failed to produce any proof. The Opposition Social Democratic Party (SPD)...

Both have had their core nuclear operations closed on orders of the Bonn government. They have also announced managerial shake-ups...



Grimm smile of a nuclear town

HANAU may have been the birthplace of the brothers Grimm, but the tale of bribery and corruption in parts of the West German nuclear industry...

The unfashionable town, pulverised during the Second World War, was once a centre for Germany's goldsmiths...

RBU produces the uranium pellets which, when put into fuel rods and inserted into a nuclear reactor's core...

The atmosphere is low-key because the pellets, at present, are not highly radioactive.

Across the road at Alkem, where plutonium is processed, the atmosphere is more tense. Protective clothing must be worn.

Some locals may feel ill at ease after past criticism of the plant's safety record and the latest scandal.

Haig Simonian

Lombard The regulation of electricity

By Max Wilkinson

WHEN I asked a senior civil servant the other day how the newly privatised electricity industry would be regulated...

Ministers are still deciding how to assemble the jigsaw into saleable chunks, but almost everyone agrees that distribution companies and grid tariffs must be supervised by a first-rate regulator.

Since use of the grid by traders wanting to maximise profits would reduce the capacity available for those wanting to maximise security...

Private companies are therefore unlikely to build large power stations until they can agree long-term contracts with distributors...

A hole gaps in policy research

From Mr Alan Benjamin. Sir, William Wallace (Letters, January 14) has raised an issue which I feel is a fundamental component of the future quality of life in Britain...

Letters to the Editor

requirements. The contrast between London and Tokyo which Dr Wallace so sharply depicts is a valuable contribution to the debate.

To abandon Airbus would be mistaken

From Mr James McFarlane. Sir, Your recent letter (January 8), which seems to recommend abandoning the Airbus because the dollar is now weak...

were immune to variations in exchange rates, we would certainly be wise to concentrate on them (as would everyone else), but this you have signally failed to do.

Airbus and the dollar squeeze

From Mr Didier J. Choix. Sir, Mr Michael Noir, the French Minister of Foreign Trade, recently declared that "the fall in the value of the dollar is a catastrophe for Airbus..."

ate a profit at the prevailing exchange rates at the time Airbus booked the order, and management could have used foreign exchange hedging techniques...

City pilots will need good eyesight

From Mr J.C.C. Swoorder. Sir, I hope pilots flying the outbound route from London to Paris, backing the approach to Gatwick, have good eyesight.

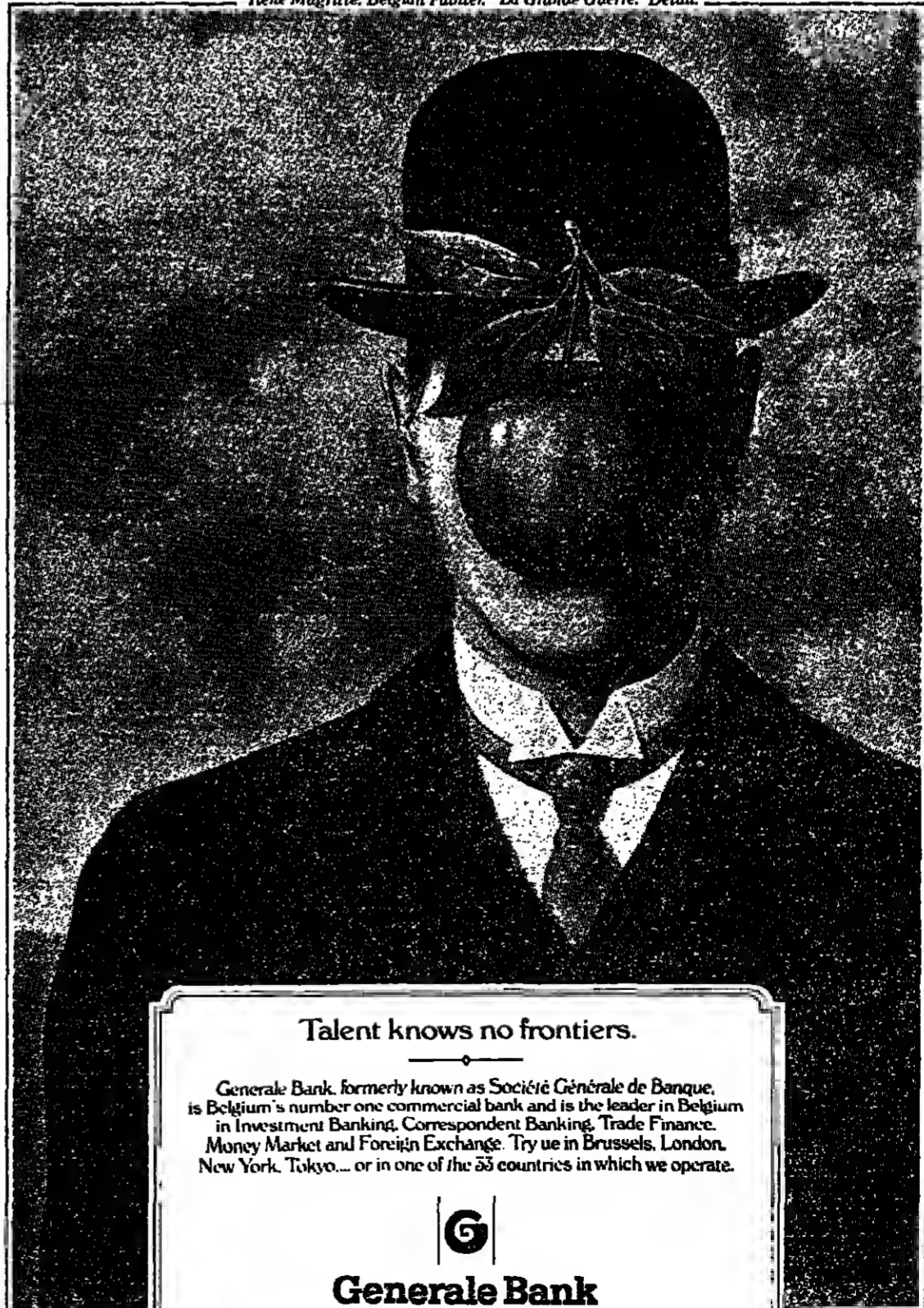
A stable market is where shares are bought on individual merit

From Mr Ian C. Forsyth. Sir, To take Michael Hughes's last point first (Letters, January 19), I like many others agree, do not feel very comfortable in a prolonged and often irrational bull market.

Stock markets are, by their nature, very difficult to control. There are, however, a number of areas within the structure where controls could be introduced.

In these circumstances selling short can be one of the few methods of making a quick profit. It is easy to carry out, inexpensive, and if timed correctly the risk is quite small.

issue, which means that although the ordinary investor has only been able to buy a few hundred shares, the professional trader is - legally - allowed to sell thousands, even though he may not have owned any.



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Chris Sherwell in Canberra on bicentennial festivities with a mix of race and politics

The Australians with little to celebrate

AS CELEBRATIONS for Australia's 200th anniversary of white settlement move into top gear, the appalling fate of the country's indigenous Aborigines is coming under intense scrutiny.

The issue has become inescapably prominent as Aboriginal groups mount protests at important bicentennial functions and insist that, for them, there is nothing to celebrate.

In journalistic accounts abroad often appears to be the only bicentennial story: here is a rich country of 16m people celebrating 200 years while 25,000 Aborigines, among the poorest people in the world, can trace their origins back 40,000 years.

In sympathy, Mr Gerry Hand, Federal Minister responsible for Aboriginal affairs, has urged white, is boycotting the celebrations organised by his government.

Another minister has said Australians have to face up to the shame of their past before they can celebrate the glory of the last 200 years.

Even Mr Bob Hawke, the Prime Minister, whose government barely acknowledged the Aboriginal issue when re-elected six months ago, has spoken of the "crimes of the past" and foreshadowed a "compact" with the Aboriginal people.

Like all collisions between race and politics, however, the Aboriginal issue in Australia is far from simple. For a start, Aborigines are a diverse group of communities and peoples, living in cities and open country all over Australia.

It is young urbanised Aboriginal radicals who have worked to co-ordinate public protests against the bicentennial. The protests include marches, demonstrations and displays of slogans and flags. They are intended to be peaceful but embarrassing.

The radicals' individual spokesmen are mostly self-appointed and acknowledge that they represent themselves as much as their people. They disagree with each other, with Aborigines who have "made it" and with traditional leaders in the outback.

Indeed, a range of different Aboriginal groups have readily accepted government money - not least from the Australian Bicentennial Authority - to advance their more immediate interests.

The most notable example is the Northern Territory and South Australia. The station Alice Springs-based Aboriginal enterprise, Imparja, to secure a commercial television licence broadcasting programmes to the Northern Territory and South Australia. The station began transmissions last week.

Another A\$50,000 grant went to the colourful Mr Burnum Burnum to write a travellers' guide on Aboriginal Australia. He flew to Britain this week and, on Australia Day next Tuesday, plans to read a declaration on the cliffs of Dover facing the Channel that he is taking possession of England on behalf of the Aboriginal people.



Aborigines: shorter lives and higher unemployment

Accusations regarding poor Aboriginal living conditions have come thick and fast recently: from expatriate Australian feminist and author Germaine Greer and journalist John Pilger, organisations like the Anti-Slavery Society or, as last week in Sydney, a United Nations official.

But this is no secret and is well known in Australia. The first page of the annual report of the Federal Government's Department of Aboriginal Affairs states bluntly that Aborigines are the most disadvantaged people in Australian society.

It states that life expectancy is 20 years less than for other Australians; infant mortality is nearly three times that for non-Aborigines; and 32 per cent of Aboriginal children are under the age of nine have some form of trachoma (eye disease).

Furthermore, Aboriginal unemployment is six times the national average; income for those employed is only half

that of other citizens; most Aborigines live in sub-standard housing or temporary shelter; Australian infant rates are 20 times higher.

There are also social problems like glue sniffing and alcoholism, not to mention the outright racial prejudice they regularly experience at the hands of whites.

The unexplained but well-publicised contagion of Aboriginal infant suicides - about 100 since 1980 - has led to the establishment of a Royal Commission which is certain to look beyond the individual cases.

Australians appreciate that none of this could be done when billions of dollars are being lavished on bicentennial celebrations and projects. The Government also knows that its embarrassment can easily be exploited by countries like South Africa, France and the Soviet Union.

Yet as the Sydney Morning Herald newspaper pointed out this week, if the plight of Aborigines is so horrifying that comparisons can be drawn with blacks in South Africa, it is surprising that Australia has managed to evade international censure until now.

In fact, much has been achieved since 1967, when Aborigines were belatedly given equal citizenship and allowed to vote. One illustration is the growing numbers of Aborigines in Government, the professions and business.

Another is to be found in Aboriginal children's schooling. The most tangible progress is to be seen in the Northern Territory, which is administered by the Federal Government. Land rights legislation has so far given Aborigines title to more than one-third of the land.

Aborigines run their own land councils, legal and medical services, schools and radio and television stations.

As most of the territory's mineral production comes from Aboriginal-owned land, revenues from royalties are being ploughed into businesses: arts

and crafts, tourist ventures, hotels and shops.

The lessons for Australia's slow-moving and often short-sighted state governments are clear: land rights have provided a psychological, cultural and economic base from which the Aboriginal community can recover their lost esteem, sense of identity and self-reliance.

That is why the Federal Government's recent talk of a "compact" and, in particular, its formal recognition last month that Aborigines were dispossessed of their land when the whites arrived, is so important.

Currently the legal position in Australia is that before 1788 the land belonged to no one. If that doctrine is abandoned in favour of a notion of conquest, it will remove continuing obstacles to land rights and compensation.

For now the precise thinking behind the Government's move remains unclear. The "compact" has not been explained in detail, and the recognition of dispossession is only contained in a preamble to legislation yet to be passed, legislation which, incidentally, will set up a new Aboriginal Commission with elected representatives in place of the Department of Aboriginal Affairs.

For their part, the conservative opposition parties have said they dislike the way Aborigines are being singled out as a race apart. They argue that they should be treated like any other citizen.

Those on the left would like to see more government money spent on Aboriginal health and education. They are also accepting that Aborigines might choose to spend the money differently.

In fact, most Westernised people are under numerous misapprehensions about the best way forward for the country's Aboriginal people. What is indisputable, as the rise of Aboriginal activism makes plain, is that progress remains too slow.

THE LEX COLUMN

A self-portrait in oils

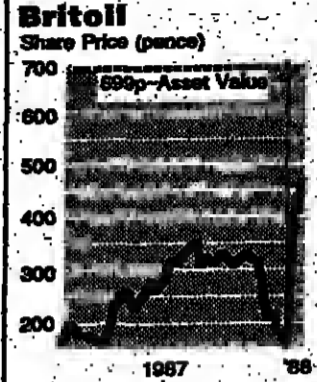
Britoil has done itself no kindness in producing an asset valuation 56 per cent above BP's offer and nearly four times higher than its share price last month. Despite all the pseudo-scientific jargon of asset value calculations, almost any number can be dreamt up by altering the discount rate and oil price and exchange rate forecasts.

Britoil has gone for broke in choosing a compound annual rise in the sterling oil price of almost 10 per cent (on which basis the rest of the sector surely looks undervalued) and a lower discount rate than the industry uses to evaluate its projects internally. This will make the opposition's task of knocking down the valuation a cinch, whereas a more conservative value of 560p or so would have forced the bidders to explain why they think the company is worth less.

More sophisticated investors are likely to be more puzzled than impressed. Why, they may wonder, was Britoil prepared to contemplate a deal with Arco when its shares were at 350p, and why did it not bulk at recent analysts' estimates of a 330p asset value if it knew the true figure to be twice as great?

Yesterday's 19p rise in the price to 473p - less than was justified by yesterday's revelation of a 200m barrel oil discovery - showed the scale of the market's scepticism.

BP is more than capable of doing its own sums on what Britoil is worth; but should the market start to side with Britoil, it could always get its own assets revalued and come up with an apparently blameless all share alternative.



to the Monopolies Commission and is then ruled to be against the public interest, the KIO may be required to freeze its stake or limit further purchases, rather than sell. Indeed, until a decision is made on whether to refer there is nothing in theory to stop the KIO buying more, although this would obviously risk prejudicing their position.

Nokia/Ericsson

Ericsson's decision to sell its data systems business to Nokia, which is rapidly earning a reputation as Finland's most acquisitive company, is yet another sign that the trend towards telecommunications companies getting involved in data processing, and vice-versa, is proving very hard to implement.

Ericsson was one of the first international companies to argue that it had to be involved in everything from telecons to office equipment if it were to maintain a competitive edge in the information industry. However, the scale of its recent losses has dented its faith in this argument, and its retreat to its core telecommunications business must raise questions about the ability of others to bridge the gap.

For Nokia, the move makes considerable sense. It can take advantage of the economies of scale associated with a high volume business. However, it is its second substantial acquisition in less than a month, and the combination of a hefty rights issue and the expected earnings dip in the current year could limit the short-term performance of the free preferred shares which, at FMI36, have fallen 40 per cent from their peak.

and looks like winning the legal battle for control of Robins, has the income to make more of this more quickly than its rivals, the French go-getter Sanofi and the US drug company Borer. After tax write-offs, its offer for Robins represents an exit multiple of around 20 times current earnings, below average for the sector. And with its work for over-the-counter and prescription drug distribution already well developed, American Home can afford to make deeper cuts in the Robins sales force and head office staff.

The deal may make perfect sense for American Home. But it made no sense for Sanofi either, and the Elf subsidiary - which desperately needs a US distribution network, if its impressive marketing is not to falter - will be pushed to find another partner in the same price range.

Ex-bankers

At a time when many of the world's biggest banks are reporting record losses it is refreshing to see that at least one bank - Dea norske Creditbank - is applying the principle that if you lose enough money even the chief executive sometimes has to go. The scale of its losses is much higher than feared, and reflects the dangers of banks getting involved in stock market speculation. Even so, there are other loss-making banks on either side of the Atlantic which might take the example to heart.

A.H. Robins

Good drugs companies are impossible to buy, and even the bad ones are dear. So when a reasonable company with a respectable product line is laid low by lawsuits, the opportunities are quick to move in. After 2 1/2 years in the bankruptcy courts, A.H. Robins was not only cheap, it was the only show in town at the price. Ironically, the fiasco over injuries attributed to the company's Dalkon Shield contraceptive - which landed it in Chapter 11 in the first place - proved one of Robins' main attractions. The \$2.48bn in Dalkon liabilities fixed by the bankruptcy court can be written off against taxable income.

American Home Products, which has won the bid battle

France tops UK in skills

By Charles Leadbeater in London

FRANCE TRAINS between 2 1/2 and 3 times as many qualified mechanical and electrical workers as the UK, according to a report published today.

The report, by the UK National Institute of Social and Economic Research, says the skills gap between the two countries has widened markedly over the last decade.

It warns that Britain's relative under-investment in training for this key group of skilled workers will continue to inhibit the introduction of new technology, more efficient working practices and improvements in competitiveness.

The fact that France has increased the numbers training craft qualifications during the past decade of industrial recession, instead of the decline observed in Britain, means that France is moving towards a situation comparable to Germany's where the typical industrial worker is vocationally qualified to craft level.

In Britain this is far from being an attainable objective; we are to be moving towards a workforce with fewer qualified to recognised craft levels, and the remainder at best trained in one or two narrow skills.

The higher output of qualified workers means that the proportion of the French workforce with vocational qualifications is much higher than in Britain.

In 1984, about 76 per cent of electricians in French industry had qualifications against only 44 per cent in Britain. The proportion of workers in engineering and metal working with vocational qualifications is 50 per cent higher in France.

Much of the French skill advantage is a recent development, according to the report. The number of young French people gaining craft qualifications rose by 80 per cent between 1976 and 1985, while in Britain the number declined.

Nato heads to meet in advance of Reagan-Gorbachev summit

BY ROBERT MAUTHNER, DIPLOMATIC CORRESPONDENT, IN LONDON

NATO'S 16 heads of government will meet in Brussels on March 2 and 3 to discuss the alliance's policy ahead of the summit between US President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, planned for May or June in Moscow.

A statement confirming the meeting issued by Nato headquarters in Brussels gave no details of the agenda, but officials said its purpose was to enable Mr Reagan fully to acquaint himself with the views of Washington's allies before meeting Mr Gorbachev.

Essentially, the Europeans want the alliance to agree on a long-term arms control concept which would fit in with the alliance's strategy of nuclear deterrence and flexible response, involving graduated retaliation to any Warsaw Pact attack.

Although the US has been assiduous in consulting its allies on the progress made in the Geneva arms negotiations, as well as before and after major ministerial and summit meetings with the Soviet Union, this did not prevent disagreements over the Intermediate Nuclear Forces agreement, signed by Mr Reagan and Mr Gorbachev in Washington last December.

The so-called "double zero" solution, under which not only longer-range ground-based INF missiles, but those with a range of between 500km and 1,000km, were abolished by Washington and Moscow, initially ran into considerable opposition in West Germany, Britain and France. It was finally approved unanimously by Nato, but with many tacit reservations.

The Europeans want to be reassured that the INF treaty is not the first step towards the denuclearisation of their continent, which would make them particularly vulnerable to the Warsaw Pact's superiority in conventional forces. Differences between West Germany and most of the other member countries over the treatment to be accorded to short-range nuclear weapons with a range up to 500km also need to be ironed out.

A strong body of opinion within the Bonn administration wants to give priority to the negotiation of cuts in these so-called "battlefield" nuclear weapons.

However, the US, Britain and France - the three nuclear powers in Nato - want the order of priorities to be deep cuts in strategic nuclear weapons, a ban on chemical weapons and cuts in conventional forces. Only the French have been complacent enough to support short-range nuclear weapons be held, Bonn's main partners insist.

Backing for stronger EMS

BY TIM DICKSON IN BRUSSELS

WEST GERMANY'S Foreign Minister, Mr Hans-Dietrich Genscher, yesterday threw his government's weight firmly behind strengthened European monetary co-operation and the idea of a European central bank.

In a speech which was markedly more enthusiastic than recent remarks on the subject by Mr Helmut Kohl, the Federal Republic's Chancellor, Mr Genscher told the full assembly of the European Parliament that the recent dramatic developments on the financial markets "demonstrated the necessity of closer co-operation in the monetary field".

Mr Genscher, who was in Strasbourg in his capacity as president of the Council of Ministers to outline the West German Government's plans for the European Community for the next six months, also indicated at a private briefing that new ideas for strengthening the existing rules of the European Monetary System would be drawn up in time for the EC summit due to be held in Hannover in June.

Full British membership of the EMS, a review of the Italian lira's 6 per cent fluctuation band and ending Belgium's two-year currency arrangements are understood to be among the issues to be considered.

Interest in the more far-reaching idea of a European central bank has most recently been revived by Mr Helmut Balladur, the French Finance Minister, but the reaction in West Germany appeared to have been mixed. Besides Mr Kohl's rebuff the plan for a central bank is known to be treated with scepticism by Mr Gerard Stoltenberg, the Finance Minister, although Mr Karl Otto Pöhl, Bundesbank president, is thought to be swinging behind Mr Genscher's approach.

A representative of the West German central bank told a group of MEPs in Strasbourg

yesterday that freedom from political influence was a necessary condition of agreement to a European central bank.

Mr Genscher told MEPs that closer monetary union and the central bank concepts were "essential and logical" for the creation of an internal market.

However, he suggested that after the summit in Hannover last September through the increase in resources for currency intervention, closer monetary co-operation might be limited by political constraints.

The minister was notably less forthcoming about West German ideas for resolving the Community's financial crisis. But he emphasised that member states "must come to a result at the February summit - otherwise it would be a catastrophe for the Community".

Mr Jacques Delors, EC Commission president, emphasised the importance of next month's Brussels summit.

Ericsson in deal with Nokia

By Sara Webb in Stockholm

ERICSSON, the Swedish telecommunications and electronics group, has agreed to sell a significant part of its troubled Information Systems Division to its Nordic rival, Nokia, the diversified Finnish electronics group.

The deal marks the Swedish group's determination to put Ericsson Information Systems (EIS) back on its feet by disposing of areas it considers peripheral to its core communications business. EIS is expected to break even for 1987 and show a profit in 1988, and will concentrate on office exchanges in future.

Nokia will acquire from EIS the Data Systems division which makes and markets data terminals, personal computers, minicomputers and banking and business systems. It has a turnover of about 8Kr4bn (\$645m), and accounts for about 40 per cent of EIS sales.

The deal will give Nokia a commanding position in the Nordic market as a producer of computer terminals, work stations and local networks. Nokia will merge the division with its existing Information Systems subsidiary to form Nokia Data, which will have a turnover of 8Kr7bn, and 8,000 employees.

Nokia, which has pursued an aggressive strategy in recent months aimed at strengthening its position in the mobile telephone sectors, announced yesterday that it is making a rights issue to raise Fm802m (\$196m) in new capital. This would be the largest industrial share issue in Finland.

For Ericsson, the deal marks a turning point in getting out of a sector which many analysts believe it was too hasty in entering.

Nokia Data will have sales units in the Nordic countries, West Germany, France, the UK, Spain, Switzerland and Holland, with head office in Stockholm. Mr Kalevi Isokallio, who will head the new division, said it would be the second largest manufacturer of computer terminals in Europe after Olivetti.

World Weather

Area	Temperature	Wind	Cloud	Pressure	Humidity	Visibility
Alexandria	22	10	B	1012	75	10
Amman	15	12	B	1010	65	10
Baghdad	28	15	B	1008	60	10
Bombay	28	15	B	1008	60	10
Buenos Aires	18	10	B	1012	75	10
Calcutta	28	15	B	1008	60	10
Colombo	28	15	B	1008	60	10
Cairo	22	10	B	1012	75	10
Cardiff	10	10	B	1012	75	10
Chennai	28	15	B	1008	60	10
Dhaka	28	15	B	1008	60	10
Dublin	10	10	B	1012	75	10
Geneva	10	10	B	1012	75	10
Hong Kong	28	15	B	1008	60	10
London	10	10	B	1012	75	10
Los Angeles	18	10	B	1012	75	10
Madras	28	15	B	1008	60	10
Mumbai	28	15	B	1008	60	10
Nairobi	18	10	B	1012	75	10
Paris	10	10	B	1012	75	10
Rangoon	28	15	B	1008	60	10
Reykjavik	10	10	B	1012	75	10
Rome	10	10	B	1012	75	10
Singapore	28	15	B	1008	60	10
Sydney	18	10	B	1012	75	10
Taipei	28	15	B	1008	60	10
Tel Aviv	18	10	B	1012	75	10
Tokyo	18	10	B	1012	75	10
Washington	18	10	B	1012	75	10
Zurich	10	10	B	1012	75	10

Iran controls hostages

Continued from Page 1

said he was in touch with Sheikh Mohammed Hussein Fadlallah, the Shia cleric and mentor of Hizbollah (the Party of God), the Iran-backed group which is believed to be responsible for the kidnappings.

Mr Jumblatt also acknowledged that Iran had succeeded in securing some of its demands from the West through hostage-taking in Lebanon. "I think they have been successful and I think Iran is an important strategic issue in the Middle East which nobody can avoid."

He don't agree with taking hostages, but at the same time, it is very difficult sometimes to differentiate between a humanitarian approach and a political approach.

There have been strong indications that France and West Germany made political and financial concessions in return for the release of three hostages, Mr Roger Anquetin and Mr Jean-Louis Normandin and Mr Alfred Schmidt, in the second half of last year. These, however, have been vigorously denied in Paris and Bonn.

Israeli troops beat refugees

Continued from Page 1

In a statement from Sidon, in Southern Lebanon, the PLO took responsibility for the overnight clash, which took place not far from the north of the town of Qiryat Shimon.

An Israeli patrol, intercepted the three heavily armed young men, who had managed to cross Israel's self-declared "security zone" in Lebanon and cut their way through a wire border fence without being detected.

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Year to 31st October	1983	1984	1985	1986	1987
Turnover	£000	£000	£000	£000	£000
Profit before tax	926	3,020	5,062	7,214	9,513
Earnings per share	1.8p	4.3p	8.2p	12.5p	16.6p
Dividend per share	0.8p	1.2p	2.2p	4.0p	*5.5p
*recommended					

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Telephone 09276-2233

Please contact Brian Shears to obtain a copy of Microgen's Annual Report and Accounts due out in February 1988.

INTERNATIONAL APPOINTMENTS

Ex-US Navy Secretary joins PaineWebber

FORMER Secretary of the US Navy Dr John F. Lehman Jr, aged 45, has joined the investment banking division of PaineWebber Inc. as managing director.

PaineWebber Group Inc. is the parent company of PaineWebber Inc., one of America's leading securities firms, which together with PaineWebber International and Mitchell Hutchins Asset Management, serves the investment and capital needs of a worldwide client base.

Mr Donald E. Marron, PaineWebber Group's chairman and chief executive officer, said: "We are delighted that John Lehman has joined our investment banking team. His exceptional management skills and experience in a broad range of industries, including high technology, aerospace and defence, will enhance the firm's professional capabilities and benefit our client base."

"Attracting talented people such as Dr Lehman to our firm is yet another example of our commitment to building PaineWebber's investment banking business. Since 1984, we have increased our professional staff by 30 per cent, with particular emphasis on selected client industry groups, and on high-growth product areas such as mergers, acquisitions and leveraged buyouts."

In 1981, President Reagan selected Dr Lehman as Secretary of the Navy, a position he



Dr John F. Lehman Jr held until his resignation last April. Prior to that appointment, he was president of Abington Corporation, a firm providing management consulting services to military contractors. Before this, his distinguished career in defence and foreign affairs spanned 10 years to 1977.

PaineWebber Inc. president Mr Donald E. Nickelson announced that Mr James F. Curley, 43, has been made executive vice-president and director of the company's futures division, and is also to serve as a director of PaineWebber International.

Mr Curley will be responsible for all aspects of PaineWebber's futures business, including floor operations, sales and marketing, and risk management.

For the past 17 years, he had been with E.F. Hutton, last serving as executive vice-president and head of its futures unit.

Mr Peter H. Riedener has joined PaineWebber International in Geneva as executive vice-president responsible for international retail sales, and also has been named a director, declared Mr John A. Bult, the firm's president.

In this newly created position, Mr Riedener is to oversee the development and marketing of investment products and services to individual clients outside the US.

He had been with E.F. Hutton since 1975, last serving as executive vice-president in charge of Hutton International, as well as a director of the board. His career in the securities industry began in 1960 with Merrill Lynch. He moved to Oppenheimer in 1972 to become vice-president, marketing.

New Inco director

THE LARGE Canadian nickel producer Inco has elected Mr Michel Belanger a director of the board.

Mr Belanger is chairman of the board and chief executive officer (CEO) of the National Bank of Canada. Previously, he was president and CEO of the Provincial Bank of Canada, and president and CEO of the Montreal Stock Exchange.

Chemical Bank UK managing director

CHEMICAL BANK, the fourth-largest US bank, has named Mr Janhara Musters a managing director in addition to his current title of chief operating officer for the bank in the UK.

Mr Musters, 39, is based in London and responsible for operations, systems, finance and human resources functions in the UK, West Germany and Switzerland. He is also responsible for planning and executing the integration of Chemical Bank International Ltd. (CBIL), Chemical's merchant banking subsidiary, with the London branch.

He joined Chemical in 1983 as chief of administration in the US group. In 1985, he moved to the investment banking division in a similar role, and in 1987 relocated to London to become chief administrator.

The resignation last week of Mr John Howland-Jackson as a UK-based managing director of Chemical, and head of international origination and CBIL, was said not to be connected with Mr Musters' promotion.

As previously announced, Mr Peter Alexander, 45, is replacing Mr Howland-Jackson on an interim basis while Chemical continues to ponder its UK strategy.

Mr M. Guy Heald, in charge of global foreign exchange, remains the other managing director based in the UK.

Accountancy group KPMG appoints Tax Centre chief

THE WORLD'S largest accountancy and management consultancy group, Klynveld Peat Marwick Goerdeler (KPMG), has appointed Mr David Gilburn partner-in-charge of the KPMG International Tax Centre in Amsterdam.

KPMG, created by the merger of Klynveld Main Goerdeler (KMG) at the beginning of 1987, has offices in 115 countries. There are 5,150 partners and 40,500 professional staff.

Mr Gilburn had been a tax partner in the Amsterdam office of Peat Marwick since

1981. The KPMG International Tax Centre's purpose is to serve KPMG tax partners around the world as a central enquiry response and referral base for international tax questions.

THE CANADIAN oil and gas producer and drilling contractor Bow Valley has announced the appointment of Mr W.H. Tye as president and chief operating officer.

Mr Tye, replacing Mr D.K. Seaman, who remains chairman and chief executive, was formerly executive vice-president.

Grandson of Dow Chemical's founder elected as a director

THE BOARD of Michigan-based Dow Chemical, which follows leader Du Pont as the second-largest US chemicals concern, has elected Mr Michael L. Dow as a director.

Aged 51, he is a son of the late Mr Alden B. Dow, a noted architect, and a grandson of Mr Herbert H. Dow, the founder of Dow Chemical.

In addition to being chairman and chief executive officer of General Aviation, in Lansing, Michigan, Michael Dow is a director of Chemical Financial Corp., and Chemical Bank and Trust Co., both of Midland, Michigan. He has served on the

audit and compensation committees of Chemical Bank.

MONSANTO, the St. Louis-based chemicals and pharmaceuticals group, has appointed Mr Lawrence B. Skatoff, currently vice-president and controller, to the new position of vice-president, finance.

He will direct the worldwide activities of the controllership, treasury and tax functions. He will also be responsible for pension asset management, corporate acquisition and divestiture activities, and internal and external financial reporting.

Finance and Administration Director

West London
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Our client is a well established U.K. Group with an international presence in the processing of rare and precious metals, and in the supply of high integrity components and materials to the electronics industry.

The successful candidate will report to the Group Managing Director and will be a member of the Group Board. He will be directly responsible for the preparation of consolidated group accounts and for ensuring that strict financial disciplines are in place in operating companies. He will also be responsible for group Treasury, Secretariat and Computer Functions.

The salary indicator is £32,000 plus the usual benefits, and will be commensurate with the calibre of the candidate we are seeking.

Applicants with appropriate professional qualifications and good management and commercial experience are invited to send a full career resume to Steve McBride

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Finance Director (designate)

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The company has reached a stage where it needs to recruit a Finance Director (designate) to take charge of the improvement and development of all the financial systems, controls, budgets and management accounts. There are about 20 accounts office staff and a sophisticated mini computer system in use.

You must be qualified, aged 30-40 and seeking an FD role where you will be able to make a real contribution to the development of a business, in return for a solid commitment. You should have experience of a very high transaction volume environment and welcome a "sleeves rolled-up" approach within a multi-branch operation. In due course share options are a possibility.

Please reply in confidence, giving concise career and salary details and a daytime telephone number, and quoting reference number 1531. Geoffrey Rutland ACA ATIL, Executive Recruitment Division, Binder Hamlyn Management Consultants, 8 St Bride Street, London, EC4A 4DA, or call him on 01-353 3020 (office) or 01-878 8395 (home).

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and other disciplines. The focus is on the effective use of sophisticated management information and close involvement in commercial decisions.

Candidates must be qualified accountants and are likely to be aged around 30. Your track record of increasing responsibility should include working closely with line managers, providing financial input. Excellent communication skills, commercial judgement and resilience will determine your success in this challenging role.

Interested candidates should send a full c.v. quoting Ref: L307, to Heather Male at Slade Egor International, Metro House, 58 St. James's Street, London SW1A 1LD or telephone her on 01-629 8070. All applications will be treated in strictest confidence.

International Search and Selection

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Financial Controller South East London

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Our client is an exceptionally profitable and expanding sales orientated private company with a turnover in 1987 approaching £3 million. They market a wide range of quality fast moving stationery products to manufacturers, commercial businesses and retailers.

Further anticipated expansion of their product range, as well as acquisitions, has now created the need for a Financial Controller to join the management team. Assuming responsibility for Finance, DF, Systems Development, and Company Secretarial matters, you will be expected to contribute towards the continued commercial success and growth of the business.

Reporting to the Managing Director you will be assisted by a team of 4 staff.

Candidates, preferably qualified, must be able to demonstrate broad financial line management experience probably gained within a small to medium sized fast moving trading environment. A pragmatic and commercial approach will be essential coupled with an aptitude for computers and systems development. Experience with IBM 36 based systems would be a great asset. Relocation assistance will be considered in appropriate circumstances.

Please reply with full career and salary details to SUE ROSSITER at the address below.

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Relevant sector experience is not essential, but emphasis will be laid on general management experience within a multi-functional unit. Suitable candidates, Qualified Accountants, aged to 35, will be self motivated and ambitious and keen to work in an extremely progressive environment.

To discuss this position in further detail, please contact Fiona Birt-Llewellyn or John Rose on 01-629 4463 (01-542 2159 or 01-444 6012 evenings/weekends) or write to them at the address below:

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United Friendly Insurance

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Candidates should be qualified accountants aged 25-38 with strong communication and commercial skills and preferably with experience in developing computerised information systems.

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Please write enclosing a career/salary history and daytime telephone number, to John P. Sleigh FCCA quoting reference J659/85.

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LLOYD MANAGEMENT

Financial Controller

South London **£35,000 salary package & F/E car.**

Our client, a substantial fast moving consumer goods company, is seeking to recruit a Financial Controller. Already an established household name the company has ambitious plans to expand further through acquisition and organic growth.

The position reports to the Financial Director and it is intended that within eighteen months of appointment your performance will justify early promotion to that position.

Your responsibilities will include the day to day management of a large finance function, many of whom are qualified accountants. The role will be broadly based however and you will be expected to make a significant contribution to the overall commercial development of the company.

Candidates will be qualified accountants, probably in their early thirties, with strong management experience and excellent interpersonal skills. This is a challenging position for an outgoing, commercial accountant, who possesses the drive and tenacity to succeed.

Interested applicants should write enclosing their Curriculum Vitae, daytime telephone number and quoting ref: 201 to Philip Rice, MA, ACMA, Whitehead Rice, 295 Regent Street, London W1R 8JH.

Whitehead Rice

MANAGEMENT SELECTION

TAX PARTNER DESIGNATE Central London £35,000

This very senior post requires a candidate of the highest calibre, technically & personally. In order to contribute to developing the tax function of this medium sized practice, the successful appointee will provide a consultancy/advice service to partners and clients on highly complicated technical issues. ACA (ATI Advantageous)

In the first instance please contact David Paton on 01-734 4836. Finance Recruitment Executive Search & Selection

Finance Director

Birmingham
£25,000 + car

This major subsidiary (to £30m) of an acquisitive UK plc is involved in the wholesale and distribution of photographic and video products.

The role has total responsibility for the finance function and candidates should bring a commercial approach to achieving further growth of the business coupled with a shirt sleeve style.

Candidates should be qualified accountants, age indicator 28-35, with proven commercial experience, high level of commitment and strong personality.

The future prospects within this dynamic organisation are not

purely confined to the financial area. The attractive package includes future share options and relocation assistance if applicable.

Please write or telephone enclosing full resume quoting ref: 206 to:

Nigel Hopkins FCA, 97 Jermy Street, London SW1Y 6JE
Tel: 01-839 4572

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

CHIEF ACCOUNTANT

£20,000

South Wales

Dow Corning is the world leader in silicones and silicone chemicals. Our plant at Barry, South Wales is situated within easy reach of the beautiful Gower Peninsula and Brecon Beacons.

We are seeking a Chief Accountant, based in South Wales you will nevertheless work within a global context, your brief being to maintain the integrity of the U.K. financial database. This involves forging close links with our European Area Control Group in order to resolve conflicts and to interpret corporate and area functional policies. Leading a small accounting team, with the support of sophisticated computerised systems, you will bring a 'hands-on' approach to this position, providing creative solutions to business problems. You will be responsible for preparing the Company's financial statements, claiming Regional Development Grants, payment of suppliers and the payroll function, and you will liaise closely with external Auditors, Functional Managers and Controllers (in particular with the Barry Plant Manager and his staff).

We require a U.K. qualified Accountant (ACA, ICMA, ACCA)

or equivalent, with a University degree background. A familiarity with U.S. accounting standards and a high degree of computer literacy will be essential. You will also possess strong interpersonal skills and be comfortable operating in the International arena.

In return we offer a highly competitive salary as well as a superb benefits package comprising B.U.P.A., non-contributory pension and life assurance schemes, and full relocation expenses where appropriate.

The Barry site, offering a clean and modern working environment, is located near the capital city of Cardiff and all its amenities, close to many areas of outstanding natural beauty.

To apply, please write, enclosing detailed C.V. To:

John Cook,
The Industrial Relations Department (Ref. A1),
Dow Corning Ltd, Barry,
South Glamorgan CF6 7YL.

DOW CORNING

FINANCIAL CONTROLLER DIRECTOR DESIGNATE

North Notts

Excellent Salary + Car + Substantial Benefits

SUCCESS THROUGH INNOVATION

The establishment of financial controls and information systems within a rapidly expanding textile finishing and laminating production unit, demands both professionalism and pragmatism — delivered accurately and concisely.

These are the principal challenges faced in establishing a function which encompasses production and management accounts, payroll budgetary costing and cash-flow analyses.

Qualified to CMA/CCA level and aged between 28-40, the successful applicant must be able to demonstrate a record of achievement within a production environment.

In addition to an excellent salary, this career position attracts substantial additional benefits reflecting the importance of the role.

For further details and an application form, please write to Simon Brookfield, Senior Consultant — Human Resources, 3i Consultants Ltd, 34 Park Cross Street, Leeds LS1 2QH, or telephone Leeds (0532) 459469 (24 hour reply service) quoting Ref: NR/725.

3i Consultants Ltd
Human Resources

3i A WEALTH OF EXPERIENCE

GROUP ACCOUNTANT

City

to **£35,000**
+ Car

Money broking, leasing and financial futures dealing are the core business of this international group. Their rapid and continuing expansion has created an exceptional opportunity for a qualified accountant. This increased activity has resulted in a higher degree of complexity and consequently the main objective of the position is to co-ordinate the group's financial performance and to liaise with bankers, shareholders and senior management.

The role will carry overall responsibility for the accountants for the trading subsidiaries and subsequently the production of the consolidated report within strict deadlines for the head office. The position will encompass the provision of advice on technical matters, corporate taxation planning and reports on potential acquisitions and funding arrangements. There will be extensive involvement in the development of the financial accounting systems and the enhancement of the consolidation technique.

To be considered for this key role, ideally you will be aged 30-40, be seeking the opportunity to grow the business and will possess experience of group accounts preparation, UK corporate taxation reporting and proven management skills.

Interested applicants should write to the address below or telephone Sarah Adcock, Manager, Accountancy Division, quoting ref: CG0850. Telephone (01) 256 5041 (out of hours (01) 981 5963)



Management Personnel

10 Finsbury Square, LONDON EC2A 1AD.

MANAGER

City

FINANCIAL CONTROLS & PLANNING

c. **£30,000 + 25% Bonus**
+ Car + Benefits



EXECUTIVE SELECTION DIVISION

An outstanding opportunity to achieve board level status with this £300m turnover company. The organisation's progressive style has enabled a high level of growth both organically and by acquisition. This publicly quoted company is now targeted on an accelerated expansion programme which will jetison it into the top league of 100 UK companies in the early 1990s.

The position has a direct reporting line to the Group Managing Director with whom this person will initiate, review and progress acquisitions and produce commercial evaluations. Also having overall responsibility for the Group's strategic plans, including action to protect the Group from potential exposure problems resulting from large acquisitions. The role is clearly very high profile requiring regular meetings with Divisional Managing Directors and Divisional Finance Directors.

The ideal candidate, a qualified Accountant, aged to 45, will have experience of a major multinational with some international business, proven analytical evaluative and interpretative skills, and will have held a senior Divisional Controller's position. Strong commercial flair, combined with an excellent personality and fluency in either French or Spanish are essential.

To discuss this position in further details, contact Harsa Savjani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current career history.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 01-629 4463.

GROUP FINANCIAL CONTROL

a high profile corporate role

ACA mid/late 20's to **£27,000 + mortgage etc**

Our client is one of the UK's largest and most influential financial services groups. Reorganisation of its long established businesses together with numerous acquisitions and new ventures have enabled it to consolidate its dominant position in this rapidly changing and competitive sector.

A high calibre accountant aged mid/late 20's is sought to strengthen the small high profile group financial team based in Central London which produces the group's annual and quarterly accounts and investigates and advises on all matters of financial significance to the group.

Emphasis will be on accounting projects and will include acquisitions, corporate finance, monitoring the usage and movement of group funds, capital structuring and advising on accounting policies.

This is an exceptional career opportunity providing challenge and experience on a scale not readily available elsewhere. The size and diversity of the group's activities will ensure that there are very extensive future career opportunities, either at group or subsidiary level.

Salary is negotiable according to age and experience and benefits include a non contributory pension and subsidised mortgage.

Please write with full career details or telephone David Tod BSc FCA quoting reference D/660/TR.

LYOYD MANAGEMENT Selection Consultants 125 High Holborn London WC1V 6QA 01-405 3499



- ◆ Salaries **£25,000 to £27,500**
- ◆ Company car
- ◆ Media/Advertising sector
- ◆ New Roles
- ◆ Board Level Reporting
- ◆ Age to 32

Raise your sights!

Financial Controllers Central London

Our client is a major player in the field of outdoor and specialist media advertising. Their operations encompass the management of thousands of sites in the UK, and at prestigious international airports throughout the world.

In response to a rapidly developing market and recent acquisitions the Group have identified the need to appoint two key financial figures. The appointees will liaise closely with the Group's Financial Director and keep him fully briefed on all important matters.

Preference will be given to applicants who are graduate, qualified accountants with a minimum of two years post-qualifying experience in the service industries. Experience of computer systems implementation would be useful for both positions. Experience of foreign exchange and fluency in another language would be particularly valued in one position.

The Group seeks assertive, decisive and innovative individuals who can demonstrate the potential for future advancement. The maturity and diplomacy to interact effectively with all levels of staff is of paramount importance.

Written applications, enclosing an up to date CV, should be submitted in strict confidence to Malcolm Edgell BSc FCA or to Carol Sammers BA at 410, Strand, London WC2R 0NS quoting reference 8317.

FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

LONDON · BIRMINGHAM · LIVERPOOL · MANCHESTER · ABERDEEN · EDINBURGH · GLASGOW
DOUGLAS LLAMBIAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 9501



Assistant Controller

Middlesex
£27,000 + bonus + car

Our client, a prestigious UK plc service group, is regarded as being the number one organisation within its market place sector. Highly successful performance and growth achieved to date is forecast to continue and can be attributed to the high calibre professional management team and staff.

As Assistant Controller of this division (to £50m) the role will assume overall responsibility for the entire accounting and reporting function through a strong team of fifty staff. Administrative and commercial decision making tasks will also contribute to the development of both existing and new business.

Candidates should be qualified chartered accountants, age indicator 28-34, with high professional standards and technical excellence coupled with good interpersonal skills to liaise with all levels of management. This is an excellent

opportunity to be part of a positive and fast moving organisation that has real opportunities for career advancement. The attractive remuneration package includes a non contributory pension and fully expensed executive car.

Please write or telephone enclosing full resume quoting ref: 206 to:

Philip Cartwright FCMA,
97 Jermyn Street,
London SW1Y 6JE
Tel: 01-839 4572



FINANCIAL SELECTION AND SEARCH

Hoggett Bowers

Executive Search and Selection Consultants
A MEMBER OF BLUE ARROW PLC

Financial Controller

High Profile Role in Major Brewer
West of London, To £35,000 Package, Car, Benefits
As a result of an internal promotion, this major brewer now needs a new Financial Controller to head up the finance function in its largest operating division. Reporting to the Managing Director, the role is particularly wide-ranging and calls for excellent commercial awareness and judgement together with a high standard of financial skills. Candidates, aged 30-50 and with a recognised accounting qualification, must be able to demonstrate a good management track record, preferably in a fast moving, high volume business. In addition, maturity, leadership ability and good communication skills are essential. The package comprises a basic salary up to £33,000, profit share, excellent choice of car and comprehensive benefits including relocation, if appropriate.
M.W. Fosh, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, W1R 9WB, 01-734 6852. Ref: H24009/FT.

Financial Controller

With Strong General Management Skills
Essex, c £25,000, Car, Valuable Benefits
Maximising profit in this £80m turnover business relies on fast response to rapidly changing conditions. A heavy reliance on high quality, quickly available management information makes this a key appointment. The company sells the definitive product in its market sector. Its positioning is clear - unrivalled quality of service and premium price - and profits are extremely healthy. Reporting to the Chief Executive, the successful candidate will manage a sizeable team handling management accounting and sales administration. An early priority will be to exploit to the full DP enhancements which are in progress. Candidates must be qualified accountants with proven accounting and commercial management skills gained in a senior role with a significant company. The ability to communicate financial information to non-financial managers and a willingness to take an active part in the management team are vital. This is a very rewarding job and organisational changes already agreed will ensure continuing challenge and growth of the role. Benefits include a fully expensed quality car, generous non-contributory pension, private health care and share options. A comprehensive relocation package includes mortgage subsidy if moving from a lower cost housing area.
S.P. Spindler, Hoggett Bowers plc, George V Place, 4 Thames Avenue,
WINDSOR, SLA 1QR, 0753-856051. Ref: W11042/FT.

Financial Controller

Manufacturing
Hertfordshire, c £20,000, Car, Benefits
A long-established and successful autonomous subsidiary of a major International Group is strengthening its management team. The company is a leading OEM of waste handling equipment for the world market. The Financial Controller is a key post within the company allowing the Finance Director to concentrate on the broad strategic issues. Reporting to the Finance Director, the position involves complete responsibility for all key accounting functions and for ensuring that adequate operating controls are maintained. You will also be expected to develop existing computer systems to keep pace with the company's planned future expansion. Aged 28-35, you will probably be an ACMA or ACCA and will already have had accounting experience in a manufacturing environment. You will have gained the wide-ranging experience necessary for this sharp-end role, which demands contact with all levels within the organisation. Self-motivation, enthusiasm, good communication skills and the ability to contribute to the decision-making process whilst working as a member of the management team are essential requirements. An excellent salary and benefits package is available along with comprehensive relocation assistance where appropriate.
R.J. Arnold, Hoggett Bowers plc, 13 Frederick Road, Edgbaston,
BIRMINGHAM, B15 1JD, 021-455 7575. Ref: B17028/FT.

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

CREDIT ANALYSIS

- BANKING
- INDUSTRIALS
- INSURANCE

Standard & Poor's Corporation is a leading provider of financial information services. Rapid expansion in its global debt rating activities creates exceptional opportunities to participate in the financial assessment of major European companies, particularly in the industrial, insurance and banking sectors.

The key tasks are to undertake in-depth financial and business evaluation of companies' operating performance, interview their senior management and present reports for both internal credit review and external use by the investment community.

Successful candidates will be graduates with a strong accounting, banking and commercial awareness. Good writing and inter-personal skills are key as is a working knowledge of credit assessment techniques, ideally gained through training with a major international bank. Fluency in English and one other major European language is essential.

The vacancies are London based with travel to New York and throughout Europe.

Apart from the excellent career prospects, there is a fully competitive salary and benefits package.

Please write in confidence to:
Paul Jenkinson, Human Resources Director,
Europe Standard and Poor's Corporation
19 St Swithin's Lane
London EC4N 8AD



EDP AUDIT

A challenging role for a DP Specialist or a computer friendly accountant

A major public company, with activities spanning construction, shipping, property and oil & gas exploration. Trafalgar House operates throughout the UK and in many overseas areas - including North and South America, the Caribbean, the Middle East and the Far East.

Scrutiny of our continually developing computerised systems and procedures is a high priority within the internal audit function. The additional computer auditor we now wish to appoint will be based in Croydon and will, as a team member, help to cover our interests worldwide. The position may appeal to a DP specialist seeking a new career direction or to an accountant who is already in an audit function embracing EDP applications. Whatever your background, you will ideally possess mainframe/mini computer operations experience and some programming/systems analysis expertise, coupled with a general knowledge of accountancy procedures.

An attractive remuneration package will be offered, commensurate with the high calibre individual we wish to attract and benefits include a company car, subsidised BUPA and pension schemes. There will be considerable travel, including some overseas, and future career development prospects are excellent in an environment of continuing planned expansion.

Please write, with a detailed cv, including salary history, to: Miss J Ward, Personnel Officer, Trafalgar House Group Services Limited, Mitcham House, 881 Mitcham Road, Croydon, Surrey CR9 3AP.



Finance Director

Middlesex
Not less than
£30,000 plus car etc

We are looking for a very special kind of person: a Chartered Accountant who can exercise financial controls and direction over several growing companies, as well as work at the most senior level with a very small team engaged in spotting and developing new opportunities. The right person will also play a significant role in group expansion and diversification.

In just 9 years our client has grown to become a dynamic market leader in a growth service industry, and highly respected in its field. Current sales are at £25 million p.a., profits are good, and both are growing rapidly. The future is very promising. Now, as part of their planned growth programme, they wish to invest in a Group Finance Director, preferably under 38 years old, who can demonstrate an excellent track record and career advancement, with expertise in areas such as creative treasury management, computerised systems and tight cost controls. Experience of a market flotation would be a plus.

Personal skills must include leadership, communication, drive, a sense of humour and a commitment to success and quality. You will be offered an excellent package and plenty of scope and challenge. The offices are to the west of London, but the activities are nationwide.

Please send your detailed cv in complete confidence to:

Mr. G. Wootil,
Senior Partner,
Levy Gee,
100 Chalk Farm Road,
London NW1 6EH



RETAIL FINANCIAL CONTROLLER

c £25,000 + Car

Our client, part of a major public company, are a growing fashion retail organisation with over 40 concessions throughout the UK. They seek a young, ambitious, qualified accountant with the drive and acumen to play a key part in building the future of the company.

In addition to a flair for investigation and analysis, he/she will bring to the job the ability to develop and implement Management Reporting systems suited to the particular needs of the business.

Unlikely to be more than 35 years old, it is essential that you will have thorough working experience of the retail sector. Reporting to the Chief Executive the successful applicant will be expected to make a direct contribution to strategic decision-making, and it is envisaged that a Board appointment will follow within three years.

To discuss this unique opportunity call Stephanie Preston on 01-434 0175 or send your curriculum vitae to her at the Hamilton Partnership, Hamilton House, 61 Oxford Street, London W1R 1RB.

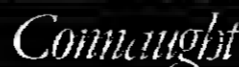
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ARE YOU A SENIOR EXECUTIVE SEEKING A NEW FINANCIAL APPOINTMENT?

We are the professionals who can advise and help you. Since 1980, Commaught's executive clients have accessed unadvertised vacancies, obtained interviews, found the right jobs and reduced job search time.

Contact us for an exploratory meeting. It is without charge and we will tell you if we can help and at what cost; it may be easier than you think. If you are currently abroad, enquire about our Executive Express Service.

32 Savile Row, London W1X 1AG
Tel: 01-734 3879 (24 hours)



DIRECTOR ADMINISTRATION AND FINANCE

Northern England **Negotiable Salary**

Our client is an Italian manufacturing operation based in the North. This is a new appointment which will combine responsibility to the U.K. Managing Director and the Group Administration Director in Italy for all administrative and finance functions. This will range from product costing, through computer and management information systems to the establishment of administrative procedures required by the Italian parent. Frequent visits will be required to Italy.

Preferred applicants will be University graduates (economics or business), with professional qualifications or equivalent, aged 30-40 with experience to controllership level in a multinational, preferably Italian, manufacturer or distributor of mass consumer products. Italian nationals will be preferred but fluency in spoken Italian as well as in both written and spoken English will be essential, plus a profound knowledge of the English environment. Benefits will include a car and local accommodation if necessary.

Please address brief personal and career details including present salary to Douglas G. Mizon quoting reference F/149/M.



Executive Recruitment Services
Becker House, 1 Lambeth Palace Road, London SE1 7EU.

FINANCE DIRECTOR (INVESTMENT MANAGEMENT)

EDINBURGH **SALARY c. £40,000**

Our client is one of Scotland's leading independent investment management groups. They wish to appoint a Finance Director whose responsibilities will include all aspects of financial and management accounting, treasury, budgeting and administration. The person appointed will become intimately involved in planning and implementing the future strategy and development of the group.

This is a new key appointment and provides an unusual opportunity for a realistic and imaginative financial manager to contribute to the growth of a rapidly expanding investment management group. The ideal candidate is likely to be a Chartered Accountant aged 30-40 with perhaps an M.B.A. from a major business school and at least five years employment in a senior financial or commercial role in a public company. Knowledge of Stock Exchange practice would be an advantage. An attractive total remuneration package is negotiable.

Please write, in complete confidence, enclosing an up-to-date CV to Robin Frennham at: Management Search International Ltd, 22, Old Burlington Street, London W1X 1LE. Executive Search and Recruitment Consultants.



Offices: Miami, Chicago, Atlanta, VA, Washington, San Diego, Houston, Dallas, San Antonio, Oklahoma City, Palo Alto, Edinburgh

Finance Director

Textiles Overseas

Tootal, a successful and leading UK textile company, requires a fully qualified finance professional to work abroad. The initial secondment is in S.E. Asia working for a vertical textile mill employing 2,000.

As part of a small expatriate team supported by a local staff, the Finance Director reports to the unit Chief Executive with responsibility for all financial accounting matters, management information systems, cost accounting and certain Secretarial duties. Much development work is needed to 'modernise' systems and consequently, prior industrial accounting experience at 'shop floor' level, allied to the introduction and development of computer based systems is essential.

Ideally applicants will be aged 35-45, although older applicants with relevant experience will also be considered. Knowledge of the textile industry and previous overseas experience, combined with the ability to speak a second language would be of great advantage.

In order to further their career, the successful applicant must be prepared to accept further on-going secondments to other overseas locations, with the possibility of a home posting.

In addition to a negotiable enhanced salary, the package includes all normal expatriate benefits: assistance with passages; children's education; generous home leave; subsidised housing abroad.

Please apply with full CV to: J.M. Allison, Personnel & Training Manager, Tootal Textiles Limited, Tootal House, 19-21 Spring Gardens, Manchester, M60 2TL.



Accounting for the nation's transport

£26,290 - £29,740

In the Department of Transport, the Finance Directorate is responsible for the financial management and control of an annual budget of some £5 billion. This money is spent on a wide and vital range of activities including the national roads programme, sponsorship of the nationalised transport industries, local authority transport expenditure and the Department's own executive organisation.

As Accountancy Adviser, you will be a key member of the Directorate charged with ensuring that sound accounting advice is available as necessary across the whole range of the Department's activities; and with the development of a new management and financial information system for the Department. You must hold a full professional accountancy qualification and should have at least 10 years' post-qualification experience. Transport industry experience and a knowledge of both private and public sector would be an advantage. A high level of intellect and the ability to operate at the most senior levels of management are essential, thus you are likely to be aged between 35-55 years.

Starting salary according to qualifications and experience within the range quoted. Relocation expenses up to £5000 may be payable. For further details and an application form (to be returned by 9 February 1988) write to Civil Service Commission, Alencon Link, Basingstoke, Hants RG21 1BB, or telephone Basingstoke (0256) 46855. Basingstoke service operates outside office hours. Please quote ref: G77463.

The Civil Service is an equal opportunity employer.

Management Accountant

Prospective Finance Director

To £18,000 West Midlands

This fast growing £20m high technology company is being backed by a multinational parent Group which sees this business sector as an important element in its plans for the 1990's and beyond. To sustain its current and future growth pattern, senior management is well aware of the need to provide a full range of computerised business systems and first class financial support.

An alert and innovative ACMA is required for the position of Management Accountant, directly accountable to the Finance Director for the introduction of quality financial information into the management decision-making process. Planned computer development will provide an opportunity to upgrade both budgeting and product costing systems and to extend considerably the level of effectiveness analysis work.

Previous experience in a manufacturing environment is important, together with a keen analytical mind and the interest and enthusiasm to become fully involved in the business. Applicants should have the ambition, drive and ability to progress to a subsidiary company finance directorship or similar role within the Group, whose policy is to actively develop the careers of its finance staff through its many units and several divisions. Age guide: 25-30.

Interviews will be carried out locally and candidates should reply in confidence quoting ref: E105 to:

Margaret Mitchell
Mason & Nurse Associates
5a Station Road, Egham
Surrey TW20 9LD
Tel: 0784 71255
Offices in London, Birmingham and Egham

Mason & Nurse
Selection & Search

MANAGEMENT ACCOUNTING

FOR ONE OF THE UK'S LARGEST CONSTRUCTION PROJECTS - THE CHANNEL TUNNEL

These accountancy opportunities are with Transmanche-Link - the dynamic consortium formed from 10 major construction companies (5 British and 5 French) - fully responsible for constructing and monitoring the entire project over the next 5 years.

This multi-billion pound venture requires tight financial control and extremely high standards of accounting procedures.

In order to sustain our efficient business practices, several new accounting positions have been created. We need:

SENIOR ACCOUNTANTS ACCOUNTANTS ASSISTANT ACCOUNTANTS

Originally based in Ashford, Kent, but transferring shortly to the Folkestone area, these positions are seen as being vital to the success of the project and embrace a wide range of responsibilities. These include each accountant becoming involved in one specific area of the contract, the preparation of budgets, detailed forecasts and cost reports in order to assist site management in minimising expenditure.

Formal qualifications to ACMA/ACCA level are required, ideally supported by several years' directly relevant experience gained in the UK.

Attractive salaries are offered together with benefits which include positive assistance with relocation or a subsistence allowance as appropriate, a company car at accountant level or above, pension and sick schemes, etc.

Please send sufficient career details to warrant an early interview to:
Mr Stewart West, Recruitment Manager, Transmanche-Link,
Channel Tunnel Contractors, Translink J.V., U.K. Operations,
Charter House, Park Street, Ashford, Kent TN24 8EZ.
Tel: Ashford (0233) 46601.

TML

We supply the best T-Shirts & Printing in the UK & therefore can offer the best rewards.

Financial Director



By constantly providing our customers with what they want, when they want it, GSTC has become one of Europe's largest T-Shirt printers and the Group currently turnover in excess of £10 million p.a. We are an independent company which believes in self-motivation and this has enabled us to develop a range of products which gives us a unique position in the marketplace.

We are the only company in our field to unconditionally guarantee a T-Shirt and this is called a SLIPATEE.

Since our expansion to Corby in 1987, we have been recruiting people from all disciplines to join our team. We offer excellent prospects and rewards to all successful applicants.

We are currently looking for a Financial Director to join our team at the highest level. The suitable applicant will be:

- ★ A fully qualified accountant.
- ★ Capable of controlling a group of companies.
- ★ Experienced in Import Finance levels around £5m p.a.
- ★ At a time in their career where a challenge is necessary.
- ★ Highly motivated when results are rewarded with Equity options and a package circa £40K.

All applications should be made in the first instance, sending a full C.V. to Great British T-Shirt Company, Sponson Complex, Pymell Road, Wiltshire Industrial Estate, Corby, Northants NN17 2JX marked for the attention of Joseph Stone. Tel: 0273 - 40967.

DYNAMIC GROUP ACCOUNT WEST LONDON

£20,000 + car

We are looking for a young, dynamic chartered accountant, with 1 to 2 years post qualification experience, to report to our group finance director. FTC Holdings PLC is a fast growing, international marketing services group with a turnover in excess of £40 million.

This is a new post, following the recent enlargement of the group, and will initially involve monitoring and reviewing subsidiary company management accounts, and their consolidation, together with systems development and implementation. It is intended that this position will expand to cover involvement in acquisition investigation and appraisal. It is unlikely that the successful candidate will remain in this position for more than three years as the rapid expansion of the group offers many opportunities for career progression.

Please reply with full CV to:
Rona Enson, FTC Holdings PLC, Sinclair House,
The Avenue, West Ealing, London W13 8NT

FINANCE EXECUTIVE - LONDON

BUILD ON YOUR ASSET FINANCING EXPERIENCE

To stay at the forefront of worldwide communications today requires the development and proper exploitation of frontier technology, deploying the very latest earth stations, satellites, fibre optics, submarine cables etc. all controlled by specially designed state-of-the-art computing systems. These form the core of our assets. The function of financing these assets is a major task - both in size and complexity.

Within the world of high technology, few companies can match the breadth and depth of Cable & Wireless. In no less than forty five countries, worldwide, the Cable & Wireless Group is the clear leader in national and international communications.

We are now looking for an additional person to join our existing professional team. You could possibly be working currently in a banking environment or for a multi-national of similar status. The person we are looking for will have a strong personality and have an

attention to detail that will enable them to 'argue their case' at the highest levels. You must be able to communicate effectively, both within and outside the Group, as you will be heavily involved in the decision making process to obtain the most cost-effective financing for major capital expenditure.

You should be familiar with a broad range of asset-based financing techniques. You will have some experience in their applications and capital markets, commercial paper programmes and aid support programmes worldwide.

You should have an honours degree or business degree specialising in finance, whilst an MBA, ACT, or recognised banking qualification, would be an advantage. As you would expect, the job involves the use of computer based systems, so a familiarity with P.C.'s is important.

The salary and fringe benefits package is open to negotiation, based on your individual experience. The relocation package will be similarly generous, for anyone requiring it.

To find out more about this challenging career, please phone 01-405 4980 (24hrs) for an application form or write with career details, quoting ref: R721/FT, to: The Recruitment Manager, Cable & Wireless plc, Mercury House, Theobalds Road, London WC1X 8RX.

Cable and Wireless
Helps the world communicate

INTERNAL AUDITOR

Salary: c.£23,000 pa + excellent banking package

A major French bank with a staff of 80 seeks an Internal Auditor who will be responsible for establishing and implementing the annual audit plan and for liaising with External Auditors and Head Office Inspection team.

The position has been upgraded to reflect the importance of the role and the impact of the Financial Services Act, and reports to the General Manager.

Candidates must be experienced in UK banking activities and accounting practices, and should be prepared to develop the new office of Compliance Officer within the organisation. A knowledge of French would be helpful, plus organisational qualities and the ability to forge good relationships with colleagues.

Interested applicants should write in confidence, enclosing a comprehensive Curriculum Vitae with daytime telephone number to:

Box A0788,
Financial Times,
10 Cannon Street, London,
EC4P 4BY.

FINANCIAL CONTROLLER

SUNBURY ON THAMES

£22,000 + Car + Bonus

The Company is a rapidly expanding manufacturing business involved in the manufacture, sale and distribution of high quality toiletries and toiletry gifts. Growth has been consistent and profitable with exciting prospects for the future, possibly culminating in a USM listing.

This expansion has created a demand for a commercially orientated manager to join a young team of professionals. The priority is to develop a solid finance function, instantly responsive to the needs of the business. Specifically, this will include developing accounting and related management information systems.

Candidates will be qualified accountants, able to provide evidence of successful contribution to a demanding, smaller company environment.

A strong personality combined with commercial flair and a flexible, hands-on approach are all essential to success. In addition computer literacy, sound organisational skills and the ability to work closely with the management team and become involved in all aspects of the business. Preferred age: Mid 20s to 30s.

To apply please write enclosing personal, career and salary information to:

Valerie McKeown, Executive Selection Division,
Hacker Young Management Consultants,
51 Alpha House, 2 Fera Street,
London EC2Y 5DH

Hacker Young
MANAGEMENT CONSULTANTS

VIKING PROPERTY GROUP GROUP FINANCIAL CONTROLLER

The Viking Property Group of property development companies with substantial programmes in both the United Kingdom and North America proposes to appoint a qualified accountant as Group Financial Controller. The successful applicant who is likely to be aged about 35 will be based at the Group's Head Office. In liaison with the present accountant, he will be responsible directly to the Joint Managing Directors for all financial aspects of the Group including:

- Financial reporting
- Management accounts information
- Budgetary control
- Data processing
- Assets and Cash Management
- Tax Planning
- Insurance
- Analysis and evaluation of Company acquisitions
- Administrative Systems

In addition he will assist in the assessment of the economics of contemplated development schemes, in the control of the expenditure of projects in hand and in the completion of the relevant legal documentation.

He will also be appointed Company Secretary to all the companies within the Group. Salary, car and other fringe benefits will be offered commensurate with age and experience.

Applications in writing with full CV and recent photograph to The Joint Managing Directors, Viking Property Group Ltd, Kilburn Hall, Kilburn, Derby, DE5 0LU, marking the envelope 'Private and Confidential'

LONDON APPOINTMENTS

Financial Controller c£30,000 + bonuses

This is an important opening within a medium sized stockbroking firm which will enable you to exercise complete financial control and report to the Managing Director. You are a young (32 max) chartered accountant, probably with relevant financial sector experience, and confident in your ability to undertake extensive procedural/systems reviews whilst maintaining a critical reporting cycle. Your success will be rewarded by promotion to the Board within 2 years. Ref SEW 3095

Accounts Manager c£25,000 pa

Sustained expansion and a recent internal promotion in this international media and retailing group has created an excellent opportunity for a qualified (preferably ACA) accountant, aged 26-30, seeking career development in a prestigious head office role. Supervising several qualified staff, you will be expected to provide key analytical support in various acquisition and disposal projects in addition to managing a varied group accounting service. Ref PSW 3092

To find out more about these appointments, or the range of opportunities currently available, please contact Stewart Wright, Manager, Accountancy Appointments.

Telephone 01 408 1694 (out of hours 01 851 2502)



Management Personnel

2 Swallow Place, LONDON W1R 7AA.

CYNGOR SIR GWYNEDD COUNTY COUNCIL

County Treasurer

Salary Package c£38,000

The Council is seeking to fill this Chief Officer post by August, 1988 on the retirement of the present County Treasurer. As the Chief Officer of the Finance Department the Treasurer is responsible for giving financial advice to the County Council and he is generally responsible for the management of the Council's finances.

The Treasurer will be expected to contribute to the corporate management of the County Council through the Chief Officer's Management Team. Applicants should be qualified accountants (preferably CIPFA) with considerable local government experience and extensive experience in a senior position. They should have proven management ability in a large and complex organisation.

Ability to communicate in Welsh and English essential. Car allowance and assisted purchase facilities available. Financial assistance for removals and resettlement expenses available in appropriate cases.

Application forms and further particulars available from the County Personnel Offices, County Offices, Caernarfon, LL55 1SH. Tel (0286) 4121 ext 2078. Closing Date: 8th February 1988.

LONDON'S OLDEST FIRM OF CHARTERED ACCOUNTANTS

Requires experienced all-rounder for general practice division. Sound tax knowledge essential. Partnership prospects for the right candidate.

Applications in writing to:
The Staff Partner, Beggles, 6 Raymond Buildings,
Grays Inn, London WC1R 5BP

VI

DEPARTMENT OF PROPERTY, ECONOMIC DEVELOPMENT AND TOURISM
ASSISTANT DIRECTOR
(Economic Development)

Salary £20,852 - £22,841 p.a. + lump sum car allowance

As a result of a major re-organisation of the Council's management structure and departmental responsibilities, a new department has been created to spearhead the City Council's policies and exciting new initiatives in the areas of Property, Economic Development and Tourism.

The new department has a vacancy for an Assistant Director (Economic Development) to join the Director as a member of the departmental management team.

Applicants for this challenging position must be appropriately qualified and experienced with a proven track record in management at a senior level. They must possess exceptional leadership qualities and be able to apply the full range of management skills towards the achievement of objectives.

The person appointed will be required to assist the Director in identifying the objectives of the department and in developing and implementing a corporate management approach to achieve those objectives. A high level of personal motivation and commitment to the development and effective planning of the work of the division will also be expected.

Application forms and further details available from the Personnel Manager, City Secretary's Department, The Guildhall, Nottingham NG1 4BT. Tel: (0532) 43291 and 4684. Closing date for applications 10th February 1988. Please quote ref. P27/2 on all correspondence and enquiries.



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TOMORROWS F.C. TODAY
UPL GROUP PLC West London £15-17,000 Neg

An ideal opportunity to combine the early responsibility and challenge offered by a thriving, growing company with the support and strength of a major UK based group. As Financial Controller of UPL's specialist food distribution arm you will enjoy autonomous responsibility for all aspects of Finance/Accounting. This will encompass staff management, statutory and management accounts, control of computer operations and development of accounting and administrative controls. You will be young, ambitious and probably part-qualified, and will receive study support/encouragement to achieve qualification within 3 years. If you can combine accounting experience with general business skills your progression will be rapid and rewarding. Benefits include: Study Package and other company perks.

For further details, please contact:
 Accountancy Personnel,
 70 Watling Street,
 London EC4M 4DQ
 Tel: 01-238 0857

CONFIDENTIAL

ACCOUNTS MANAGER/ INVESTMENT MANAGER
£25,000+Excellent Banking benefits

EC4

As a major new force in Investment Management, this dynamic and highly professional finance organisation has become one of Britain's fastest growing companies. This has resulted in exciting opportunities within the accounting function. The latest vacancy offers the Qualified Accountant (ACA/ACCA/CMA) the opportunity to head up an expanding department taking on the full range of responsibility including:-

- Control of the accounting function
- Financial Accounting
- Management reporting (with latest technology)
- Listen with management and all staff.

To be considered for this senior post you should be computer literate with at least 2 years' PCE preferably within the financial services sector and should be seeking a rewarding niche in the City. Quora Ref: GFM 1MGT

For further details, please contact:
 Accountancy Personnel,
 70 Watling Street,
 London EC4M 4DQ
 Tel: 01-238 0857

Finance Director Designate

Lloyd's Brokers City

A highly profitable, medium-sized firm of Lloyd's Brokers intends to appoint a Chartered Accountant to its main Board. He or she will direct a division handling all non-broking activities: accounting, finance, insurance administration, computing and office services. Candidates, probably aged 35-45, must have obtained a good knowledge of the insurance industry preferably with a Lloyd's Broker. In addition to first-class professional and managerial skills, personal qualities are all important: strength of personality, judgement, tact and humour, enabling him or her to participate in a dynamic management team. A substantial salary will be negotiated and the package includes car, bonus and non-contributory pension. Please apply to: Sir Timothy Howe Br., Career Plan Ltd., 33 John's Mews, London WC1N 2NS. Tel: 01-242-5775.

Career plan LIMITED
 Personnel Consultants

ACQUISITIONS HIGH FLIER
Birmingham

£25k+bonus+car+petrol+BUPA

A successful plc with an impressive, long-running track record wants to recruit an ACA and/or MBA to advise on corporate development strategy and acquisitions. This is a newly-created role which will involve identifying and researching targets, carrying out appraisals, negotiating and finally making recommendations. The company has a strong balance sheet and is poised to make substantial acquisitions with emphasis on the engineering and construction sectors. It follows that - apart from possessing formal qualifications and having the necessary flair and self-starter capability - anyone applying to do this job must be able to demonstrate time spent working as a member of a successful acquisitions team in a successful business. This is an outstanding opportunity in an outstanding company and this is reflected in the salary/benefits package. If necessary, assistance with relocation will also be provided. Please apply in writing enclosing a detailed cv. and a separate list of companies to whom your application should not be made known to: The Personnel Consultant, Welding Woodhead Limited, 44 George Road, Edgbaston, Birmingham B15 1PL.



Career Opportunity for Tax Adviser

London Based Multinational

c.£33,000+car

British-American Tobacco Company is a British owned group manufacturing and marketing tobacco products in over 40 countries with a turnover in excess of £2,600 million and part of B.A.T. Industries whose turnover is around £19,000 million. The Corporate Tax Department is based at the London Head Office and consists of a young and dynamic management team of 3 reporting to the Head of Tax. You will be responsible for the tax liabilities of a group of overseas subsidiaries together with UK corporate tax issues. Working autonomously you will be expected to advise Board members and MDs of overseas subsidiaries, the latter offering an opportunity for overseas travel.

In their 30s, candidates must have experience in the taxation affairs of multinationals and should be either Chartered Accountants with tax advisory experience gained in industry, or Inland Revenue Inspectors working in a sizeable Tax District. Our policy is to offer positive career progress - in this case senior positions will be planned in Tax Departments throughout B.A.T. Industries. The salary package is supported by a range of benefits including company car, non-contributory pension, family BUPA, share participation and relocation expenses. For further information and an application form please write initially to

Geraldine Cable,
Adviser Recruitment & Selection, British-American Tobacco Company Limited,
Westminster House, 7 Millbank, London SW1P 3JE.
 Alternatively ring 01-222-2610 (24hr answering service).



FINANCIAL DIRECTOR INDUSTRIAL DIVISION

£25,000 p.a. + Car

A highly competent financial director is required for our Industrial Division covering surface coatings manufacturing locations in Ruislip, Wrexham and Birmingham. The post will be based on the Ruislip central facility. The financial director will be responsible for all financial and management accounting of a £10 million plus business, employing over 200 people and will report to the Divisional Managing Director. Essential qualities are the ability to work with a dedicated team of executives, to be self motivated and committed to the profitable development of the business.

Applications with CV in the first instance to:
 Group Financial Director,
 Manders (Holdings) p.l.c.,
 PO Box 186, Old Heath Road,
 Wolverhampton WV1 2QT

Manders Manders Manders



Audit Controller

Nr Southampton £ Excellent + F/E Car & Relocation

Our client is B & Q plc, the rapidly expanding £500m+ T/O subsidiary of Woolworth Holdings and now firmly established as the leading DIY and Garden Centre retailer in Europe. Turnover has more than doubled since 1983 and the total number of supercentres throughout the UK now exceeds 200. This growth has created an outstanding opportunity for a high calibre accountant to join the finance team as Audit Controller. The role will entail responsibility for the development of the existing audit function (16 staff) both at Store and Head Office level. Key areas of involvement will include the implementation of new control techniques (particularly in the field of computer audit), specific investigations at the request of the board, development of a team of profit orientated internal consultants and contributing to the overall management of the business. Career prospects are outstanding.

Candidates should be qualified accountants, with in-depth knowledge and experience of the latest audit techniques applicable to highly sophisticated computer systems, together with the personal presence, highly developed communication skills and commercial awareness required to operate successfully at senior level to a major group. The company offers a very attractive package including profit share, pension scheme, private medical care and full relocation where appropriate.

Interested candidates should write quoting reference SV 1060 enclosing a comprehensive CV to Mark Carrigan ACA at:
 Michael Page Partnership,
 Kingsbury House, 6 Street Street,
 Windsor SL4 1BG.



Michael Page Partnership
 International Recruitment Consultants
 London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
 A member of Addison Consultancy Group PLC

Chief Accountant

Central London c.£40,000 + car + substantial benefits

Here is a significant opportunity to contribute to the growth and future success of this London-based financial services company. A major PLC, which has substantially reorganised to take advantage of the deregulation of financial markets, has created a new management structure. As a result, the finance function has been strengthened by creating a new senior position reporting to the Director of Finance. This is an exciting and challenging role in an expanding sector. Your main responsibility will be the financial consolidation and reporting activities of the Group. More specifically, this will involve the management and development of current accounting systems in a rapidly changing environment. In addition to the preparation of

statutory accounts and returns and control of the subsidiary accounts, the promotion of highly professional standards of accounting is essential. This will necessitate strong management of the finance department, comprising some 200 staff. Aged 35-45 and a qualified accountant, you will have proven experience of managing a large financial accounting function, ideally, although this is not essential, in a financial services company. You will have sound management skills, mature commercial judgement, and the ability to steer complex projects from planning through to implementation. All enquiries will be treated in strict confidence. Please send a brief cv, quoting Ref: 1931/FM/FT, to Fiona McMillan.



PA Personnel Services

Executive Search - Selection - Psychometrics - Remuneration & Personnel Consultancy
 Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
 Tel: 01-235 6060 Telex: 27874

FINANCIAL DIRECTOR DESIGNATE

Working, West Sussex Package: c£30,000 + Quality Car

King & Chasmore is a successful and fast growing member of Nationwide Anglia Estate Agents Limited, one of the major forces in the property services sector. We are ambitious and profitable and looking to recruit a high calibre Chartered Accountant with experience in the services industry. Reporting directly to the Managing Director you will take on the full responsibility for the accounting function which will include the development of accounting systems, budgeting and forecasting methods and monitoring profitability. You will lead a small team and must possess excellent technical and communication skills. Experience of acquisitions and mergers is also required. The successful applicant is unlikely to have less than 6 years post qualification experience. Naturally the package will reflect previous relevant experience and will not prove a barrier for the right candidate. Benefits include BUPA, Life Insurance, Personal Health Insurance and a contributory pension scheme. This is a new position and the prospects for growth and advancement are excellent. If you think you have the ability to handle this position we should like to hear from you. Initially please forward in an envelope marked Private & Confidential a full cv, detailing age, current salary and a daytime telephone number, to: D. H. Spofforth ACA, Director, King & Chasmore, Ambrose Place, Worthing, West Sussex BN11 1PZ. This position is open to men and women.

Nationwide Anglia King & Chasmore

HARBOURS
Papua New Guinea Harbours Board
CHIEF INTERNAL AUDITOR

APPROX £20,700 - CAR - BENEFITS

The Papua New Guinea Harbours Board has 500 employees and controls 18 Ports in Papua New Guinea. The position is located in Port Moresby. The Chief Internal Auditor reports to the General Manager and is responsible for the professional conduct of all internal audits including audits of:-

- Management Controls
- Computer Systems
- Accounting and Purchasing
- Personnel Systems and Records

The position offers the challenge of consolidating the audit function as an aid to effective management. Development of 3 Audit Officers will be an on-going function and frequent travel throughout Papua New Guinea is involved. The incumbent will be required to recognise accounting institutes and should have extensive audit experience, preferably at Audit Manager level, with concise written and verbal communication skills. Experience in a developing country would be an advantage in this position. Benefits include accommodation, education subsidies, relocation expenses and leave fares. A 3-year contract is envisaged. Written applications, should be forwarded to: Portia Management Services, Port of Liverpool Building, Pier Head, Liverpool L3 1BZ. Closing date for applications is 29 January, 1988.

PORTIA MANAGEMENT SERVICES LTD.
 Port of Liverpool Building
 Pier Head
 Liverpool L3 1BZ

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 To contact us now to find out why you should be modelling yourself on the Tiphook System.

Call Jennifer Swadlow on 01-480 8080 or write with an accompanying CV to Tiphook PLC, Lancaster House, 7 Elmfield Road, Bromley, Kent, BR1 1LT.



Divisional Financial Controller

c.£25,000 S.W. Midlands

This position includes a substantial commercial element in addition to orthodox financial management, with high visibility which includes working at board level, deputising for the Finance Director and handling a variety of important external relationships. The responsibilities include evaluating, progressing and controlling projects, joint ventures and acquisitions; providing support to optimise pricing decisions, bid negotiations and submissions; developing the divisional corporate strategy; and interpreting and reporting on financial results and performance.

The organisation is a £70m division of a substantial British industrial multinational which offers good long term prospects to successful finance staff. Through technical innovation, product performance and reliability the division has become a market leader and is recognised as a key supplier worldwide.

Applicants should be graduate accountants aged 28-35, with well developed commercial acumen in addition to sound technical skills. Initiative and enthusiasm are essential in addition to the professionalism to be of influence at board level. Relevant previous experience is important, gained in a commercially orientated manufacturing/industrial group or large company. Relocation assistance is available if necessary. Initial interviews will be conducted locally.

Please reply in confidence quoting ref: E107 to:

Adrian Edgell
Mason & Nurse Associates
5A Station Road, Egham
Surrey TW20 9LD
Tel: 0784 71255
Offices in London, Birmingham and Egham.

Mason & Nurse
Selection & Search

PA TO PARTNER

c£24,000
Five Short Term Partnership
Central London
Career opportunity for a hard-working ambitious accountant, ACA, to assist with the development of this thriving practice. Unlimited potential is offered to a confident and commercially aware candidate capable of making a positive contribution to fulfill expansion plans. Contact David Paton 01-745-4836 or alternatively write to:

Search and Selection Division,
Finance Recruitment, 2/3 Golden
Square, London, W1R 3AD

APPOINTMENTS ADVERTISING

For further information
call 01-248 8000

Tessa Taylor
Ext 3351
Deirdre Venables
Ext 4177
Paul Maraviglia
Ext 4676
Elizabeth Rowan
Ext 3456
Patrick Williams
Ext 3694

PARKFIELD GROUP PLC

During the past three years, Parkfield has been transformed from a foundry company with annual sales of £4 million into a highly profitable manufacturing and distribution group with annual sales in excess of £250 million.

Parkfield has a strong balance sheet and is therefore very well placed to take advantage of the considerable opportunities that exist for the organic growth of its companies and for making future acquisitions.

The position of Group Financial Controller reports to the Group Financial Director whose own role is very strongly business development oriented.

The Controller's responsibilities are those normally associated with such a position, however, considerable emphasis is being placed on the development of financial policy, systems, procedures and controls. Other areas of particular importance are treasury and management information. There will of course be involvement in acquisitions.

Candidates should be qualified accountants, preferably in the age range 35-45. Experience at both Plc Group level and at operating company level is desirable, as is an understanding of manufacturing and distribution companies.

Candidates should also be self-starters, with a high degree of commercial acumen, technical strength and well developed interpersonal skills.

Salary is negotiable and will not present a barrier to the recruitment of an outstanding candidate.

Write including a full CV to Tim Elster, Parkfield Group Plc, Longdene House, Longdene Road, Haslemere, Surrey, GU27 2PH.

GROUP FINANCIAL CONTROLLER

HASLEMERE, SURREY
SALARY NEGOTIABLE
IN EXCESS OF £50K + CAR,
SHARE OPTIONS, ETC.

Finance Director

South East England £35K-£40K + Executive Car

Our client, a private company is an international produce merchant in the importing and distribution industry with a turnover of £15m. The company has existed for over 100 years and is a highly respected and well known supplier to all sectors of the food industry.

The company is now seeking a Finance Director. Reporting to the Chairman, you will be responsible for a small staff and for a full finance function using advanced financial support systems. Particular emphasis is placed upon timely, precise management information, particularly in the areas of contract commitment and foreign exchange exposure, and cash flow management including considerable bank liaison. Additional responsibilities include company secretarial duties, and liaising with external authorities.

The successful candidate will be a graduate

chartered accountant aged 28-33. You are likely to be currently in public practice with several years' experience at manager level. Experience of the "city", currency management, and the merchanting industry would be advantageous. Personal qualities will include strength of character, a high level of commitment, and a desire to have fun whilst creating wealth.

The compensation package includes a very competitive salary, a fully expensed quality car, family BUPA, and Life Assurance. After one year's service a share of the profits will also be offered.

If you match the demanding qualities that my client requires, please submit your CV to Wayne Thomas, Executive Division, Michael Page Partnership, Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCE DIRECTOR ADVERTISING

W2

£30,000 + Bonus
Car + Benefits



EXECUTIVE SELECTION DIVISION

This prime opportunity arises at a time of exciting new developments in the history of this remarkably successful direct marketing company. An impressive client list together with its innovative and decentralised style of operation enable continued progress.

The position reports directly to the Managing Director, and will involve close liaison on all matters of company policy and planning including new company formations and acquisitions; overall responsibility for improvement and implementation of systems, business forecasts, interpretation and communication of financial data.

The candidate profile is for a qualified Chartered Accountant aged to 35, with commercial experience. Essential qualities are, the power to disseminate financial data to more commercially and creatively oriented people, the ability to tackle any given set of problems and the strength of personality to consider the broader perspective.

To discuss this position in further detail, contact Harsa Savjani on 01-629 4463, alternatively write to her at the address below, enclosing a comprehensive current career history, quoting ref: HS 313.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS

Cardinal House, 39-40 Albemarle St., London W1X 3FD. Tel: 01-629 4463.

Assistant Financial Controller

INNOVATIVE MORTGAGE LENDING



c.£22,000 + Comprehensive Benefits

First Mortgage Securities is a leader in the development and funding of innovative and branded mortgage products. This new Group is backed by four major British institutional shareholders. To support the rapid growth of the business, they now wish to recruit a finance professional to play an important role in the future development of the Group.

Reporting principally to the Controller, you will assist in the implementation of all financial and management information systems to ensure that daily activity is carefully monitored and accurately reported at all times. Duties will also include the preparation of statutory and financial accounts, the production of the management information package, budgeting and assisting with the development of business plans. You will also be required to support the treasury and company secretarial function. The company's open management style will ensure access to senior management.

Candidates will be Chartered Accountants aged 25-30 able to demonstrate capacity for initiative and hard work, preferably having previous experience in the financial services sector. They should also have good PC based systems experience, strong interpersonal and communications skills and be able to function equally well both on their own and as part of a team.

For further information, please telephone or write, enclosing full career details to Martin Krzyanski, Firth Ross Martin Associates, Wardour House, 59a London Wall, London EC2M 5TP. Telephone: 01-628 2441.

Firth Ross Martin

FIRTH ROSS MARTIN ASSOCIATES LTD.

Manager - Treasury Operations

Central London c£25,000 + Car

Our client is a prestigious British Group with widespread international interests and a record of consistent growth. The Group's manufacturing activities are at the forefront of modern technology and turnover exceeds £400 million.

A Treasury Operations Manager is sought to join a small highly professional team based at the Company's Headquarters in Central London. The principal duties will encompass day-to-day management of the Group's short-term borrowing requirements, investment of cash surpluses and foreign exchange management. He will have responsibility for the further development of the existing computer-based systems for treasury management and participate in the general liaison with the Group's bankers. In due course

the successful candidate is likely to gain exposure to other areas such as trade finance and the capital markets.

Applications are invited from qualified accountants, aged up to 30, who have spent at least one year in Treasury, including experience in a dealing environment.

Prospects of promotion both within the Department and to a senior line role in one of the Divisions are excellent. If you are excited by the challenge of working in a very progressive and innovative treasury environment, then write enclosing a comprehensive CV and daytime telephone number quoting ref. 482 to Tony Martin, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH or alternatively, to find out more telephone him on 01-831 2000.



Michael Page Partnership

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
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Group Accountant

Young Fast Growing PLC

Richmond
to £25,000 + car

Our client provides a complete range of building design, technical and project management services. Since their recent successful stock market flotation, they have achieved impressive and accelerating growth and several exciting new opportunities are under consideration.

Strong financial management is, however, critical to their success. They, therefore, wish to appoint a high calibre Group Accountant to be responsible to the Finance Director for the accounting, statutory reporting and cash management requirements of the group. You will also work closely with the management on the appraisal of acquisitions and their integration into the Group.

The position calls for a Qualified Accountant with several years broad based experience in commerce. We will be looking for high technical skill coupled with the ability to manage an efficient accounting function able to respond to the demands of a fast expanding business.

Located in the attractive riverside town of Richmond, the position offers an attractive remuneration package, including a fully expensed car. Career prospects are excellent in line with the ambitions of this innovative and acquisitive group.

Please send concise details, including current salary and daytime telephone number, quoting reference D2020, to W S Gillard, Executive Selection Division, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

Grant Thornton
Management Consultants

OFFICIAL SPONSOR OF THE HERBERTS OLYMPIC TEAM



Accelerate your career... Financial Analyst Hertfordshire

Our client is a major subsidiary of a multinational Group and employs 350 people in the UK. The Group operates in 60 countries and has been established in the UK for over 70 years. Although the traditional lines of business include, inter alia, the manufacture of industrial automation and production equipment, the Group has also moved into areas of technology which offer new opportunities for growth.

Responsibilities in this newly created position will include analysis, evaluation and action in relation to Divisional profitability; close liaison with Marketing Divisions in achieving targets and investigating data; and the preparation and implementation of special programmes for the Finance Department, including those for the management areas of the Company.

You must be a qualified accountant, probably a graduate, and be able to communicate effectively with non-financial management. You must also be a forward-thinking individual with the ability to generate new ideas. In addition to being PC literate, you must be familiar with computerised General Ledger systems.

Interested applicants should write in strict confidence to Peter Green, enclosing a comprehensive CV, at Douglas Llambras Associates, 410 Strand, London WC2R 0NS, quoting reference number 8336.

FINANCIAL & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBRAS

LONDON BIRMINGHAM LIVERPOOL MANCHESTER ABERDEEN EDINBURGH GLASGOW
DOUGLAS LLAMBRAS ASSOCIATES LIMITED, 410 STRAND, LONDON WC2R 0NS
TELEPHONE: 01-836 8501

This is a rapidly expanding telecommunications/IT company (compound growth over 40% and t/o passing through £40 million) with important export and overseas interests in addition to a strong UK market. It is a subsidiary of a major UK group and it has a young interactive management team in which there are now 2 new vacancies.

Financial Planning Manager

£25,000 p.a. S.W. London

For a varied role, created to assist the Financial Director in the longer term aspects of financial planning, particularly acquisitions/joint ventures; to monitor the performance of overseas companies in the USA, Europe and Australia; and to undertake a variety of ad hoc investigations and projects arising out of the expansion programme.

Applicants should be qualified accountants aged 25-35, with previous experience of company analysis/appraisals and business planning gained in industry or the profession. Ref. E113.

Systems Accountant

£25,000 p.a. S.W. London

To report to the Finance Director and play a key role in establishing, managing and implementing a coherent systems policy for the finance function. The company already operates integrated financial systems using DEC computers aided by linked P.C.s and a comprehensive range of software which will be subject to regular review and updating. Having gained a basic understanding of the organisation, the systems accountant will be responsible for the appraisal of existing computerised and manual systems and establishing opportunities for new systems; carrying through implementation of agreed proposals. The effectiveness of the systems is considered an essential element in the planned expansion of the business.

Applicants should be qualified accountants aged 25-35, with previous systems experience gained in an alternative commercial organisation or during systems audit work. Ref. E112.

Please reply in confidence quoting the relevant reference to:

Margaret Mitchell
Mason & Nurse Associates
5a Station Road, Egham
Surrey TW20 9LD. Tel: 0784 71255

Offices in London, Birmingham and Egham

**Mason
& Nurse**
Selection & Search



REGIONAL ACCOUNTANT

Charles Church the quality housebuilder has opportunities for newly qualified Chartered Accountants to join Regional management teams based at offices in Chesham Bois, Bucks and Reigate, Surrey.

Reporting to the Regional Managing Director, you will provide a full Management and Financial Accounts service to these developing Regions. In addition to your professional skills, you should be hardworking, enthusiastic and able to liaise with staff at all levels.

In addition to an attractive salary (negotiable), we offer a highly competitive benefits package.

Apply with CV to Miss H M A Bohan, Group Personnel Manager,
Charles Church Developments PLC, Charles Church House,
Knoll Road, Camberley, Surrey GU15 3TQ

Financial Administrator Solicitors

London W1 around £25,000

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A new position, of Group Internal Auditor, is to be created. We envisage a very compact but highly effective audit function whose role will embrace both conventional and operational audit. It will be both profit and control oriented and will reflect the Group's holding company philosophy, which is to give subsidiaries a very high degree of autonomy, while maintaining tight and highly specific financial controls.

Applicants should be able to evidence sound training and experience in audit, preferably but not necessarily, gained with one of the "big eight" firms. This should have been diverse in both type and size of company and should have been consolidated and enhanced by a subsequent period outside the profession.

Vitality important is maturity of judgement and personal presentation and, therefore, the ability to create an audit presence that enhances both profitability and control.

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A Financial Controller is to be appointed to control the London accounts function, produce regular financial and management information and be responsible for treasury and foreign exchange operations. The business is fast-moving, and the successful candidate will be working as an integral part of a small, young team where a shirt sleeve approach is essential. This is an excellent opportunity to join a busy and profitable operation and participate in its growth.

The job would suit a young, qualified and energetic accountant, preferably chartered, ideally with experience in a financial services or other relevant business environment. Experience with computerised accounts systems would be invaluable.

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The remuneration package will be competitive and will reflect the high level of ability and experience that the jobholder will bring to the Ventures team. The position is based in Woking Surrey and assistance with relocation will be provided where appropriate.

Please write with full details of your experience and your achievements, explaining how you feel you can contribute to the work of the Ventures Division to Miss V. Meehan, Personnel Manager, Richard Costain Limited, 111 Westminster Bridge Road, London SE1 7UE, or alternatively, telephone her on 01-922 8565.

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Candidates, aged 25 to 35, will be qualified or finalist and educated to degree standard.

Please send full c.v. together with details of your remuneration package, to:-
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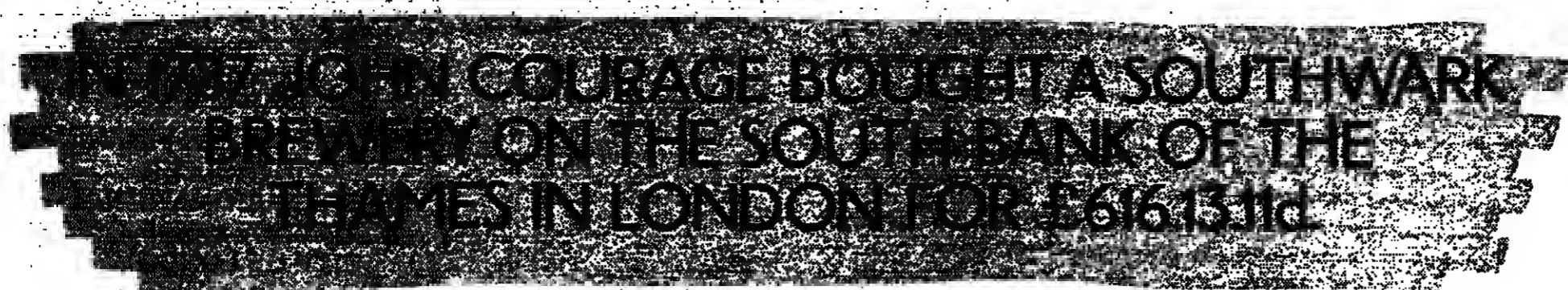
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This position offers the right individual a stepping stone into the organisation, leading to a choice of excellent career paths.

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Familiarity with computerised systems is required, and previous insurance audit experience is desirable but not essential.

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If you consider that you have the necessary qualities, please write - in confidence - to Nigel Bates FCA, ref. B.34022.

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For further details, contact Leon Hawthorne or Anne Forsyth on 01-629 4463 (or 0279 726031 evenings and weekends). Alternatively write enclosing a full curriculum vitae quoting Ref: AF 849.

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Please send a full CV with handwritten covering letter quoting ref H381 to: R. N. Collier Esq.

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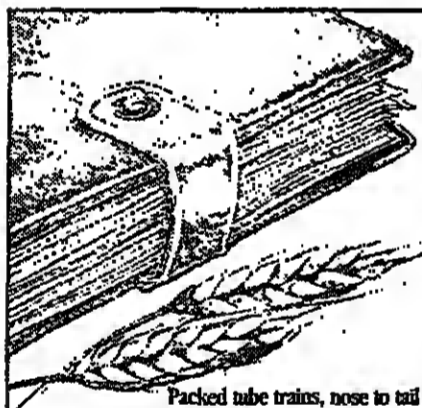
Financial Controller

Southern England

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Please write enclosing full CV and details of current salary to Bob Gunning, Austin Knight, 17 St. Helen's Place, London EC3A 6AS. Please quote Ref: 126/JRG/88.

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*Benefits include fully expensed car, profit share, pension, private medical cover and, after a qualifying period, equity participation.

Please send a comprehensive career résumé including salary history and daytime telephone number, quoting ref: 2889 to G J Perkins, Executive Selection Division.

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Ideally, aged between 24-30, the candidate must show real commitment as a Board position is envisaged in two to three years.

Interested candidates who meet these criteria should send a comprehensive curriculum vitae, giving details of current remuneration and a day-time telephone number, quoting reference LM680, to Carol Jardine at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



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- be aged 24 to 30 years
- have insurance industry experience gained in either an audit environment or with a Property/Casualty Insurance Company.

Applicants should write in strict confidence with a full C.V. to:-

Ms L. Dawson, Manager - Personnel,
The Continental Insurance Co. (Europe) Ltd,
Continental House, 77 Gracechurch Street,
London EC3V 0DL

Assistant Budget and Management Accountant

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There is a high profile position for a part qualified accountant within Corporate Headquarters, a multi-million pound organisation at the leading edge of British Telecom's commercial revolution.

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Candidates will need to be part qualified accountants, preferably with experience of SBCs and spreadsheets and a knowledge of data-base management.

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For further information call Andrew Bird on 01-356 5461. To apply, please write with full CV to: Ann Hulbert, British Telecom Management Recruitment Centre, 3rd Floor, Hoxton House, 2-4 Fitzroy Street, London W1P 5AD.

British Telecom is an equal opportunity employer. Applications are welcome from all suitably qualified individuals irrespective of sex, racial origin or disability.

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Sanofi quits A.H. Robins battle

BY PAUL BEFTS IN PARIS AND ANATOLE KALETSKY IN NEW YORK

SANOFI, the fast growing French pharmaceutical company controlled by the Elf Aquitaine oil group, yesterday withdrew its bid for A.H. Robins, the US drug group...

It had said on Tuesday that the revised bid from AHP worth \$3.075bn had been approved not only by the board of Robins, but also by representatives of Dalkon Shield claimants and outside shareholders in the bankruptcy court.

Two committees representing Dalkon Shield claimants and outside shareholders in the bankruptcy proceedings. Further legal challenges cannot be ruled out, but these endorsements give the plan a better chance than any previous proposal of being approved by the bankruptcy judge...

MR CARL ICAHN, the New York corporate takeover specialist who is attempting to drum up a bid for Texaco, said yesterday that Mr Armand Hammer, the 89-year-old oil industry veteran, was interested in the bankrupt oil giant.

Icahn says Hammer interested in Texaco

By James Buchanan in New York

MR CARL ICAHN, the New York corporate takeover specialist who is attempting to drum up a bid for Texaco, said yesterday that Mr Armand Hammer, the 89-year-old oil industry veteran, was interested in the bankrupt oil giant.

Bankers Trust jumps to \$284m in fourth quarter

BY ANATOLE KALETSKY IN NEW YORK

RECORD PROFITS in the bond and foreign exchange markets boosted Bankers Trust's net earnings by 192 per cent in the fourth quarter, to \$284.5m or \$3.70 a share.

Smaller US banks reporting yesterday took a more conservative approach to Third World lending and added substantially to their loan loss reserves. Continental Illinois reported a net loss of \$236.8m or \$2.30 a share, against an income of \$43.5m or 16 cents in 1986.

Security Pacific reported a profit for the year of \$15.7m, or 1 cent per share, against net earnings of \$455.1m, or \$4.23 per share, in 1986. Security Pacific reported a profit for the year of \$15.7m, or 1 cent per share, against net earnings of \$455.1m, or \$4.23 per share, in 1986.

Growth takes Unysis to record

BY RODERICK DRAM IN NEW YORK

UNYSIS, boosted by strong growth in its US computer business, has reported record fourth quarter orders, revenues and profits, cementing its first full year following its creation by the merger of Burroughs and Sperry.

seen throughout the year. Demand was strong across a wide range of computer communications equipment. Net profits for the three months ended December were \$190.2 or \$1.26, compared with a loss of \$216.2m or \$1.56 a year earlier which reflected heavy restructuring charges following the merger.

US drugs companies post mixed results

BY OUR NEW YORK STAFF

AMERICAN HOME Products, the US drug and medical products group, yesterday reported only a modest rise in fourth-quarter net income to \$215.2m or \$1.47 a share, on almost flat sales of \$1.31bn.

Net income for the year was \$848.1m or \$5.73 a share, against \$775.5m or \$5.18. Sales were \$5.93bn, against \$4.93bn.

Apple earnings surge in first quarter

BY OUR NEW YORK STAFF

APPLE COMPUTER, benefitting from a greater acceptance of its computers among business users thanks to models introduced last year, has reported surging sales and profits for its first quarter ended January 1.

Revenue rose to \$2.6bn from \$2.54bn. Full-year net profit was \$471.1m, or \$3.15, compared with a loss of \$74.5m, or 54 cents, a year earlier, which also reflected restructuring charges. Revenue rose to \$9.1bn from \$7.43bn.

co-operation agreement with Digital Equipment, a leader in mid-size computers. The companies are aiming for greater use of their machines in networks.

Rockwell improves to \$192.9m

By Our New York Staff

ROCKWELL International has reported higher first-quarter earnings with improved profits from electronics and automotive operations offsetting the phasing out of its large programme to build B-1B bombers for the US air force.

Bowater Inc doubles net income as sales surge

BY OUR NEW YORK STAFF

BOWATER INC, the largest US newspaper maker, reported a doubling of net income in the December quarter thanks to strong demand and higher prices for its main products.

Total sales for the period advanced by over 33 per cent to \$1.23bn. Mr A. P. Gamble chairman, said: "We enter 1988 with strong markets, higher prices, costs under good control and excellent prospects for the year ahead."

FCC rejects Murdoch request

BY OUR NEW YORK STAFF

THE FEDERAL Communications Commission has rejected Mc Rupert Murdoch's request for a waiver of US laws which require him to sell either his newspapers or television stations in New York and Boston.

New York Post and Boston Herald, has operated outside this regulation since 1986, when it acquired television stations in both cities.

Mr Richard Gelb, chairman, said profit margins improved for the 15th year in a row. Domestic sales were up 10 per cent in the year but foreign sales rose 17 per cent.

Sharp advance at revamped Honeywell

BY OUR NEW YORK STAFF

HONEYWELL has reaped the rewards of an extensive restructuring with a strong upturn in profits in all its manufacturing divisions, which span computer aerospace and defence equipment.

year net profits were \$283.7m or \$5.75 a share, compared with \$12.9m or 28 cents from continuing operations in 1987. Restructuring costs made the final 1986 loss \$398.1m or \$8.83 a share. Revenues for 1987 rose to \$5.68bn from \$5.38bn.

Industrial automation and controls generated operating profits of \$141m compared with \$69m on sales of \$1.24bn against \$1.21bn, thanks to revitalised product lines and greater market penetration.

CHINA INTERNATIONAL TRUST AND INVESTMENT CORPORATION Japanese Yen 15,000,000,000 5% per cent. Notes due 1993

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only. 20th January, 1988

Advertisement for China International Trust and Investment Corporation, listing various international banks and financial institutions.

Rustenburg Holdings Platinum Limited

(Incorporated in the Republic of South Africa)
Registration No. 0522452/06
Consolidated Interim Report
for the six months ended 31 December 1987
(Unaudited)

The consolidated income statement for the six months to 31 December 1987, is set out in the first column below. The column headed "revised basis" is directly comparable with this statement as it excludes the results recorded for Lebowa Platinum Mines Limited for the first half of the 1987 financial year (see note 1), but includes the consolidated results of Matley Rustenburg Refiners (Pty) Ltd, which company became a subsidiary of Rustenburg on 1 April 1987.

CONSOLIDATED INCOME STATEMENT

	Six Months to 31.12.87		Six Months to 31.12.86		Twelve Months to 30.6.87	
	Rm	Revised Basis	Rm	Original Basis	Rm	(As Published)
Gross sales revenue	1,299.6	1,108.2	1,193.3	1,193.3	2,215.7	2,215.7
Commissions and discounts	70.8	72.1	73.0	73.0	142.3	142.3
Net sales revenue	1,058.8	1,036.1	1,060.3	1,060.3	2,073.4	2,073.4
Cost of sales	534.6	477.4	496.5	496.5	1,026.4	1,026.4
On-mine costs	464.6	383.5	396.0	396.0	812.5	812.5
Treatment and refining	88.7	66.5	74.7	74.7	161.9	161.9
Other expenses	41.3	38.5	37.2	37.2	71.7	71.7
Increase in stock	(30.0)	(9.1)	(10.4)	(10.4)	(19.7)	(19.7)
Profit on metal sales	524.2	558.7	563.7	563.7	1,047.0	1,047.0
Other income	29.1	22.0	32.0	32.0	51.6	51.6
Net operating profit	547.3	580.7	595.7	595.7	1,098.6	1,098.6
Renewals and replacements charge	52.4	61.8	63.1	63.1	143.6	143.6
Profit before taxation	494.9	518.9	532.6	532.6	955.0	955.0
Tax and lease	254.4	315.4	316.8	316.8	555.4	555.4
Tax normalisation	40.3	10.0	10.0	10.0	30.7	30.7
Profit after taxation	200.2	193.5	195.8	195.8	368.9	368.9
Minority shareholders' interest	2.2	2.2	-	-	0.8	0.8
Distributable profit for the period	198.0	191.3	195.8	195.8	368.1	368.1
Dividends	125.3	112.8	112.8	112.8	250.5	250.5
Transfer to reserves	72.7	78.5	83.0	83.0	117.6	117.6
Number of shares in issue (millions)	125.3	125.3	125.3	125.3	125.3	125.3
Earnings per share (cents)	158.7	153.7	156.3	156.3	293.8	293.8
Dividends per share (cents)	100.0	90.0	90.0	90.0	200.0	200.0
Dividend cover	1.6	1.7	1.7	1.7	1.5	1.5

NOTES

1. This Company no longer has any financial interest in Lebowa Platinum Mines Ltd following the renunciation to its shareholders of its subscription rights in the listing of Lebowa Platinum Mines. The proceeds arising from that renunciation, and the payment of the special dividend of 90 cents per share that was made on 20 November 1987, have not been incorporated into the above results, the net effect of which is the exclusion of profit of R600,000.

2. In the aftermath of the upheaval that occurred in world financial markets on 19 October 1987 and in succeeding weeks, the price of platinum declined sharply, both in dollar terms and in relation to gold. The increase in after-tax profits was thus only 3.5% rather than the forecast of 10% that was ventured at the Annual General Meeting on 29 September 1987 on the assumption that the rand price would be maintained.

3. Despite the price decline referred to in Note 2 above, the average dollar prices achieved for most metals were higher than in the corresponding period of the previous year. However, due to the strengthening of the rand against the dollar, the rand prices were lower for all metals except gold, nickel and copper. In general, sales volumes were also somewhat higher than in the corresponding period.

- 4. On-mine unit cost increases have again exceeded inflation, due partly to the continuing effect of the improvements in employee salaries and benefits that were implemented previously, and partly to continuing production difficulties at Union Section. Actions have been initiated to contain these cost increases and to counter the production difficulties, but it is unlikely that the financial statements will reflect the effect of these actions much before the 1988 financial year.
- 5. Capital expenditures during the six months, including those incurred on the new refinery, amounted to R114.9 million, of which R52.4 million was charged as renewals and replacements. The construction of the new refinery continues in accordance with plan.
- 6. The earnings for this first half year permit an increase in the interim dividend to 100 cents per share. However, unless the rand price of platinum increases significantly above the current level, it seems unlikely that the profit for the full 1988 financial year will equal that of last year.

For and on behalf of the Board
P.F. Rasthof | Directors
B.P. Gilbertson

DECLARATION OF DIVIDEND

Dividend No. 69 of 100.0 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the close of business on 5 February 1988. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia, that the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's Bankers on 19 February 1988. South African Non-Resident Shareholders' Tax at the rate of 15% and

United Kingdom Income Tax will be deducted where applicable. The Register of Members will be closed from 8 February 1988 to 12 February 1988, both days inclusive. Dividend warrants will be posted on 4 March 1988 and will be payable on 5 March 1988.

By order of the Board
Secretaries
Per: R.B. Appleton

Head Office and Registered Office
Consolidated Building
Corner Fox and Harrison Streets, Johannesburg 2001
P.O. Box 590, Johannesburg 2000

London Secretaries
Barnato Brothers Limited
99 Bishopsgate
London EC2M 3KE
30 January 1988

Copies of this interim report can be obtained from the London Secretaries

INTL. COMPANIES AND FINANCE

DnC chief resigns over Nkr1.5bn losses

BY KAREN FOSSLI IN OSLO

THE CHIEF executive of Den norske Kreditbank (DnC), Mr Leif Terje Loeddesoel, last night resigned following the bank's disclosure of huge losses for 1987.

The bank, the biggest in Norway, said provisional figures showed that DnC would incur a loss of Nkr1.5bn (\$234.7m) for 1987, compared with net profits in 1986 of Nkr827m.

Losses on securities business totalled Nkr800m, the bank said. Losses and provisions for loans and guarantees totalling Nkr1.2bn would be charged against group accounts.

DnC, which has had to make heavy provisions in recent years against oil and offshore business, will not pay a dividend for 1987. The bank did not make a cash payment in 1986, opting instead to distribute bonus shares.

Earlier this year the bank looked like heading for a recovery. For the first four months it staged a slight upturn by Nkr11m to Nkr140m in the comparable period in 1986.

By the end of the eight-month period DnC remained on an upward track. It recorded net profits of Nkr300m against Nkr203m in the same period in

1986 in spite of declaring unsatisfactory results in the foreign exchange and securities sectors.

However, by the time the oil price stabilised at a higher level to about \$18 per barrel, and DnC looked like meeting its goals, the world stock market crashed in.

The bank then found itself at the centre of a criminal investigation of a former trader, Mr Philippe Hecker, who the bank was forced to suspend for unauthorised trading. Controversy surrounding this affair and the preliminary estimates of losses in share transactions, prompted Mr Loeddesoel to

offer his resignation last November.

The DnC board refused to take up Mr Loeddesoel's offer in November, but yesterday accepted a letter of resignation.

DnC has been heavily criticised for its strategy of expansion by observers who claim that it was gambling in its attempt at a rapid build-up of foreign business.

DnC's board has appointed Mr Harald Arnkve as acting managing director and CEO on a temporary basis until a permanent replacement can be found.



Volvo final quarter 25% ahead

By Sara Webb in Stockholm

VOLVO, the Swedish motor, energy and foods group, has increased final-quarter profits for 1987 by 25 per cent and has shown its strongest full-year profit to date.

Though profits from the passenger car division were affected by the fall in the dollar, this was offset by the strong performance and "significantly higher profits" from the truck and food business areas, according to Pehr Gyllenhammar, chief executive officer.

Operating profit in the final quarter reached SKr1.69bn (\$286.7m), up 25 per cent on the corresponding period in 1986. Volvo sold a group of assets during the final quarter had been "very strong" and that production capacity had reached 100 per cent. The board has proposed raising the dividend from SKr9.25 to SKr10.5.

For the full year, operating profit rose by 5 per cent to SKr6.81bn.

Profit, after financial items, increased by 25 per cent to SKr8.71bn, and was boosted by the sale for US\$383m of Volvo's 49.6 per cent holding in Hamilton Oil, the US petroleum group, to Broken Hill Proprietary of Australia.

The deal, which was agreed last October, gave Volvo a capital gain of SKr1.5bn.

Group sales rose by 10 per cent to SKr22.4bn, though Volvo said that the lower dollar had wiped about SKr4bn off the total.

Passenger car sales rose by 7 per cent to SKr9.8bn last year.

Truck sales increased by 10 per cent to SKr17.9bn and bus sales rose by 14 per cent to SKr2bn.

In the food division, sales rose by 10 per cent to SKr2.5bn, and Volvo said that the division is now showing a strong performance.

Mr Gyllenhammar indicated at the end of last year that the food division is one area Volvo intends to build up through acquisitions, probably overseas.

Volvo also plans to invest about SKr5bn this year in product development, as in 1987, and a further SKr6bn in production facilities.

German state banks to merge

BY HAIG SIMONIAN IN FRANKFURT

TWO BIG West German banks, Badische Kommunalbank Landesbank (Badila), based in Mannheim, and Badische Landesbank, based in Stuttgart, are to merge in what may be the start of the long-expected rationalisation of the German Landesbanken sector.

Such banks, which are usually co-owned by land (state) governments and regional savings bank organisations, which are to be consulted before the middle of this year, will be approved by the respective savings bank organisations, which are to be consulted before the middle of this year.

The two banks say they hope to improve their services to local savings banks, as well as become more competitive in international banking business.

rather than one as is normally the case. Moreover, the two banks are exclusively owned by savings bank groups, with no public sector participation.

The decision to merge follows "intensive" discussions since last October, according to the two banks. A target date for the union is January 1 next year, though the merger has to be approved by the respective savings bank organisations, which are to be consulted before the middle of this year.

The merged bank will probably form Germany's fifth largest Landesbank, with total assets of around DM70bn, just trailing Hessische Landesbank.

Thyssen steel unit increases earnings

BY OUR FINANCIAL STAFF

THYSSEN EDELSTAHLWERKE, the special steel unit within the West German Krupp group, has increased profits for last year and said business levels so far this year are holding steady.

Mr Karlheinz Rösener, the management board chairman, said pre-tax profits rose to DM163m (\$81.6m) in the year ended September, 1987 from a previous DM47m. Profits transferred to the Thyssen group were held at DM4m to improve capital ratios.

Turnover fell to DM3.3bn from DM3.7bn, mainly because of the weakness of the dollar. Domestic turnover eased to DM2.67bn from DM3.0bn.

Mr Rösener said Thyssen Edelstahl had remained profitable in the first three months of 1987-88, although he stressed

that prices had been under upward pressure. Important raw materials such as nickel had become considerably more expensive, he said.

Personnel fell worldwide by 632 to 19,921 last year and 860 more jobs would have to go in the next two years because of further restructuring. Capital investment this year was set at DM170m from DM136m.

Paris advances FF500m for Thomson deal

By Paul Ratts in Paris

THE FRENCH Government has advanced FF500m (\$88.6m) to Thomson, as part of a FF1.1bn capital grant it agreed to make to the state-controlled electronics group to help finance its recent acquisition of RCA's consumer electronics business from General Electric of the US.

Thomson finalised its agreement with GE at the end of last year, involving an asset swap, with the French group shedding its medical equipment operation to GE in exchange for the RCA consumer electronics business.

However, Thomson must also make a cash payment of between \$600m and \$700m to GE as part of the deal.

The last time Thomson received a capital endowment from the Government was in 1986 involving FF400m. The previous year it received FF1bn from the state.

Thomson also announced the acquisition by its Thomson CSP defence and professional electronics subsidiary of Wilcoxon Electronics, a Kansas City unit of the Northrop Corporation of the US which specialises in civil aircraft navigation and landing equipment.

The purchase is designed to strengthen Thomson CSP's position in the air traffic control market. The company, however, declined to disclose the price of the deal. Wilcoxon has sales of \$35m and employs 350 people.

Spanish banks' London branch

SPANISH SAVINGS banks, which account for 40 per cent of banking assets in Spain, have clubbed together to open their first foreign branch, in London, writes David Lascades.

Mr Miguel Allue, director general of CECA, the Spanish savings bank confederation, said the branch would offer foreign exchange and banking services on behalf of 77 Spanish institutions which were prohibited by law from having direct representation abroad.

Four Spanish financial groups are jointly setting up a venture capital company, Advent Espana, with Advent International of the US, which will invest in fast-growing companies in Spain and abroad.

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expenditure during the period amounted to R3.5 million (R1.3 million), of which R2.2 million (R1.8 million) was charged as renewals and replacements. It is anticipated that capital expenditure of some R12 million (of which an estimated R4.5 million will be for renewals and replacements) will be incurred during the course of the current financial year.

2. The lower prices and increased on-mine costs caused net operating profit to decline to R9.7 million from the R11.7 million recorded previously. After deducting the renewals and replacements charge and after providing for tax, lease and tax normalisation, profit after tax was R3.5 million, or R1.0 million lower than the R4.5 million recorded last year.

3. The earnings per share have been calculated using the present issued capital of 86.2 million ordinary shares for all periods.

4. The expansion of the Atok mine in terms of the agreement that led to the listing of Lebowa Platinum Limited has commenced and is progressing satisfactorily. Capital

The announcement appears as a matter of record only.

Fletcher Challenge Investments (Canada) Limited
has acquired a further 11,695,628 of the Common Shares of
British Columbia Forest Products Limited
bringing its total ownership to 67.7%

The undersigned acted as financial advisor to Fletcher Challenge Limited in this transaction

Wood Gundy Inc.

December 1987

U.S. \$250,000,000

Crédit Lyonnais
Floating Rate Notes Due 1996

Interest Rate 7 1/2% per annum
Interest Period 21st January 1988 to 21st July 1988
Interest Amount per U.S. \$10,000 Note due 21st July 1988 U.S. \$379.17

Credit Suisse First Boston Limited
Reference Agent

Provinsbanken A/S
U.S. \$25,000,000
Floating Rate Capital Notes 1990

For the six month period
21st January, 1988 to 21st July, 1988

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7% per cent. per annum, and that the interest payable on the relevant interest payment date, 21st July, 1988, against Coupon No. 12 will be U.S. \$192.74.

S.G. Warburg & Co. Ltd.
Agent Bank

Bank of Greece
U.S. \$150,000,000
Floating Rate Notes

Notice is hereby given that the Rate of Interest relating to the above issue has been fixed at 7% per cent for the period 21st January, 1988 to 21st April, 1988.

Total interest payable on 21st April, 1988 per US\$10,000 Note will be US\$440.31 and per US\$250,000 Note will be US\$1,007.82.

Agent Bank
Morgan Guaranty Trust Company of New York
London

RED NACIONAL DE LOS FERROCARRILES ESPAÑOLES
ECU 100,000,000
Guaranteed Floating Rate Notes due 2006

Unconditionally guaranteed by The Kingdom of Spain

Holders of Notes of the above issue are hereby notified that for the interest period from 22nd January, 1988 to 22nd April, 1988 the following will apply:

1. Rate of interest, 6 1/4% per annum

2. Interest Amount payable on Interest Payment Date ECU 100.05 per ECU 10,000 nominal or ECU 100.05

3. Interest Payment Date, 22nd April, 1988

Agent Bank
Bank of America International Limited

DECLARATION OF DIVIDEND
Dividend No. 14 of 2 cents per share, South African currency, has been declared payable to members registered in the books of the Company at the close of business on 5 February 1988. The conditions of payment, which can be obtained from the Company's Head Office or from the London Secretaries, provide inter alia, that the dividend shall be converted to the United Kingdom currency at the rate of exchange quoted by the Company's Bankers on 19 February 1988. South African Non-Resident Shareholders' Tax at the rate of 15% and United Kingdom Income Tax will be deducted where applicable. The Register of Members will be closed from 8 February 1988 to 12 February 1988, both days inclusive. Dividend warrants will be posted on 4 March 1988 and will be payable on 5 March 1988.

By order of the Board
Secretaries
Per: R.B. Appleton

Head Office and Registered Office
Consolidated Building,
Corner Fox and Harrison Streets, Johannesburg 2001
P.O. Box 590, Johannesburg 2000

London Secretaries
Barnato Brothers Limited
99 Bishopsgate
London EC2M 3KE
20 January 1988

Copies of this interim report can be obtained from the London Secretaries

INTL. COMPANIES AND FINANCE

Equiticorp loses A\$9m on share disposals

By Bruce Jacques in Sydney

MR ALLAN HAWKINS'S aggressive Equiticorp Holdings Group appears to have crystallised capital losses of at least A\$9m (US\$6.4m) by staging two retreats. In the process, he has fuelled a growing controversy surrounding Mr Larry Adler's exit last week from Cumberland Credit Corporation, the unsuccessful cashbox company.

Mr Hawkins disclosed yesterday he had sold his 12.35 per cent stake in Cumberland Credit and his 9.6 per cent interest in the fledgling Advance Bank Australia.

The Auckland-based entrepreneur, who surprised markets early this year by reaching agreement with the UK-based Redland over a carve-up of the Monier building products group, said the share sales reflected a strategy of concentrating on core businesses.

Equiticorp sold its Cumberland shares at 68 cents each, about 20 cents less than its entry price, probably yielding a loss of around A\$4m. The Advance Bank interest was accumulated last year at around A\$3 a share and the shares firmed 15 cents to A\$2.35, yesterday, indicating a loss of about A\$5m.

The Cumberland sale means that about 50m of the company's shares have changed hands in the past four trading days.

The sell-off follows the sale by Mr Adler of his 20 per cent stake in the company to the Sydney gold entrepreneur, Mr Ian Joyce, for about A\$1 a share. Mr Adler's flagship company, FAI Insurance, floated Cumberland near the peak of the bull market last year.

The FAI sale has caused considerable wrath among investors who bought into the com-

dany because of Mr Adler's presence. Equitlink, a major Australian fund manager, immediately dumped its 5 per cent Cumberland shareholding, making plain its views on Mr Adler's move.

The remaining major Cumberland shareholder is Mr Peter Abeles's TNT Group, with just over 10 per cent. The company has said that its shareholding is under review. It is an unlikely buyer of the Hawkins parcel because such a purchase would breach the 20 per cent threshold at which a full bid would be required under Australian securities law.

Mr Hawkins said yesterday he did not know who had bought his shares in either Cumberland or Advance. But he said his group would now concentrate on the "sound industrial base" it had developed through its Feltex and Monier operations.

Mixed results at Japanese builders

By Ian Rodger in Tokyo

POOR RETURNS from the investment of surplus cash was one of the causes of a 25 per cent slump in the pre-tax profits of Mitsui Construction to ¥1.9bn (\$14.8m) in the six months to November.

Many Japanese companies invested heavily in the stock market last year and the negative effects on profits of last October's slump in share prices is expected to start showing up in income statements.

Mitsui Construction said its results were also affected by a decline in government contracts. Group sales rose by 3.4 per cent to ¥138.5bn. The company expects profits to improve in the second half.

It has forecast a pre-tax profit of ¥5.8bn for the 10 months to March 31, its new fiscal year end, a large increase on the profit of ¥3.5bn for the previous 12-month period.

Meanwhile, Hasegawa Kenken, the leading builder of condominiums in Japan, has reported a 20.2 per cent rise in pre-tax profits to ¥11.6bn for the six months to November 30.

Condominium sales were up by 14.8 per cent to ¥159.8bn, thanks to Japan's booming housing market.

Hasegawa is also changing its year end to March 31, and expects its pre-tax profit for the 18-month period to reach ¥21bn on sales of ¥280bn.

Kenwood, the Japanese audio equipment maker, says parent company net profit will reach ¥1bn in the year ending November 30, 1988, up 7 per cent from a year earlier. The company also forecast 1987/88 sales of ¥130bn, up by 7.2 per cent. The company will maintain a ¥5 dividend in 1987/88.

Five Centuries of Banking



Banco di Sicilia is heir to a banking tradition which goes back to 1459.

Nowadays, Banco di Sicilia operates as a regional, national and international bank, in the short, medium and long term, with 343 branches throughout Italy, foreign branches in Frankfurt, London, Los Angeles, New York, Paris, a subsidiary bank in Luxembourg, and representative offices in Brussels, Budapest, Chicago, Munich, Singapore, Zurich.

Our International Banking and Marketing Services are at your disposal for all financial transactions, in Italy and abroad.

Banco di Sicilia

London Branch
99 Bishopsgate, London EC2P 2LA

Hooker amends offer for Alabama fashion chain

By Our Financial Staff

PARISIAN, the 16-store fashion chain based in Birmingham, Alabama, says Hooker Corporation, the Australian real estate developer, has proposed that its planned purchase price of Parisian be cut to US\$30.65 per share, from \$33.65.

The change was requested by Hooker and agreed to by the major shareholders, the company said. In exchange, Hooker would eliminate certain conditions Parisian would have had to meet for the deal to become effective.

The company adds that the Australian group has also pro-

posed an extension of the termination date of the merger agreement to 60 days, following the mailing of definitive proxy materials to shareholders, or September 30, whichever is earlier.

Parisian said a special committee of its board is expected to meet later this week to consider the proposal.

It said it has agreed to an interim extension of the merger agreement termination date to April 1 from March 1. Parisian said, if the new proposals were accepted, the merger would be expected to close in the second quarter of 1988.

IEL to scrap pesticides complex

By R C Murthy in Bombay

IEL, the Indian subsidiary of Imperial Chemical Industries of the UK, has decided to scrap its pesticides complex in Bombay.

The decision follows the disaster two years ago at Union Carbide India's pesticides plant in Bhopal, where more than 2,000 people died and several thousands were injured.

IEL, which produces chemical fertilisers, explosives, synthetic fibres and inorganic chemicals and pharmaceuticals, has been making such pesticides as Gramoxone and Cyphamethrin at the Bombay plant.

The company said it does not want to take any chances and plans to build a modern chemical complex at Thane, an industrial suburb some 35km from Bombay.

Lower sales at Von Roll

By John Wicks in Zurich

VON ROLL, Switzerland's leading steel company, expects group sales to have fallen by 1 per cent over last year to under SFr1.33bn (\$964.8m).

The parent company says that this decline was the result of the higher Swiss franc, particularly in terms of the US dollar. Had exchange rates remained at 1986 levels, turnover would have been some SFr47m higher than the actual figure, or 2 per cent up over the year.

Despite the currency situation, Von Roll says new order value improved slightly last year, from SFr1.34bn to SFr1.36bn.

Although Von Roll has been faced with considerable restructuring costs, the company says its cashflow will have been rather higher than the previous year's SFr76m, with group earnings "of about the same order" as the SFr26m booked in 1986.

THE TOKAI BANK, LIMITED
Notice of Early Redemption
US\$ 50 Million Issue of
US Dollar Floating Rate London Dollar
Certificate of Deposit
Series AW - Maturity 27th February 1989
In accordance with the conditions of the Notes, notice is hereby given that THE TOKAI BANK, LIMITED will take up their option for early redemption on 26th February 1988.
CREDIT LYONNAIS, London
Agent

U.S. \$250,000,000 Security Pacific Corporation
Floating Rate Subordinated Capital Notes due 1997
Noteholders are advised that for the interest period from November 21, 1987 to February 20, 1988 inclusive, the sum of U.S. \$195.42 will be payable on the interest payment date, February 22, 1988, per U.S. \$10,000 principal amount of Notes.
By: The Chase Manhattan Bank, N.A., London, Agent Bank
January 21, 1988

U.S. \$75,000,000 SWEDBANK (Sparbankernas Bank) Subordinated Floating Rate Notes due 1997
Notice is hereby given that for the three months interest period from January 21, 1988 to April 21, 1988 the Notes will carry an interest rate of 7 1/8% per annum. The interest payable on the relevant interest payment date, April 21, 1988, will be \$4,700.00 and \$185.00 respectively for Notes in denominations of \$25,000 and \$10,000. The sum of \$185.00 will be payable per \$10,000 principal amount of Registered Notes.
By: The Chase Manhattan Bank, N.A., London, Agent Bank
January 21, 1988

Weekly net asset value as at 18/1
Tokyo Pacific Holdings (Seaboard) N.V.
was US\$ 150.16
Listed on the Amsterdam Stock Exchange
Information:
Person, Holding & Pleson N.V.
Hasegachstr 214, 1016 BS Amsterdam.
Tel. +31-20-211188.

Weekly net asset value on 15.1.88 US\$ 33.99
Asiatic Growth Fund
Listed on the Amsterdam Stock Exchange
Information:
Person, Holding & Pleson N.V.
Hasegachstr 214, 1016 BS Amsterdam.
Tel. +31-20-211188.

U.S. \$200,000,000 CANADIAN IMPERIAL BANK OF COMMERCE (A Canadian Chartered Bank)
Floating Rate Debentures Due 1994
For the six months 21st January, 1988 to 21st July, 1988
In accordance with the provisions of the Debentures, notice is hereby given that the rate of interest has been fixed at 7 1/8% per cent, and that the interest payable on the relevant interest payment date, 21st July, 1988 against Coupon No. 12 will be U.S. \$382.33.
Agent: Bank of Montreal, 25 Abchurch Lane, London, E.C. 4A

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U.S. \$100,000,000 MCorp A Momentum Company
Floating Rate Notes Due 1992
Interest Rate 7 1/8% per annum
Interest Period 21st January 1988 to 21st April 1988
Interest Amount per U.S. \$1,000 Note due 21st April 1988 U.S. \$18.48
Credit Suisse First Boston Limited
Agent Bank

Fletcher Challenge Holdings (British Columbia) Limited
has acquired
Crown Forest Industries Limited
The undersigned acted as financial adviser to Fletcher Challenge Limited in this transaction
Wood Gundy Inc.
January 1988

Beatrix Mines Limited
(Incorporated in the Republic of South Africa - Registration No. 77/021300/6)
Share capital: Authorised - 150,000,000 ordinary shares of no par value
Issued - 85,000,000 ordinary shares of no par value

Report for the quarter ended 31 December 1987

	Quarter ended 31.12.87 R'000	Quarter ended 30.09.87 R'000	Year ended 31.12.87 R'000
Income statement			
Income			
Interest received	1,224	532	14,480
Royalty	14,539	13,957	54,331
Dividend	16,312	-	30,796
	32,075	14,489	99,607
Interest paid and sundry expenditure - net	1,414	2,941	12,997
Income before taxation	30,661	11,548	86,610
Taxation	7,406	5,806	28,024
Income after taxation	23,255	5,742	58,586
Retained income at beginning of period	13,832	8,090	4,001
Distributable income	37,087	13,832	62,587
Dividend paid	32,308	-	57,800
Retained income at end of period	4,779	13,832	4,787
Balance sheet			
Capital employed			
Share capital	131,466	131,466	131,466
Retained income	4,787	13,832	4,787
Long-term loans	48,577	55,506	48,577
	184,830	200,804	184,830
Employment of capital			
Fixed assets			
Loan to Buffelsfontein Gold Mining Company Limited	77,843	77,843	77,843
	67,810	123,723	67,810
Net current assets	145,653	201,566	145,653
Current assets	38,977	(762)	38,977
Current liabilities	163,740	39,715	103,740
	64,763	40,477	64,763
	184,830	200,804	184,830
	R'000	R'000	R'000
Long Term Loans			
Balance at end of period	88,391	88,399	80,391
Interest paid during the period	1,173	2,897	12,950
Repayments due within one year	32,014	32,893	32,014

The loans that are in U.S. dollars, namely R37.391 million (\$19 million), are fully covered.
The loan to Buffelsfontein Gold Mining Company Limited will be repaid by the further issue of preference shares in Buffelsfontein once the final tax assessment has been received. The obligation by Buffelsfontein to pay interest on part of the outstanding loan ceased on 30 June 1987, but adjustments in interest can still occur pending the final tax assessment.

REMARKS:
(1) The figures are unaudited.
(2) The report has been approved and signed on behalf of the company by two directors.
(3) On 1 December 1987 dividend No. 5 of 30 cents per share was declared payable to shareholders registered on 18 December 1987. Dividend warrants will be posted on 29 January 1988.

Registered and Head Offices:
General Mining Building
6 Holland Square
Johannesburg 2001
(PO Box 61820, Marshalltown 2101)

South Africa:
Central Registrars Limited
154 Main Street, Johannesburg 2001
(PO Box 4844, Johannesburg 2000)

United Kingdom:
Hill Samuel Registrars Limited
6 Greencoat Place, London SW1P 1PL

London office and secretaries:
Gencor (UK) Limited
30 Ely Place
London EC1N 6JL

Johannesburg, 21 January 1988
Copies are available from: London Office, 30 Ely Place, London EC1N 6JL

INTERNATIONAL CAPITAL MARKETS

Peter Montagnon on a cheaper form of export finance than conventional credits Forfaiters undercut government agencies

THIS MONTH'S decision by the Organisation for Economic Co-operation and Development to increase minimum rates on official export credits by 60 basis points across the board will give a new lease of life to the forfaiting market, bankers and traders believe.

For sales to better risk countries, forfaiting, which involves the discounting of medium-term notes into a secondary market, has suddenly become a cheaper form of export finance than conventional export credits. As a result, leading players say they are gearing up for a further private sector challenge to the share of the export finance market held by government-backed export credit agencies.

The timing is appropriate, they say, because there are many other reasons why forfaiting is slowly becoming more attractive. Faced with a generally more restrictive attitude by profit-conscious export credit agencies, such as Britain's ECGD and CoFace of France, exporters have come to appreciate the way in which forfaiting can be arranged with the minimum of bureaucratic fuss.

There are no local content requirements of the type imposed by the official agencies. Forfaiters can provide up to 100 per cent of the necessary finance while agencies are usually confined to 85 per cent. Unlike the official export credit market, forfaiters will also finance the sale of second-hand goods.

A further push may have come from the accession of Greece, Spain and Portugal to the EC, moves which rendered them ineligible for subsidised

export credits from other European countries and forced would-be exporters to look for other forms of finance.

The interest shown in forfaiting by UK exporters is growing. Mr Jack Wilson, chief executive of London Forfaiting, reckons that one in three of the new deals handled by his company last year originated from a British exporter. Mr Ian Guild, chief executive of Midland Bank Aval, another market leader, says his experience was similar.

All this has taken forfaiting a long way from its origins as a mechanism for financing German exports to Eastern Europe, but there are changes, too, on the other side of the equation. The debt crisis has increased the appetite of banks for tradeable assets. Many have seen how trade-related debts have been serviced by countries in default, while moral and conventional balance of payments lending has not. As a result, there is an increasing demand from bank investors for a forfait paper.

In the midst of all this euphoria, however, comes a cautionary note from Switzerland. Mr Charles Gmueller, managing director of Finanz AG, the Credit Suisse forfaiting subsidiary, says the market is becoming overcrowded.

As a rough rule of thumb, the market finances only a quarter of 1 per cent of world trade, he says, and that has not changed dramatically. "The golden days were in the early 1980s, when in large measure a reflection of the decline in interest rates, but since last year that has changed."

Management of interest risk is now just as important as management of country risk, if not more so, Mr Wilson argues. He says the increase in capital which will follow from London Forfaiting's planned share floatation on the Unlisted Securities Market next month should create scope for more fixed-rate borrowings to match its book. Mr Guild says Midland has built up a large interest provision account to satisfy its parent, like the ECGD, are still looking at ways of introducing their own guarantees to the forfaiting market as a means of developing their own business.

One problem for everybody, however, is that there are no reliable statistics to show just how fast the market is really growing. A study by the Organisation for Economic Co-operation and Development last year suggested that the total size of the market was around \$20bn. Mr Guild says outstanding are growing by about \$3bn or 15 per cent a year, but the OECD figures also showed the share of East European business (which is dominated by credits to the Soviet Union and Czechoslovakia) was steady at around a third of the total.

This could give the lie to suggestions that the market is turning its attention to new credits carrying a better rating than the OECD. On the other hand, Mr Stathis Papantoniou, managing director of London Forfaiting, points out that his company is now handling a wider range of transactions, recently including a Swedish hotel development in Cyprus - which shows that the market can finance projects as well as traditional sales of capital goods.

Mr Guild says business handled by Midland last year covered no fewer than 60 different countries. Exporters are increasingly aware of the market's potential, says even in the US, where commercial banks have largely deserted the conventional export finance arena. "We're only seeing the tip of the iceberg in the US. It's been very quiet but its beginning to pay off."



Ian Guild (right), chief executive of Midland Bank Aval, and Jack Wilson, chief executive of London Forfaiting

Midland Bank, that it can cope with interest rate risks.

The point, they argue, is that experienced players have the edge over newcomers in dealing with tough market conditions. That should put them in good stead to handle an expansion of business which they are sure is coming, even if market conditions for the actual sale of paper become more difficult.

An indication that some other factors take this projection seriously comes from the fact that even export credit agencies,

GMAC issues seven-year bond with debt warrants

BY CLARE PEARSON

"JUST WHAT the market wanted" was how dealers described yesterday's \$200m bond for General Motors Acceptance Corporation, aimed at tapping retail demand for short-dated paper for corporate borrowers.

An issue earlier this week for Nippon Telegraph and Telephone proved that confidence in dollar paper is now strong enough, in the wake of last Friday's encouraging US trade deficit figures, for the market to absorb even seven-year bonds for the best quality borrowers. A further deal of this maturity with a Japanese government guarantee is rumoured.

However, dealers believe most cash-laden Continental investors would still prefer to invest in shorter-dated deals, and they have traditionally been buyers of issues by US corporate names.

Morgan Stanley International's three-year 8 3/4 per cent bond for GMAC had the added spice of being attractively priced at 101 1/4, to give an initial yield spread over the US Treasury curve of about 85 basis points. This tightened the spread for the bond, which traded at less than 1 1/4 bid, against 1 1/4 per cent fees.

On the other hand, dealers thought the 200,000 debt warrants that accompanied GMAC's bond were probably stretching investors' confidence in the dollar market too far. These were priced at \$164 to buy an 8 3/4 per cent seven-year bond at par. At these levels, GMAC's five-year debt bore the brunt of the 1.50 percentage points before the

investor made any money at all, dealers said. Co-managers of the bond were not being asked to underwrite them.

Lack of supply of Eurodollar bonds was meanwhile reflected in the secondary market yesterday. Yield margins over US Treasury bonds tightened as the Euro sector lagged falls in the US government market triggered by an easier dollar.

The Euroyen market was still brimming with rumours of an imminent issue for a sovereign borrower. Yesterday it was Austria that was tipped, and there was talk of a \$700m 5 1/2 per cent 10-year issue with an above-par pricing. This caused the market to shed about 1/4 points in price.

Japanese equity warrants bonds, postponed after last October's stockmarket crash, continued to be brought to the market. Yesterday's offerings were a \$100m deal for Nippon Sheet Glass and a \$70m deal for Optec Dai-ichi Denko, the fine wire manufacturer.

Both five-year deals bore the indicated 5 per cent coupons that have become standard on the latest crop of bonds. But dealers noted borrowers' pressure to cut coupons was likely to intensify this morning, earlier ones, traded over par. Nippon Sheet Glass' deal was co-led by Daiwa Europe and Yamachi International (Europe) which was also leading the Optec Dai-ichi Denko's bond.

The first equity-linked issue in the Swiss franc foreign bond market since the stockmarket crash is expected to emerge today. This, a convertible, will be for TEC Electronics, the sales arm of Tokyo Electric. Banca della Svizzera Italiana, the lead-manager, said it suggested to the borrower a \$750m five-year deal with a 1 1/4 per cent indicated coupon and a put option after 2 1/2 years to give a yield of about 3 1/4 per cent.

Swiss franc foreign bonds posted gains of as much as 1/2 point in fairly active trading. Short-dated bonds were still in most demand. A \$1100m 5 1/2 per cent bond, due in 1992, for Occidental Petroleum closed its first day's trading 1 1/4 points above its par issue price.

Fresh doubts about the stability of the dollar fuelled these price rises in domestic D-Mark bonds, with longer-dated bonds gaining up to 56 basis points yesterday.

As a sign of foreign buying of government bonds, dealers said the yield differential between these and bonds for the Federal Post Office, and the Federal Railways, had widened by nearly 10 basis points since the end of last week.

D-Mark Eurobonds gained about 4 1/4 points in price in quiet markets yesterday.

Morgan Stanley has launched a \$250m 9 1/2 per cent bond for BP America, guaranteed by British Petroleum, in the US domestic market. The callable bond was priced at 88 1/4 to give an initial margin over the comparable US Treasury bond to 125 basis points.

INTERNATIONAL BONDS

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The first equity-linked issue

Dutch state loan meets strong demand

BY LAURA RAUN IN AMSTERDAM

THE NETHERLANDS' new 6.25 per cent, six-year state tender of bonds has attracted F17.2bn (\$3.82bn) from investors. Demand from abroad was especially strong - despite the fact that Dutch interest rates have been falling and may be cut again today by the authorities.

Many market participants expect the Dutch central bank to trim the discount rate by another 0.25 per cent today in a determined effort to bring down money market rates and moderate the guilder's strength against the Deutsche Mark.

The central bank has already reduced the discount rate four times in the past three months;

its present 3.5 per cent is the lowest in a decade save for a brief period in 1983.

The central bank's policy is being interpreted in Amsterdam as a significant move towards greater independence from West German monetary policy. The Netherlands has twice lowered its discount rate without any parallel move by the Bundesbank - nearly erasing in the process the yield premium of guilder paper over D-Mark paper.

Nevertheless, the guilder remains firm against the D-Mark because the Dutch central bank has intervened relatively little in the foreign

exchange market in support of the dollar, although the Bundesbank has flooded the market with D-Marks.

West Germany, among other European countries, is believed to be tiring of the Netherlands' "beggar thy neighbour" policy of intervening only modestly, while benefiting from a strong currency and falling interest rates.

If the Netherlands central bank decides against lowering the discount rate again, it is widely expected by analysts in Amsterdam to take action tomorrow to trim the special advance rate - the central bank's basic rate for lending to

Revolving credit for SAS

By Stephen Fidler, Euromarkets Correspondent

SCANDINAVIAN AIRLINE Systems has asked J.P. Morgan to arrange a \$300m seven-year revolving credit.

The financing, drawable in a number of currencies, is a number of years in the making. The signs are that it is drawn - of 4 basis points for the first two years, 5 basis points for the next three, and 6 basis points for the final two.

There is a margin of 5 basis points if less than half is drawn and - of 10 basis points if more than half is drawn.

The financing, to be used for general corporate purposes, is unconnected with the contract for the purchase of nine Boeing 767 aircraft announced this week by the airline, which is roughly half owned by the governments of Sweden, Denmark and Norway and half publicly-held.

Syndication of the financing among a small group of international banks is to start shortly.

Thailand has mandated three banks to raise a \$300m, five-year revolving credit facility, Reuters reports from Hong Kong.

Mitsui Finance Asia and Deutsche Bank (Asia) will arrange the facility, which will allow Thailand to draw short-term advances. Terms of the credit, which had been expected as a refinancing of previously arranged credits, were not immediately available.

Citicorp plans Portuguese flotation

BY DIANA SMITH IN LISBON

CITIBANK has become the second US bank to seek full incorporation in Portugal in order to offer part of its local capital on the stock exchange.

Following Manufacturers Hanover Trust's successful public offer for sale of 20 per cent of its local capital in December, Citibank has announced plans to become a fully-incorporated bank in Portugal, as opposed to

a branch, and to make a public offer for sale of 600,000 shares - about 20 per cent of its local capital.

By June this year, Citibank plans to double its local capital to Esc6bn (\$15m).

According to Citibank, this is the first time - outside the US - that it has sold part of the capital of a local subsidiary to the public. To be able to go to

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. **Closing prices on January 20**

US DOLLAR	Yield	Change	US DOLLAR	Yield	Change
STRANDED			VENETIAN STRANDED		
Austria 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 91	10.00	+0.05
Canada 7 1/2 91	10.00	+0.05	Alitalia 10 1/2 92	10.00	+0.05
France 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 93	10.00	+0.05
Germany 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 94	10.00	+0.05
Italy 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 95	10.00	+0.05
Japan 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 96	10.00	+0.05
Spain 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 97	10.00	+0.05
UK 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 98	10.00	+0.05
US Gov 7 1/2 92	10.00	+0.05	Alitalia 10 1/2 99	10.00	+0.05

This announcement appears as a matter of record only.

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Japanese pension fund deregulation

THE JAPANESE Health and Welfare Ministry is considering allowing corporate pension institutions greater freedom to manage their own funds, Reuters reports from Tokyo.

The move, which had been widely expected, would deprive trust bank and life insurance companies of their exclusive right to manage such funds, which totalled ¥11,600bn (\$88.02bn) on December 31. City (commercial) banks and securities firms have been seeking permission to enter the profitable field through their investment advisory firms.

Politicians, trust banks and life insurers are discussing the possible end of exclusive rights to manage pension funds and are likely to reach a consensus in early February, according to Tokyo trust bank executives.

Bank analysts say Ministry of Finance rules setting investment in shares at a maximum of 10 per cent of each fund, in real estate at 20 per cent and in foreign securities at 10 per cent need to be reviewed.

Officials expect draft changes to the law on corporate pension management to be ready to be presented to Diet (parliament) in late March.

A total of 7,04m workers now contribute to 1,091 company pension funds. These were introduced in 1965 and supplement national pensions and enjoy preferential tax rates.

UK COMPANY NEWS

Britoil steps up defence to unwelcome BP offer

BY MAX WILKINSON, RESOURCES EDITOR

Britoil, the UK's largest independent oil company, yesterday stepped up its defence against the bid from British Petroleum with the announcement of a new oil discovery and a valuation of its assets at 55 per cent more than BP is offering.

The oil find in the North Sea some 200 miles north east of Aberdeen is in block 9/23B. The company said the reservoir could contain 300m barrels of recoverable oil and 600m cubic feet of gas. This is a large find by the standard of recent discoveries.

The assessment of the field's potential was part of an independent review of Britoil's assets by Robertson ERC, the engineering consultants.

This study values Britoil's assets at \$3.53bn or 69p per share, compared with the 45p being offered by BP. Both figures are well above the stock market's maximum valuation of Britoil's shares, which reached 35p in early August.

Mr David Walker, Britoil chief executive, said the company's latest discovery was thought to be the largest in the North Sea for several years.

"For Britoil it is a very important addition to our successful ongoing exploration programme

to increase the reserves and value of the company."

Britoil has a 70 per cent share of the licence for the block in which the find was made. The other companies involved are Hispanoil UK (a subsidiary of Repsol Exploration) with 25pc and Ranger (formerly Berkeley) with 5pc.

The Robertson ERC valuation of Britoil said the net present value of Britoil's petroleum interests at the end of 1987 were: commercial and potentially commercial reserves: \$3.08bn, technical reserves: \$2.60bn and prospects and acreage \$250m.

Robertson ERC has based its assumptions on a Brent oil price of \$18 per barrel in 1988, \$19 in 1989, \$20 in 1990, \$21 in 1991, \$22 in 1992, \$23 in 1993, \$24 in 1994, rising thereafter at five per cent a year.

It has used a 12 per cent discount rate in evaluating the present value of the reserves and has assumed a steady decline in the value of the pound against the dollar to \$1.50 by 1994.

A higher discount rate, a higher assumed value for the pound and a more gradual rise in oil prices would each depress the value of Britoil's reserves.

Britoil said the report was commissioned to help its advisers and shareholders to assess BP's offer. "We have consistently stated that BP's offer undervalues Britoil," Mr Walker said.

"This independent report underlines the gap between the value of Britoil's assets and the price which BP is offering," he said. The report, which adopted a long-term, conservative price assumption, conservatively values the future potential of the company," he added. Britoil will issue its defence document next week. "This will make plain the opportunities and prospects which Britoil has to develop into a major international oil exploration and production company, in the process achieving substantial increases in the returns to shareholders," Mr Walker said.

BP announced yesterday that it would extend its offer to buy Britoil's shares if the offer had not become unconditional by February 4, the first closing date. The announcement followed representations by Britoil's advisers to the Takeover Panel about the wording of BP's offer document posted to shareholders last week.

See Lex

Boardroom battle at Bremner hots up

BY PHILIP COGGAN

Mr Dennis McGuinness, the Glasgow stockbroker, moved swiftly yesterday to establish himself as the sole chairman of Bremner, the financial services group.

The former chairman, Mr James Rowland-Jones, had been removed from office after a vote at an extraordinary general meeting on Monday, which had been called by Mr McGuinness.

But Mr Rowland-Jones says that he resigned on Monday evening before the votes were counted, and a board meeting then appointed Mr Eric Pearce in his stead.

This left Bremner in the unusual position of having two people who claimed to be chairman. But Mr McGuinness disputes that Mr Pearce is on the board of Bremner, let alone a chairman.

Mr Rowland-Jones claims that Mr Pearce, Mr John White and Mr Chris Adams were co-opted on to the board at a Sunday meeting; however Mr McGuinness argues that the meeting did not have a quorum.

Yesterday Mr McGuinness was granted an interim interdict by a Scottish court, preventing Mr Pearce, Mr White, and Mr Adams from claiming to be directors of Bremner. That leaves Mr McGuinness as the sole chairman.

But the battle is far from over. Mr Pearce and the others have 21 days in which to prove their case that they are directors.

And Mr Rowland-Jones, before he left the chairmanship, requisitioned a further EGM for March 24, at which he hopes to reverse Monday's vote.

DOLLAR PROVISION COULD REACH £200m

Bae to charge exchange losses

BY MICHAEL SMITH

British Aerospace, the aircraft, missiles and space equipment manufacturer, said yesterday it intends to charge all the foreign exchange losses it expects on civil aircraft in the next two years or so to its 1987 accounts.

"We are going to take a full hit - as much as we can forecast will happen," said Professor Roland Smith, chairman.

The decision had been expected by analysts but was confirmed for the first time in an interview with the Financial Times by Professor Smith together with Sir Raymond Lygo, chief executive, and finance director Mr Bernard Friend.

It means this year's pre-tax profits will be well down on last year's £182m. Analysts expect that, following Bae's decision, the provision for dollar losses could be as much as £200m and that the group, as a whole, may incur an overall loss after tax.

Other points to emerge during the interview included:

- The company is aiming to increase the proportion of goods supplied in dollar billings from the state last April, is performing ahead of expectations.
- The 1987 balance sheet is likely to show year-end cash deposits of about £1bn.
- Every time the dollar moves a cent against the pound, Bae's pre-tax profits are affected by about £3m during the course of a year.
- The 1987 order book rose to

above \$10bn for the first time, against less than £9bn the previous year.

The past year has been one of the most turbulent in Bae's 10-year existence; Professor Smith, in the chair for just three months, could hardly have been given a tougher introduction.

Just a year ago it all looked so different with a high reputation of the company's products, sales going well and some analysts expecting the company's civil aircraft division to break even for the first time. Then came the fall of the dollar.

As Britain's biggest exporter of manufactured goods, with 70 per cent of its output going abroad, Bae would always be harder hit than most companies. But the problem was made much worse because of the long lead times in the production of its products and because all civil aircraft contracts are denominated in dollars.

Bae has of course hedged against a fall in the dollar by the dollar but Mr Friend is reluctant to cover all contracts at present exchange rates when a break-even in the civil aircraft division would require \$1.50 to the pound. "We know that if we cover forward say when the exchange rate is \$1.50 then we are locked into losses - we are not going to get sufficient sterling back to cover costs."

Mr Friend believes that the dollar will weaken further in the first three or four months of this year but is hoping for a strengthening thereafter. "We have no doubt that in the 1990s it will be back to \$1.50 to the pound."



Professor Roland Smith - lack of good marketing

because of the dollar problems. Among these is a critical look at the company's materials costs. As well as asking suppliers to take less of a profit on contracts for themselves, it is attempting to make them bill the company more in dollars. The eventual aim is to improve the dollar-denominated content of supplies from about 35 per cent to 50 per cent, says Professor Smith.

Another sign of the company's more aggressive stance has been in its handling of property. Mr Friend admits the company's extensive property assets "have not been developed in the way they might have been."

However, the company has taken a first step with the development of the Weybridge site in a joint venture. "It was our first experience and we learnt a lot from it," said Sir Raymond. "We have a lot of property which is surplus to requirements and we are looking at it."

"For example, we have eight airfields and we do not need all of them. Similarly, Royal Ordnance has a great deal of surplus property."

The company describes the Royal Ordnance acquisition as a "great success."

"It suffered from a lack of good marketing and research and development," said Professor Smith. "From day one we sent in some of our top people and the results have come through quickly."

"When we made the acquisition some people thought we paid a high price. In fact, we bought it on a lower price/earnings ratio than we thought."

FINANCIAL TIMES CONFERENCES

CIVIL AVIATION IN THE PACIFIC BASIN
The Pacific Basin, civil aviation's fastest growing air transport area, is the subject of the Financial Times conference to be held in Singapore on 25 and 26 January 1988. The rapid growth in the region is already imposing serious strains upon the airports and the aviation infrastructure overall. It will generate a massive demand for new aircraft and the money with which to buy them over many years to come. The aim of this 28 conference is to define the problems and indicate possible developments and solutions. Contributors to the debate include Dr Chuan Chong Kang, Singapore Airlines; Mr Mitsunari Kawano, Japan Air Lines; Mr Frederick Bradley, Jr, Senior Vice President of Colson, Inc.; Mr Michael Jones, Director of the Hongkong Bank Group; Mr Hans Pohlman, Vice President of Pratt & Whitney; and Mr Sydney Gilliland, Managing Director of British Aerospace. The conference has been timed to precede the Asian Aerospace '88 Exhibition, which will be held at Singapore Changi Airport, 27-31 January.

THE FT CITY SEMINAR
The Financial Times City Seminars have been very successful and 11, 12 & 15 February 1988 are the dates for the sixth briefing on the changing structure of the City of London. The agenda includes discussion of the major markets, players and developments in the business environment. An overview of how the City without the stores of recent weeks will be included. Mr Win Bishoff of Schroders returns to the platform as opening speaker and among the other contributors on this occasion are Mr John Matthews of County NatWest Ltd, Mr Robert Gray of N M Rothschild, Mrs Francesca Edwards of Morgan Guaranty Ltd, Mr John Allen of Citicorp, Mr David Stanger of Morgan Grenfell, Mr Peter Rawlinson of R W Smeets and Mr George Nissen of the Securities Association. Mr Marc Lee, Financial Times Conference Adviser, is to chair and the Rt Hon John Smith MP, Opposition Treasury Spokesman and Mr J A Donaldson, formerly of ICI, are two of the non-city speakers who will be addressing the seminar. This programme is particularly suitable for company training schemes and the Conference Organisation will be pleased to discuss book bookings.

CABLE TELEVISION AND SATELLITE BROADCASTING
The Financial Times sixth conference on Cable Television and Satellite Broadcasting, to be held in London on 17 and 18 February, brings together speakers from the main European markets to review the future of the new media at a critical juncture point in their development.

The Rt Douglas Head, CBE, MP is to give the opening address and will speak on creating a broadcasting structure for the next century. Mr Michael Chalkley, Mr Anthony Sheehy-Goulding, Mr Richard Dorn, Mr Cyril De Polenz and Mr Joseph Dear are among the distinguished panel of speakers who will review the changes that are taking place in the whole media scene.

All enquiries should be addressed to:
The Financial Times Conference Organisation,
2nd Floor, 126 Jersey Street, London SW1Y 4JL.
Tel: 01-925 2323 (24-hour answering service)
Telex: 27347 FT CONF G Fax: 01-925 2125

Suter's £3m sale

Sater has sold S A van Rymenant, the Belgian construction company, which formed part of the Mitchell Cotts Group, to Societe Auxiliaire d'Entreprises of France. The consideration was £3m.

In the year to June 30 1986, van Rymenant and its subsidiaries made pre-tax profits of \$97,000.

Allied Textile nears £10m and order books in better shape

BY ALICE RAWSTHORN

Allied Textile Companies yesterday announced a 28 per cent increase in pre-tax profits to \$9.5m for the year to September 30 on turnover which rose by 47 per cent to \$94.2m.

Mr Russell Smith, chairman, said that the group's core textile interests - which embrace fine woollen cloth, synthetic fibres and industrial textiles - had all fared "remarkably well" during the year.

Similarly the company's cash pile has continued to grow. For many years Allied has held a substantial proportion of its assets in cash. The company's policy of investing this cash in vehicles such as off-shore funds and gilts ensured that it emerged unscathed from the stock market crash.

The textile division accounted for much of the increase in profits, contributing \$7.3m (\$5.6m) while investments yielded \$2.3m (\$1.9m). Earnings per share rose to 27.7p (22.4p). The board proposes a final dividend of 5.8p making 9.2p (8.3p).

Allied rationalised its tradi-

tional textile activities in the late 1970s and has since built up its interests in the specialty fabrics field, for use in the defence and automotive industries. The company intends to expand this area of its business and is presently looking for suitable "niche" textile companies.

Little more than a year ago Allied augmented its wool textile interests with the acquisition of Bulmer & Lumb. This business has since been restructured. Unwanted subsidiaries have been sold and the remaining plant is being modernised.

Bulmer made a modest contribution to profits in the year to October. Mr Russell Smith said that most of the new equipment should be installed by the year end and that the business should reach its target profit margins of 10 per cent in the 1988/89 financial year.

The group has performed well so far in the present year, according to the chairman, who said that the order books are "a great deal better" than at the same time last year.

comment

Allied Textiles, which is as much an investment concern as a textile company, is something of an anomaly on the stock market: albeit an impressive example of the breed. Its textile interests are run with rigorous efficiency. Businesses which fail to meet profit targets - minimum margins of 10 per cent - are, like the Bolton Eagle spinning plant, cast aside. Those which succeed are equipped with the most modern machinery. Its cash is managed every bit as effectively: as evidenced by its ability to bounce through the stock market collapse. In the bull market this cash pile was a something of a burden to the share price, in that it cast the company in an unadventurous light. In the current, more cautious, climate it is a distinct advantage. Allied now appears as a reassuringly solid stock and has fared rather better than the rest of the textile sector. This year it should muster pre-tax profits of £11m with earnings per share of 31p. But it will come into its own in the following year, when Bulmer & Lumb comes to fruition.

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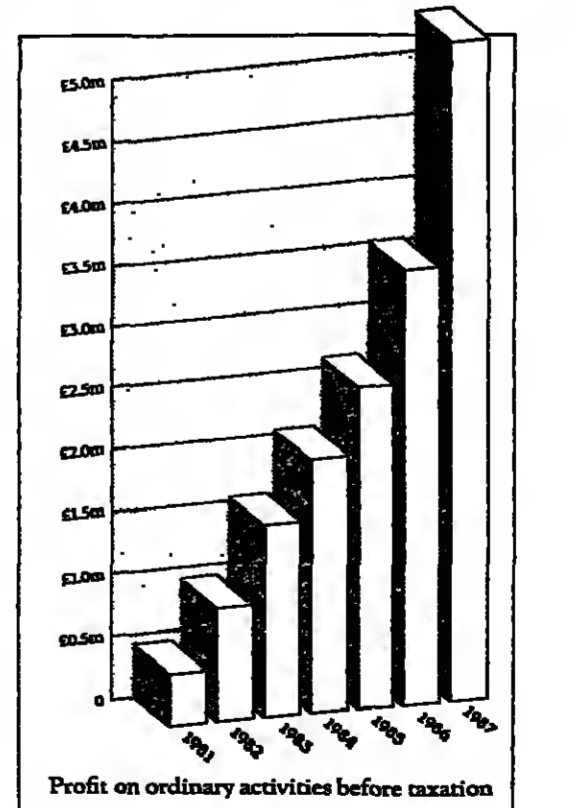
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Comments from the Chairman Derek Coombs

- * "Hardanger further established its position as one of the leaders in the field of developing prime retail properties and achieved a 50% growth in its pre-tax profits last year."
- * "We remain committed to the growth of Hardanger as a company concentrating on retail properties in prime situations in carefully selected towns and cities throughout the UK."
- * "We expect our growth to be even more enviable in a bear market simply because prime retail property is an area that traditionally has suffered least in a recession."
- * "Hardanger is proud of its achievements in providing an extended range of shopping choice for the public whilst co-operating fully in preserving buildings and town centres of special architectural interest."



From the 1987 Annual Report:

- Profits up 51%
- Net assets up 93%
- Dividend per sh. up 25%
- EPS up 32%

"I expect at the end of this current year to be able to report a further significant increase in pre-tax profits."

For a copy of the 1987 Annual Report & Accounts write to: The Secretary, Hardanger Properties PLC, Minster House, 8 Church Street, Kidderminster, Worcestershire DY10 2AD.

UK COMPANY NEWS

First Leisure performs well

BY ANDREW HILL

First Leisure Corporation, the leisure group, announced pre-tax profits yesterday up 26.6 per cent to £16.1m for the year to October.

Lord Defont, who retires as executive chairman in March, attributed the company's success to its continuing policy of reinvestment and its concentration on activities which appeal to the mass leisure market.

"We have done very well in the so-called depressed areas. The apparent divide between north and south is not very apparent to us as far as spending is concerned," he said.

Discotheques and bowling alleys performed particularly well last year, lifting trading profits in the dancing and sports sectors from £7.5m to £9.5m.

The group will expand this year, through out-of-town complexes which combine cinemas, discos, restaurants, bowling alleys and other sports in one leisure park.

First Leisure has already committed £24m to capital expenditure of this £9.5m will be spent on existing businesses and total capital expenditure for the year will probably top £30m, compared with about £17m for the whole of 1986/1987.

Resorts and restaurants remain the group's main interest. Poor weather limited this sector's profits, growth to 9.3 per cent, although First Leisure's best known asset, the Blackpool Tower, still contributed £3m to trading profits of £10.2m (£9.3m).

A spectacular year in the group's two West-End theatres, where 'Allo 'Allo and Chess

played to near-capacity audiences, saw trading profits more than double to £1.4m (£695,000).

A £22.6m upward revaluation of the group's properties has increased the net asset value of shares to 255p against 166p in 1986.

The company also announced a four-for-one scrip issue to improve its shares' marketability. Existing £1 shares will be split into four 25p shares. Earnings per share are 33p (26.5p) and the final dividend of 6.375p (5p) makes 9.375p (7.6p) for the full year. Taxation is up from \$4.2m to £5.3m.

● **Comment**

South Pacific opened last night at the Prince of Wales Theatre. If today's reviews are as good as yesterday's results, then Lord Defont, who admits that theatre is his first love, will retire content. The happy talk is that First Leisure continues to fulfil its aim of 30 per cent annual growth in earnings per share, confounding critics who feel somewhat irrationally given the company's success, that it should make a major acquisition. The company does not rule out such a move but reinvestment and organic growth are safer and, it seems, more profitable courses. First Leisure remains a highly seasonal company, an imbalance which is gradually being reduced by the expansion of indoor leisure activities and the prospect of further public houses acquisitions. Shares are hard to come by, but look solid with the prospect of about £19.5m in pre-tax profits for 1987/1988, putting them on a prospective p/e of about 13.5.

Wellcome shares hit by AGM warning

By David Walker

Shares in Wellcome, the UK drugs company, fell 5p yesterday to 384p after Mr Alfred Sheppard, the chairman and chief executive, sounded a cautious note at the annual general meeting.

Mr Sheppard warned that depreciation of the dollar against sterling would affect adversely this year's profits more than the previous year's, when sterling's relative weakness against European currencies and the yen had largely offset the dollar's decline.

He also reported on the progress of clinical trials into Retrovir, the only commercially available anti-AIDS drug. Mr Sheppard said that large scale programmes were being carried out "with as much alacrity as a scientific rigour permits," but warned that there would be news of competing drugs in the coming months.

Barham minority may test IBC refusal on cash offer

BY CLAY HARRIS

International Business Communications (Holdings), the specialist publications and conferences group, may face a legal challenge over its refusal to re-open the cash portion of its successful takeover bid for Barham Group, the publishing, advertising and financial services company.

Mr Peter Land, a director of Parrieh Investment Management, said one of his clients, owning 3,000 Barham shares, was willing to co-operate in a legal action with other members of the dwindling Barham minority.

Altogether, less than £4m is at stake, now that acceptances exceed 97 per cent of ordinary shares and 90 per cent of convertible preference shares. However, the IBC-Barham bid could turn out to be an important precedent for UK takeovers.

IBC claims that legislation which allows the final 10 per cent of shareholders in a target company to choose between any terms which were available during the bid does not apply in its case because the cash offer, which has been closed since October 2, was made by its directors, not by IBC itself.

This interpretation of section 430A of the 1985 Companies Act, as revised by the 1986 Financial Services Act, is not shared by most merchant banks and City solicitors. Indeed, IBC is the first company to make this claim.

However, Mr Sean Watson of solicitors McKenna & Co, which advised IBC, argued yesterday that an "offer," the word used in the new legislation, was more narrowly defined than the word "scheme" used in previous acts and on which the landmark 1971 court decision establishing the precedent had been based.

IBC's cash-and-shares offer had clearly been separate from the cash alternative offered by Capel-Cure Myers and Phillips & Drew, he said. The latter, therefore, was not covered by the section.

Mr Watson said McKenna's interpretation had attracted considerable interest from City institutions despite its admitted novelty. Merchant banks which accepted this premise were likely to state it explicitly in offer documents.

It remained open for shareholders to challenge the reading, he admitted. Strong arguments, however, could be mounted against treating the final 10 per cent of shareholders more beneficially than others who had missed cut-off dates.

If McKenna's emphasis on the word "offer" proves correct, it could apply equally to section 439, which allows companies compulsorily to buy in shares. IBC has not used this section.

Attention has only recently focused on these provisions because of the stock market crash, which left cash terms looking distinctly more attractive.

In IBC's case, there is a large gap between the cash offer and the current value of the shares-and-cash terms which are still open. For Barham ordinary shares, the respective figures are 250p and 151.3p, for preference shares, 130p and 83.9p.

Among those bidders which have re-opened cash terms, despite similarly structured bids, are Avis Europe (for C.D. Bramall) and Scott's & Newcastle Breweries (for Matthew Brown). In the latter case, S&N yesterday set in train compulsory purchase of shares after raising its interest to 95.2 per cent.

Abbey new business up 19%

BY NICK BUNCKER

Abbey Life, the UK's second biggest unit-linked life assurance company, expanded its direct sales force by 17 per cent to 5,152 last year, and boosted its new business by just under 19 per cent.

New initial commissions, a figure which Abbey Life has hitherto regarded as the best measure of its growth, rose 18.9 per cent to £30.4m.

The figure is based on the commissions which Abbey Life pays to its sales people for new business.

Mr David Baggaley, Abbey Life's finance director, said, however, that the group would probably discontinue use of the new initial commissions figure this year. He said the figure was becoming less meaningful as Abbey developed a broader, more complex range of products.

Abbey Life's total new regular premium business grew 17 per cent to £93.1m in the 12 months to December 31, but this included a slight decline in pensions business from £83.3m to £83.1m.

The group's new single-premium business went up 26 per cent to £262.6m, but the lion's share of the growth here was in unit trust sales, which nearly doubled to £118.5m.

Mr Michael Hefher, group chairman, said the global equity market collapse in late 1987 had caused concern among commentators about its impact on unit-linked life companies.

But Abbey Life's new initial commissions went up 22 per cent in the final quarter, which

£3m purchase by Holmes & Marchant

Holmes & Marchant Group, market consultant, is to acquire the Counsel Group, a public relations company with a large proportion of clients in the food and drink industries, for £3m.

The two-stage cash and shares deal is subject to shareholders' approval.

Counsel's client list includes D'stillers, Colman, Heinz, Reckitt & Colman, Scottish Amicable and Citroen UK. In the year ended December 1986 its pre-tax profits amounted to £217,000 and net tangible assets were £90,000.

VICKERS is selling SOFEC, Houston-based margins terminal specialist, for \$2.2m (£1.23m) cash, to six of its managers.

Western Motor in minority buy-out

Western Motor Holdings has acquired the 15 per cent minority stake held in its subsidiary, Distributor Deliveries, by Kenning Motor Group. Total consideration of £642,500 was satisfied by 155,000 new shares and £100,000 in cash.

Kenning, now part of Teer Kemaley & Milbourn, will be holding the shares (1.8 per cent).

GrandMet document issued

BY LISA WOOD

Grand Metropolitan, the drinks group, yesterday issued its formal offer document to shareholders of Martell, the French cognac house which is the subject of a takeover tussle between GrandMet and Seagram, the Canadian drinks group.

Last week GrandMet, which holds a 19.9 per cent stake in Martell, made a final offer of Ffr 3,300 per share for the cognac house, an increase of more than 10 per cent on that offered by Seagram.

Some 41 per cent of Martell shares are held by the family. This week Mr Rene Firino Martell, chairman, said he personally favoured the Seagram bid but any decision was up to the directors and the family group to decide. Seagram, which holds some 11 per cent of Martell shares, has given no indication as to whether it will increase its stake.

GrandMet, in its letter to shareholders, said if its offer for Martell was successful it would invite Mr Rene Firino Martell to join the board of 1DV, its drinks subsidiary.

Bank of Scotland's NZ tie-up

Bank of Scotland has completed its investment in Countrywide Banking Corporation of New Zealand. The bank announced in September 1986 its plans to acquire 40 per cent of the equity of the successor to New Zealand's second largest building society, Countrywide, when it succeeded in converting itself into a banking organisation.

This has now happened - in the first conversion in New Zealand of a building society to a bank - and Bank of Scotland announced for 25,000 shares at 90 cents a share. The estimated net asset value per share immediately following the subscription was NZ\$1.75 and the shares are currently trading around NZ\$1.20.

Bank of Scotland said it would support Countrywide in developing its range of banking services and products by providing assistance in a number of specialist areas.

Porter Chadburn disposal

Porter Chadburn's wholly-owned subsidiary Porter-Lantern has conditionally agreed to dispose of certain of its assets and part of its business to Berncrest, which has been formed to effect a management buyout, for an initial cash consideration of £775,000.

The business to be sold is mainly concerned with the manufacturing, sale and service of drink dispensing equipment. In the year ended March 31 1987, it incurred a loss of £254,000. At the end of December the assets to be sold had a book value of £796,000.

Ealing Electro expects downturn

Ealing Electro-Optics, the USM-quoted maker of optical products, is likely to report pre-tax profits for 1987 of about half the £1.27m achieved in the previous year.

Ealing warned yesterday that second-half trading profits had fallen "substantially below" the

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total for last year
Allied Textile	5.8p	Feb 28	5	9.2	8
Derby Trust	6.1p	3 Apr 5	4.86	10.85	9.12
EPIC	3	3	3	9.38	7.5
First Leisure	6.375p	0.2	0.2	0.6	0.6
Fleming Tech.	0.2	Feb 29	2	2	6
Kaydon Sec 5	2	Apr 30	4.4	6.35	6.4
Lookers	5.76p	3	3	5.5	4
Microgen	4	1.97	3.6	2.13	3
Spice 5	2.4	1.31			
Stanley Leisure	1.5				

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. †Unquoted stock. ‡Third market.

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Preliminary results for the year ended 30th September, 1987 (unaudited)

	1987	1986
Turnover	168,634	164,465
Profit before Taxation	4,116	2,815
Profit after Taxation	3,027	2,001

● Dividends for the year increased by 30%.

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MAY, 1987

EQUITY £185M DEBT £64M

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WESTERN MOTOR HOLDINGS PLC
ACQUISITION OF PENTA LIMITED
JUNE, 1987

EQUITY £11M DEBT £14M

ADVISER: SAMUEL MONTAGU
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WPP GROUP PLC
ACQUISITION OF JWT GROUP INC.
JULY, 1987

EQUITY £213M DEBT \$310M

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LEE INTERNATIONAL PLC
ACQUISITION OF PANAVISION INC AND OFFER BY WESTWARD COMMUNICATIONS PLC
AUGUST, 1987

DEBT \$340M

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EQUITICORP HOLDINGS LIMITED
ACQUISITION OF GUINNESS PEAT GROUP PLC
SEPTEMBER, 1987

EQUITY £138M DEBT £130M

ADVISER: SAMUEL MONTAGU
UNDERWRITER: SAMUEL MONTAGU

CITY AND FOREIGN HOLDINGS PLC
ACQUISITION OF ALEXANDER PROUDFOOT COMPANY WORLDWIDE HOLDINGS LP
NOVEMBER, 1987

EQUITY £101M DEBT \$43M

ADVISER: SAMUEL MONTAGU
UNDERWRITER: SAMUEL MONTAGU

MECCA LEISURE GROUP PLC
ACQUISITION OF CERTAIN LEISURE BUSINESSES FROM LADBROKE GROUP PLC
DECEMBER, 1987

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COMMODITIES AND AGRICULTURE

Deborah Hargreaves on problems for New York exchanges Merger plans take back seat

THE SPIRIT of co-operation that for a brief time pervaded New York's five futures exchanges appears to have faded as quickly as it took hold. A move toward a closer relationship has taken a back seat to the more prosaic problems facing New York's two major exchanges as the chairman of one prepares to step down and the other weathers allegations that he abused his position.

The two exchanges' young chairmen had come close to laying the foundations for a long-debated merger in recent months and had even been suggesting a closer relationship between all the New York exchanges. The merger issue remains controversial at Nymex, however, where it faces substantial opposition. Some floor traders have been dissatisfied with Mr Bradt's judgment on several issues, including his enthusiasm for a merger. And Nymex was disappointed to see an investment into Mr Bradt's business interests after "certain actions were brought to my attention by a variety of sources," according to Mr Rosemary McFadden, the exchange's president.

The inquiry, which was started in November, found that Mr Bradt had been in negotiations about a joint venture clearing operation with Mr Kevin Conway, Nymex's head of compliance. Mr Bradt backed off from the association when farmers by weeked about a conflict of interest, but Mr Conway has been dismissed for trying to set up his own business on exchange time and expense. Although Mr Bradt was found not to be in violation of exchange or regulatory laws, the issue has certainly tarnished his image and been an embarrassment for Nymex. For the time being floor dissent has been quelled, but some traders privately doubt his chances of being re-elected in March 1988.

Across the floor in the exchanges' World Trade Center headquarters, Comex members will be voting for a new chairman this March. In what one Comex board member describes as a "ridiculous" move, Mr Brody was made chairman in November 1986. But "it is impossible for a guy who is a head of staff to deal with the political problems of a trading community," the board member commented. Mr Brody says it was his own decision to ask the board for the change, but he has not been very popular among traders, not least because of some of the difficulties the exchange has faced since he took over. Comex suffered serious clearing problems in April last year, forcing the exchange to close early for three days.



Mr Bill Bradt, cleared by review panel

is hoping the move will attract more and better capitalised floor traders to its products - principally futures on the NYSE composite index. All the exchanges are involved in discussions on moving into a new building, although one long-awaited project fell through recently when Nymex pulled out. Nymex - calling the lack of space acute - is leading negotiations with other developers and talking about expanding the existing floor. But although the move to a new building was supposed to pre-empt a closer co-operation between all five exchanges, it does not look as if the members themselves are as yet very keen for a mass marriage.

Grain strikers ordered back

By David Owen in Toronto

CANADIAN grain shipments from the Pacific coast terminal of Prince Rupert are expected to resume today following the passing by the House of Commons of legislation to end a six-week strike by grain handlers at the facility. A decision to hire non-union supervisors to perform some functions at the highly-mechanised terminal led to a walk-out by 69 members of the Canadian Grain Workers Union on December 9. The Bill, which calls for the striking workers to be back on the job on the day following its passage, imposes a three-year package of wage increases already agreed by the two sides and requires that the binding dispute be sent to arbitration. The notion of binding arbitration received a lukewarm response from union and management alike when it was first recommended last week by government mediator, Mr William Kelly. Introducing the legislation, Mr Pierre Cadieux, the Labour Minister, criticised the "not only disappointing but shameful" conduct of both sides and maintained that the Bill was now the only way to arrive at a solution.

EC remains split on farm policy

BY WILLIAM DAWKINS IN BRUSSELS

EUROPEAN Community Agriculture Ministers yesterday adjourned one of their bi-monthly marathon negotiating sessions after reaching a broad accord on plans to take surplus land out of production, but remain split on details of farm policy reform. Mr Ignaz Kiechle, the West German Farm Minister, chairman of the two-and-a-half day meeting, will now draw up compromise proposals for the far-reaching package of European Commission measures to cut farm costs and surpluses. These will be discussed at a resumed session on Saturday afternoon, when the ministers' aim will be to make enough progress for a session at EC Foreign Ministers next week to be able to start patching together an agreement for the next EC Summit in Brussels to state off the EC's financial crisis. German anxieties over imposing the so-called set aside scheme on top of separate proposals automatically to limit production weakened considerably during the session. But Mr Kiechle continued to insist that set asides - which would mean paying farmers to take land out of production - would ultimately remove the need for Commission proposals for automatic price cuts, known as stabilisers for farm goods that breach pre-set production limits. Nevertheless, Bonn now accepts that stabilisers and set-asides must be complementary, said officials observing the meeting. "The main thing is that we have a broad accord on the philosophy of set-asides and their inter-relationship with stabilisers," said one EC diplomat. The key differences over stabilisers yesterday included how to apply the system to cereals and oilseeds, the major crops affected. On set-asides, the main divisions are over financing the scheme from the support budget or from funds devoted to regional development for agriculture.

Chris Sherwell reports from the National Agricultural Outlook Conference Australian farmers urged to consolidate

AN UNEXPECTEDLY rapid rise in farm incomes has provided a unique opportunity for Australian farmers to consolidate their financial position, a major agricultural conference was told this week. Average farm incomes are expected to rise 10 per cent in 1987-88 according to the Government's Bureau of Agricultural and Resource Economics, and Dr Onko Kingma, its assistant director, said farmers should "hasten to secure these gains."

The conference coincides with a continuing process of adjustment forced on Australian farmers by weak export commodity prices, drought, high interest rates and falling land values. The process, participants agreed, must still go on for several years. Opening the gathering on Tuesday, Mr John Keir, the Primary Industries and Energy Minister, said a full recovery from the 1986-87 downturn had not yet arrived, but the trends were "in the right direction."

Mr Keir said that incomes of the top quartile of farmers had recovered fully, but those in the bottom quartile had not recovered at all. On the upturn in rural fortunes, Dr Kingma said the most surprising thing about it had been "the rapidity with which it has occurred." Average farm income was projected to rise to \$50,900 (\$12,360) in 1987-88 from \$45,800 in 1986-87.

Citing a bureau survey of Australian farms, he said the improved level of incomes, together with an expected recovery in land values, meant farmers could expect a rate of return of around 7.3 per cent this year compared with an estimated 2.4 per cent in 1986-87. "Improvement in incomes would primarily be due to increased revenues for wool, which is enjoying buoyant prices; from pay-outs for past wheat crops; and from higher beef and dairy prices."

Improved returns are also expected on rice, horticulture and sugar. Also of help, the bureau predicted, would be the relatively small cost of re-planting in particular of interest payments. Average debt fell in 1986-87, and was likely to fall again in the current year. The bureau said 12 per cent of farmers had debts more than \$150,000. It added that, as a top priority, farmers wanted to use their improved incomes to reduce debt. Beyond this, nominal land values were expected to show some general increase, following a period of stability. Although there would be variations according to area and type of farm, a turning point had been reached.

Trade talks crucial for grain market

INTERNATIONAL grain prices are strengthening as demand exceeds production and world stocks fall, but fundamental improvements in the market depend critically on the Uruguay Round of trade negotiations. This was the view of an international panel of experts which discussed the world grain outlook yesterday at the National Agricultural Outlook Conference, writes Chris Sherwell. According to figures presented at the conference, grain usage in the 1987-88 season will undergo a reduction for the first time in years, by a margin of 50m tonnes, or 3 per cent. In the case of wheat the production deficit is projected at 20m tonnes, or 4 per cent.

Reserves will be equivalent to two-and-a-half months' consumption. Global grain production in 1987-88 was put at 1,600m tonnes, down 5 per cent on last year and the first fall since 1983-84. The decline reflects production falls in wheat, coarse grains and rice as a combined whole which has occurred only three times in the past 20 years. World grain stocks are forecast to decline, but from high levels. This will place a limit on any price recovery which might come from tight grain supplies or from increased demand in India, China or the Soviet Union. Rice stocks in particular, at 5 per cent of use, are the lowest in more than a decade.

In the medium term the picture for smaller world exporters like Australia, Argentina and Canada is expected to be determined by the grain policies of the US and the European Community, the two major producers, and by the course of the Uruguay Round. Professor Andrew Schmitz of the University of Saskatchewan in Canada pointed out that deficiency payments from the Ottawa Government, amounting to \$438m in 1986 and \$511m in 1987, meant that Canadian farmers could match US export subsidy policies and hold on to Canada's share of the world market. Mr Clinton Condon, head of the Australian Wheat Board, which markets the Australian crop, urged local farmers to aim for annual production of 13m tonnes in order that Australia could service its regular customers. He confirmed that this season's low output of 9.5m tonnes had caused difficulties. Output last year was around 16m tonnes.

Both also asserted that the grain outlook was improving, as did Mr Daniel Amstutz, the US Ambassador to the Uruguay Round. Mr Amstutz is due to make a presentation today regarding the Gatt talks, but he stressed yesterday that a successful multilateral negotiation offered the only chance of real change in the world grain markets.

Windwards warned on poor quality of bananas

BY CARUTE JAMES IN KINGSTON

THE WINDWARD Islands, which supply about two thirds of Britain's bananas, have again been warned by the British Government that poor fruit quality could affect the group's preferential access to the UK market. In a letter to Mr John Compton, the Prime Minister of St Lucia, the British Government also warned about the dangers of over-supply. Details of the letter, which was sent to Mr Compton by Mr Tim Eggar, Under-Secretary of State in the Foreign Office, were disclosed by the St Lucian Government. "Failure to maintain quality would lead to protest from consumers which would make it very difficult to justify the special position Caribbean banana suppliers now enjoy," Mr Eggar said. St Lucia and St Vincent, Dominica and Grenada - have shipped about 200,000 tonnes of bananas to Britain in each of the past five years. St Lucia accounts for about a half of the group's output. Mr Eggar's letter stressed that the British Government intended to maintain the preferential access enjoyed by the Caribbean producers. Industry representatives in the island said, however, that the warning was "clear" - it was up to the producers to protect themselves by improving fruit quality.

Canadian gold output rises by 19%

BY KENNETH GOODING, MINING CORRESPONDENT

CANADA'S GOLD output last year was boosted by the opening of 13 new mines, according to a study by the Metals Economics Group of Colorado. Primary production last year rose, by about 636,000 troy ounces, to an estimated 3.2m ounces, 19 per cent up on the 1986 level. At full production the new mines will add more than 500,000 ounces a year to Canada's gold mine capacity. Last year they contributed about 225,000 ounces while increased production from existing mines (excluding by-product and placer gold) rose by 310,000 ounces. The study says the most recent figures show an average cash cost of production in 1986-87 was US\$202 an ounce. The lowest cost operation is Heron's Gold Mine. Giant was the cash cost of \$96 an ounce during the first nine months of 1987. China's gold production will rise by 18 per cent a year

WORLD COMMODITIES PRICES

LONDON MARKETS

Table with columns: Commodity, Price, Change. Includes RAW SUGAR, SPOT MARKETS, OIL PRODUCTS, COPPER, GOLD, RUBBER, COCOA, ZINC, ALUMINIUM, NICKEL, TIN, LEAD, PLATINUM, SILVER, WHEAT, SOYBEANS, COFFEE, COTTON, WOOL.

COCOA \$/tonne

Table with columns: Month, Close, Previous, High/Low. Includes Mar, May, Sep, Dec, Jan, Jun, Nov, Apr, Aug, Oct, Feb, Jul, Mar, May, Sep, Dec, Jan, Jun, Nov, Apr, Aug, Oct, Feb, Jul.

LONDON METAL EXCHANGE

Table with columns: Metal, Price, Change. Includes Aluminium, Cash, 3 months, 6 months, Copper, 3 months, 6 months, Lead, 3 months, 6 months, Nickel, 3 months, 6 months, Zinc, 3 months, 6 months.

POTATOES \$/tonne

Table with columns: Month, Close, Previous, High/Low. Includes Feb, Apr, May, Jun, Aug, Oct, Dec, Jan, Mar, May, Sep, Nov.

LOAN OFFICER MARKET

Table with columns: Bond, Price, Yield. Includes 4 1/2%, 5%, 5 1/2%, 6%, 6 1/2%, 7%, 7 1/2%, 8%, 8 1/2%, 9%, 9 1/2%, 10%, 10 1/2%, 11%, 11 1/2%, 12%.

US MARKETS

Table with columns: Commodity, Price, Change. Includes CRUDE OIL, SOYBEANS, WHEAT, CORN, CATTLE, HOGS, PORK, BEEF, LAMB, CHICKEN, TURKEY, EGGS, MILK, BUTTER, CHEESE, SUGAR, COFFEE, COTTON, WOOL.

Chicago

Table with columns: Commodity, Price, Change. Includes SOYBEANS, WHEAT, CORN, CATTLE, HOGS, PORK, BEEF, LAMB, CHICKEN, TURKEY, EGGS, MILK, BUTTER, CHEESE, SUGAR, COFFEE, COTTON, WOOL.

New York

Table with columns: Commodity, Price, Change. Includes GOLD, SILVER, PLATINUM, COPPER, ZINC, ALUMINIUM, NICKEL, TIN, LEAD, WHEAT, SOYBEANS, COFFEE, COTTON, WOOL.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar suffers setback

THE DOLLAR suffered a setback yesterday, showing further reaction to last Friday's US trade figures for November...

The dollar fell to DM1.6805 from DM1.6700, to FF6.6075 from FF6.65, and to SF1.3485 from SF1.3465...

D-MARK-Trading range against the dollar in 1987/88 is 1.9305 to 1.5740. December average 1.5854. Exchange rate index 150.0 against 144.4 six months ago...

FINANCIAL FUTURES

Gilts quiet but nervous

THE ONLY consensus in yesterday's life market was that trading conditions were less than exciting. Beyond that, opinions varied...

large dollar selling order proved to be the primary stimulus behind an early nose dive in US bond prices...

Short sterling contracts proved to be more robust, starting the day on a stronger note and remaining that way...

STERLING-Trading range against the dollar in 1987/88 is 1.8785 to 1.4710. December average 1.5389. Exchange rate index 150.0 against 144.4 six months ago...

JAPANESE YEN-Trading range against the dollar in 1987/88 is 159.45 to 151.85. December average 158.45. Exchange rate index 240.3 against 210.7 six months ago...

Under these conditions, a large dollar selling order proved to be the primary stimulus behind an early nose dive in US bond prices...

However yesterday's figures on US consumer prices - up 0.1 p.c. in December, expected - and a larger than expected 16.2 p.c. fall in US December housing starts, provided sufficient enthusiasm to underwrite a rally in the afternoon...

Bank lending and money supply figures, due for release today, have motivated more bears than bulls but it may take a bad set of trade figures next week to tip the scales and push base rates firmer.

A rumour that the November US trade deficit had been underestimated by up to \$3bn contributed to the selling pressure on the dollar before lunch. US consumer prices rose 0.1 p.c. in December, compared with 0.3 p.c. in November...

Mr Rupert Thompson, US economist at Morgan Grenfell, said the news dispelled earlier fears US inflation could touch 8 p.c. A fall of 15.2 p.c. in December is a considerable surprise...

Table with columns: Jan 20, Latest, Previous. Rows for various currencies like Sterling, Euro, etc.

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Table with columns: Country, Currency, % change, % change adjusted for divergence, Divergence index. Rows for Belgium, France, Germany, etc.

Table with columns: Jan 20, Day's opening, Close, One month, % p.a., Three months, % p.a. Rows for various currencies like Sterling, Euro, etc.

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Company Notices

PECHINEY Loan of ECU 20,000,000- S 3/4 s. 1974/1989. Bondholders are hereby informed that the redemption instalment of ECU 2,000,000...

BRISA Auto - Estradas de Portugal S.A. Japanese Yen 10,000,000 Guaranteed Floating Rate Notes 1992. In accordance with the description of the Notes, notice is hereby given...

I.G. INDEX LTD, 9-11 GROSVENOR GARDENS, LONDON SW1W 0BD. Tel: 01-828 7233/5699. Reuters Code: IGIN, IGIO.

EAST RAND PROPRIETARY MINES, LIMITED. Registered No. 01/00773/06. (Incorporated in the Republic of South Africa).

RIGHTS OFFER. NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER. The following are the arrangements for holders of share warrants to bearer who wish to participate in the rights offer:

London 21 January 1988. United Kingdom securities: Charter Consolidated Services Limited, 40 Holborn Viaduct, London, EC1A 1JA.

Paris correspondent: Credit Lyonnais S.A., 10 Boulevard des Capucines, Paris 75002.

Legal Notices. SALMON MARCUS LIMITED. Notice is hereby given that a meeting of creditors in the above matter is to be held at East of London, 110, at 12.00 noon on the fourth day of February...

TICHOILL GARDEN CENTRE LIMITED. Notice is hereby given that a meeting of creditors in the above matter is to be held at East of London, 110, at 12.00 noon on the fourth day of February...

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Feb 88, May 88, Aug 88, and Sep 88. It lists various financial instruments and their corresponding prices and volumes.

TOTAL VOLUME IN CONTRACTS: 18,943

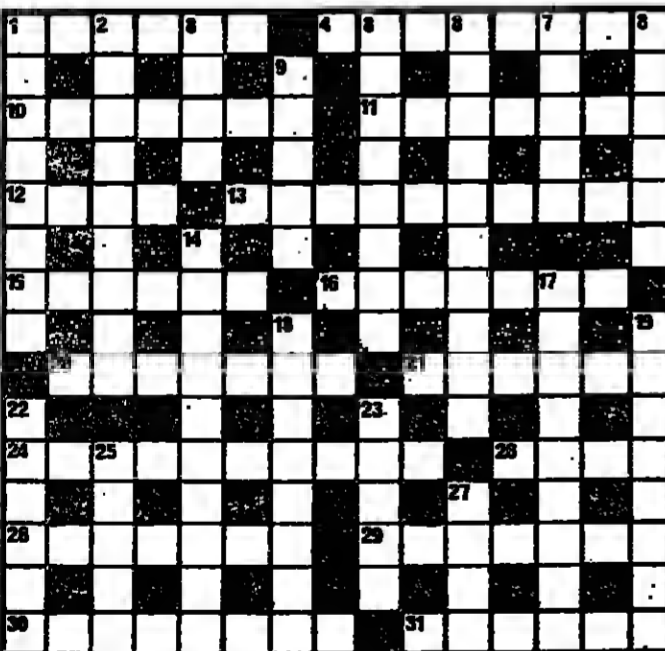
Ask-Bid C-Call P-Put

BASE LENDING RATES

Table listing various banks and their base lending rates for different currencies and terms.

Advertisement for John Lawton Financial Communications, located at 16 Hatton Garden, London EC1N 8AT. It offers independent consultancy and broking services for UK and international media.

FT CROSSWORD No.6,535



- ACROSS
1 Standing about to deposit a note (5)
4 Anything but simple enclosure (8)
10 Tree maintenance (7)
11 A looker round (7)
12 A number brought in to help will be acrimonious (4)
13 The new scent is not true to type (10)
15 Entrances for church members (7)
16 Trim sailors - one in a score (7)
20 Certain publicity about craft at the riverside (7)
21 Some big ram men may judge by its weight (6)
24 Odd characters, all singing and gesturing (10)
26 Having the resources, a clever person backed the French (4)
28 Inca - far different from other people (7)
29 Once reporters could be really speedy (7)
30 Try a ruse to break the bank (8)
31 Popular nurse, though mean (6)
DOWN
1 Detailed study may be made of cars here (8)
3 Champions of pithead workers (9)
3 An upsetting journey? (4)
5 Foreign love poetry has a point (6)

AUTHORISED UNIT TRUSTS

A large, multi-column table listing various authorized unit trusts, including their names, managers, and other relevant details.

FT UNIT TRUST INFORMATION SERVICE

Table listing various unit trusts under the heading 'Scottish Life Investments' and 'Scottish Widows'.

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INSURANCES

Table listing insurance policies and providers under the heading 'INSURANCES'.

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Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Type, and other details.

BRITISH FUNDS

Table of British Funds, listing fund names, share prices, and performance metrics.

BRITISH FUNDS - Contd

Continuation of British Funds table, listing additional fund names and details.

FOREIGN BONDS & RAILS

Table of Foreign Bonds & Rails, listing international investment options.

AMERICANS

Table of American Funds, listing US-based investment vehicles.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling Issues.

CORPORATION LOANS

Table of Corporation Loans.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth & African Loans.

LOANS

Table of Loans.

Public Board and Ind.

Table of Public Board and Industrial shares.

Financial

Table of Financial shares.

Continued on next page

Money Market Trust Funds

Table of Money Market Trust Funds.

Money Market Bank Accounts

Table of Money Market Bank Accounts.

UNIT TRUSTS NOTICE: Important information regarding unit trusts and their management.

LONDON SHARE SERVICE

AMERICANS - Contd. Table listing various American stocks and their prices.

BUILDING, TIMBER, ROADS. Table listing shares in the building, timber, and roads sectors.

DRAPERY AND STORES - Contd. Table listing shares in the drapery and stores sectors.

ENGINEERING - Contd. Table listing shares in the engineering sector.

INDUSTRIALS (Misc.) - Contd. Table listing miscellaneous industrial shares.

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CANADIANS. Table listing various Canadian stocks and their prices.

BUILDING, TIMBER, ROADS. Table listing shares in the building, timber, and roads sectors.

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BANKS, HP & LEASING. Table listing shares in banks, hire purchase, and leasing sectors.

CHEMICALS, PLASTICS. Table listing shares in the chemicals and plastics sectors.

DRAPERY AND STORES. Table listing shares in the drapery and stores sectors.

ENGINEERING. Table listing shares in the engineering sector.

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BEERS, WINES & SPIRITS. Table listing shares in the beer, wine, and spirits sectors.

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LONDON SHARE SERVICE

INSURANCES - Contd. Table listing various insurance companies and their share prices.

PAPER, PRINTING, ADVERTISING - Contd. Table listing companies in the paper, printing, and advertising sectors.

TEXTILES - Contd. Table listing various textile companies.

TRUSTS, FINANCE, LAND - Contd. Table listing trusts, finance, and land-related companies.

OIL AND GAS - Contd. Table listing oil and gas companies.

MINES - Contd. Table listing various mining companies.

LEISURE Table listing leisure and entertainment companies.

PROPERTY Table listing property-related companies.

TOBACCO Table listing tobacco companies.

TRUSTS, FINANCE, LAND Table listing trusts, finance, and land-related companies.

OVERSEAS TRADERS Table listing overseas trading companies.

THIRD MARKET Table listing third market trading data.

MOTORS, AIRCRAFT TRADES Table listing motor and aircraft trade companies.

PROPERTY Table listing property-related companies.

TRUSTS, FINANCE, LAND Table listing trusts, finance, and land-related companies.

PLANTATIONS Table listing plantation companies.

MINES Table listing various mining companies.

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COMMERCIAL VEHICLES Table listing commercial vehicle companies.

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NOTES: A section providing detailed notes and explanations for the data presented in the tables, including information on share prices, dividends, and company performance.

REGIONAL & IRISH STOCKS: A table listing regional and Irish stocks with their respective prices and market data.

TRADITIONAL OPTIONS: A table listing traditional options with their prices and market data.

LONDON STOCK EXCHANGE

Programme trades help push equity sectors lower but Gilts recover ground

Account Dealing Dates
Option Declares Last Account
Dates Dealings Jan 21 Jan 18

THE UK STOCK market, continuing its search for something to worry about, fell back again yesterday as renewed concern over the US trade deficit turned the dollar downwards again. However, rumours of attacks on the validity of the last week's US trade figures in the Washington press proved unfounded and London's gilt-edged sector had a steady, if unexciting, session.

There was increased selling of the international stocks at mid-morning when the pound moved above \$1.79, and a batch of trading programmes was activated. At worst, the market was down by nearly 20 FT-SE points, and a dull start on Wall Street hindered attempts to rally.

At the close, the FT-SE 100 index was 16.2 points down at 1732.9. The programme trades helped to slow volume levels - at 6.00pm, the Seag system had traded 445.3m shares, about one third up on Tuesday's session.

Friday brings the end of a fairly lively equity market trading account. Analysts pointed out that the market had bounced yesterday at FT-SE 1749 after topping out at 1800 on Monday, indicating that a 50 point trading range has been established. Yesterday's rally was signposted by a move to a 6 point premium in the FT-SE 100 March Futures Contract on the London International Financial Futures Exchange.

Traders claimed that three UK securities houses had operated trading programmes - supposedly Morgan Grenfell, Barclays de Zoete Wedd, and Smith New Court - but there was no confirmation from the firms concerned. Most deals were sales.

Among the internationals, Shell, ICI, Unilever and BAT Industries again took the brunt of the fall as renewed dollar weakness threatened their US operations.

While the picture was generally gloomy, the market found some encouragement towards the close from an independent asset valuation at Britoil, which exceeded the City's most glittering expectations.

This is presumed to be the curtain-raiser for Britoil's defence document, to be published next week, against BP's \$2bn plus bid.

The latest downswing in the equity market has in no way discouraged the speculative fever on the energy sector, which was featured yesterday by heavy turnover in Ultramar.

Speculators were also busy on the banking pitch, where bid

talk has begun to circulate among the domestic high street banks. Retail shares, which have been under a cloud since the Christmas season made a slow start, attracted some selective interest.

Government bonds made cautious recovery from the selling bout suffered late on Tuesday, which was continued on the Tokyo market. Suggestions that the Japanese had switched tack and sent buying orders to London yesterday morning were scouted by Warburg Securities, a major player in the international market in Gilts. However, local buyers enabled the market to consolidate its early gains.

The rumours surrounding last week's US trade figures were widely scotched, long-dated Gilts closed with gains of around 1/2 point. The two tranches of stock on offer at the bank - 9 1/2 per cent Treasury '05 and 8 per cent Treasury '06 - were not activated, although prices crept to within 1/8 of so of the last levels at which stock was offered by the Bank.

Near-dated Gilts added 1/8 or so as fears of an imminent rise in bank base rates subsided. Index-linked stocks were fairly buoyant, with investors switching towards the longer end, where prices added about 1/4. Traders said the IL stocks were bought purely on yield considerations, rather than as inflation hedges.

The sector was encouraged by the longer end, where prices added about 1/4. Traders said the IL stocks were bought purely on yield considerations, rather than as inflation hedges.

Today's disclosure of the UK money supply statistics for December. Attention will focus on the UK bank lending total, which the market predicts at around \$3.6bn. Some estimates range to \$5bn, but any figure above this would upset the credit markets.

Britoil regained pole position in the oil sector and surged ahead to 475p before closing a net 19 higher at 473p after news of the drilling success on Block 9/23B. The independent asset valuation of the company by Robertson ERC, the oil discovery - the largest in the North Sea for several years according to Britoil - was the catalyst.

The Britoil news also boosted other oil shares, not least Enterprise up 6 2/5p and LAMSO, a like amount up at 320p.

Turnover in BP expanded with some 4.8m of the "old" changing hands - the shares closed unaltered at 252p while the "new", where in

FINANCIAL TIMES STOCK INDICES
Table with columns for Government Secs, Fixed Interest, Ordinary, Gold Mines, Ord. Div. Yield, Earnings, P/E Ratio, SEAG, Equity Turnover, Equity Bargains, Shares Traded (mln) and S.E. ACTIVITY.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-0898 123001

excess of 10m moved through the system, settled a penny easier at 74p despite talk that the Kuwait Investment Office may have moved back into the market to pick up stock on a minor scale.

Business in Ultramar expanded rapidly to 9m shares amid strong rumours that a stake is being accumulated; the share price was finally unchanged at 215p. It was rumoured recently that approaches had been made to Sir Ron Brerley offering to buy his near 13 per cent stake in Ultramar at 250p a share. Tricentral hardened 2 1/2 to 162 1/2p with dealers awaiting the asset valuation, also being carried out by Robertson ERC. It is expected to lift its offer by around 10 per cent from the original offer of 145p a share.

Matthew Clark, the wine and spirits distributor, failed to significantly extend its recovery after analysts took conflicting views of the Martell situation. Mr Colin Davies, County Nat-West researcher, agrees with the Matthew Clark chairman that the implications of the possible loss of the Martell distribution contract have been over-estimated. But analysts at Scrimgeour Vickers believe that the shares must be overshadowed by the uncertain future of the French brandy group. Mr Clark closed 2 higher at 340p.

The clearing banks generally made further progress despite widespread reports that further

major provisions against third world debts will be announced when the banks declare their preliminary results in February.

Lloyds continued to attract substantial buying interest with most of the action being carried out via the inter-dealer broking system; the shares edged up 3 to 263p, after 265p on a turnover of more than 4m shares. Midland were not far behind and rose 10 to 400p on a turnover of 3m shares.

In life assurances Abbey Life settled 2 off at 244p in substantial two-way trade which saw over 5.5m shares change hands after new life business figures regarded as exceptionally good by dealers. Sun Life jumped 6 to \$10 1/2 still boosted by the recent good new life numbers.

Guinness shares fell further as its legal trail continued. The group confirmed further buy-in purchases of 1.5m shares on Tuesday and, with several larger deals passing through the SEAG system yesterday, was widely believed to have again bought stock. Guinness shares slipped to 286p before closing 8 down on the day at 289p. Bass renewed support and gained 11 to 79p but other Breweries followed the general downturn.

Buckley's gave up 6 at 193p while Cidermaker H.P. Bulmer lost a similar amount to 153p. The Blue Circle resisted the downward trend, rising 7 to 425p in a volume of some 3.3m shares. Inevitably the improvement gave rise to a revival of bid talk following recent City suggestions that Hanson had been behind the recent abortive dawn raid.

Blirnd Qualecast, currently in receipt of an unwelcome cash offer of 300p per share from BCI, advanced to 334p on speculation that the latter will have to increase its terms. Some commentators are looking for a new cash and shares bid.

The fall in US housing starts were worse than some London traders had been expecting and prompted a slightly easier trend in selected Building issues with American interests such as Redland, down a shade at 437p, and Hestock Johnson, 2 lower at 185p, after having touched 170p at one stage. Elsewhere in the Building sector, bid speculation left Baldwin 17 to the good at 105p while Copson firmed 7 to 130p in response to the good interim

figures. Turfiff, thought to have been oversold, moved up 9 to 272p on small buying in an extremely thin market.

Chemicals were featured by a fresh reaction in ICI which closed 1/2 down at 310 1/2p in the wake of the setback in the dollar.

The stores sector included a number of firm features as at least three leading securities houses were thought to have adopted a more positive stance on some of the leading high street retailers.

Worries over the 1.1 per cent decline in retail sales in December were easily outweighed by expectations of a tax cutting budget and Marks and Spencer led the sector higher with a 5 gain at 185p after a turnover of 6.5m shares; M & S were additionally helped to press closer to 250p. Talk of a substantial overseas buyer order in Dixons saw the shares advance 6 to 180p, after 192p with 5.6m shares moving through the system. Sears progressed to close 8 higher at 136p, with the company looking assured of success in its bid to win control of the Freeman's mail order group according to dealers. GUS 'A' closed little changed at 110 1/2p with a large selling order said to have been readily absorbed by the market.

Elsewhere, Body Shop continued its remarkable advance, closing a further 30 higher at 915p, after 925p, still buoyed by the recent excellent results.

A busy session in the leading electricals showed Cable & Wireless a further 2 lower at 355p on a turnover of 5.2m shares in the wake of "sell" recommendation by Warburg's securities house.

Local, reporting interim results on Tuesday, dipped 5 to 251p while Finleaser, whose around 2.5m shares changed hands, lost 4 to 163p. Microgen slumped 32 to 277p as recent strong buying of the shares ahead of yesterday's preliminary figures was reversed; the results were broadly in line with forecasts but dealers reported persistent selling of the shares from around the 300p level to 275p.

Leading Engineers rallied to close well above the worst.

Reflecting the trend, Hawkes fell away to 465p mainly on currency influences before closing only a few pence easier on the day at 472p. Vickers set a cheaper 164p. Quite a brisk trade developed in Bolla Royce (some 2.1m shares changed hands) before a close of 23p, down 1/2.

The uncertain market climate enabled the Food sector to display its basic defensive qualities. Most leading issues recorded only modest losses while Northern Foods, long regarded as a potential bid situation, performed better and resisted the trend. Revived buying from two or three houses found the market sensitive and the shares moved higher in thin trading to settle 8 up at 265p.

International stocks weakened fresh in the wake of the fall in the dollar and a further setback in the early dealings on Wall Street yesterday. Glaxo led the retreat with a reaction to 210p while BODC gave up 4 to 382p. Becton remained under pressure and gave up 7 further to 453p in a volume of some 3.3m shares; the company announced yesterday a reorganisation of top management in its pharmaceuticals division. Wellcome fell away to 379p before closing 8 off on balance at 384p following the chairman's warning that the recent depreciation of the dollar will have an adverse impact despite the continued strength of the company's underlying trading. Pilkington fell away to 72p cheaper at 233p in a trade of some 2m shares as recent BTR bid hopes began to fade.

Among some of the other dollar sensitive stocks, British Aerospace gave up 6 to 346p while Bank Organisations, in particular good market of late on buying in anticipation of the preliminary figures expected shortly, eased 8 to 607p. London International fell 7 further to 275p and Fisons gave up 8 to 265p.

Preliminary results from First Leisure were at the top end of analysts' forecasts and the shares touched 61p before coming off to close a net 4 higher at 61 1/2p. Interim profits from Stanley House, which had a \$1.5m gain against \$1.3m - saw the shares marked up to 245p prior to closing a fraction up at 240p.

Lucas Industries suffered further from the withdrawal of recent buyers. Sales were relatively light but with market-makers showing little enthusiasm to take stock on their options were reported.

books after the recent good advance, the price wilted again to end 17 lower at 659p. US currency influences affected Jaguar, down 8 at 324p, but not Lex Service, which rose 5 to 322p. Impressive trading statements helped Splice, which unveiled both increased profits and a higher dividend payment to close 3 firmer at 173p, after 177p. Lookers responded to good results and a one-for-one scrip issue with a rise of 4 to 270p.

Courtaulds succumbed to downward pressures emanating from the Richardson yesterday of traded option contracts and lost 10 to 332p; US dollar considerations were also a factor. Allied Textiles, on the other hand, rose 10 to 340p in reply to a good preliminary statement. Annual profits of \$9.5m were comfortably above market estimates which ranged from \$8.5m to \$9m.

Overseas Traders were one of the more resilient sectors. Incheague, still reflecting recent "buy" recommendations, improved 5 further to 654p while Lounsbury, at 271p, enjoyed increased attention ahead of next Thursday's annual results; analysts are looking for profits in the region of \$10m to \$200m. James Finlay emerged from a spell of inactivity as bid hopes flourished and settled 5 higher at 90p. Polly Peck were quoted ex scrip issue at 28.5m to \$3m.

Business in traded options expanded with 22,637 calls and 18,204 puts giving an aggregate of 38,741 contracts. GEC attracted a much increased turnover with 1,073 calls and 2,222 puts. The much higher than expected asset valuation of Britoil by independent consultants Robertson ERC and hopes of a counter bid from Atlantic Richfield triggered demand for Britoil where there were 1,708 calls and 1,132 puts. Puts in British Gas totalled 2,745 against 796 calls, while Pilkington, still the subject of takeover speculation, attracted 1,010 calls and 282 puts.

Traditional Options
First dealings Jan 18
Last dealings Jan 29
Last declarations Apr 21
For Settlement May 3
For rate indications see end of page

Dealers reported a quieter day in the Traditional option market. Stocks to attract money for the call included Control Securities, The Holdings, Micro Focus, Hivon, BOM Holdings, and Amalgamated Assurance and Amalgamated Financial. A put was arranged on Amstrad, but no double asm to take stock on their options were reported.

FT - ACTUARIES INDICES
Table with columns for EQUITY GROUPS & SUB-SECTIONS, Wednesday January 20 1988, and various index values.

FIXED INTEREST
Table with columns for PRICE INDICES, Wed Jan 20, Day's change, and various interest rate values.

LONDON TRADED OPTIONS

Table with columns for CALLS, PUTS, and various stock options like LASSO, F & S, etc.

TRADING VOLUME IN MAJOR STOCKS

Table listing trading volume for various stocks like ASDA, Allied-Lyons, etc.

RISES AND FALLS YESTERDAY

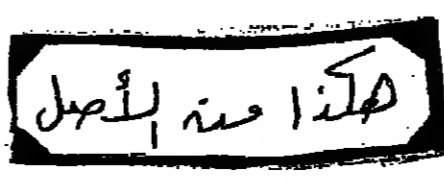
Table showing rises and falls for British Funds, Corporations, etc.

LONDON RECENT ISSUES

Table listing recent issues like E.P., F.P., etc.

FIXED INTEREST STOCKS

Table listing fixed interest stocks like E.P., F.P., etc.



WORLD STOCK MARKETS

Table of World Stock Markets including sections for Australia, Canada, Germany, Hong Kong, Japan, Korea, Malaysia, New Zealand, Singapore, South Africa, Switzerland, Taiwan, Thailand, and the UK.

Table of Canada Stock Markets including sections for Toronto, Montreal, and various Canadian stock indices.

Table of Japan Stock Markets including sections for various Japanese stock indices and company listings.

Table of OVER-THE-COUNTER Nasdaq national market closing prices for various stocks.

Table of Indices including DOW JONES, Nikkei, and other major market indices.

Advertisement for FINANCIAL TIMES featuring the headline 'When will it dawn on you?' and an illustration of a person reading a newspaper.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices for various companies, organized in columns with headers for stock symbols, prices, and changes. Includes sub-sections like 'D D D' and 'M M M'.

NYSE COMPOSITE CLOSING PRICES

Table of NYSE Composite Closing Prices. Columns include Stock, P, S, H, L, C, D, O, G, P, E, and various price points. Includes sub-sections for 'Continued from Page 36' and 'W V V'.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices. Columns include Stock, P, S, H, L, C, D, O, G, P, E, and various price points. Includes sub-sections for 'Continued from Page 36' and 'W V V'.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter Nasdaq national market closing prices. Columns include Stock, Sales, High, Low, Last, and Change. Includes sub-sections for 'W V V' and 'X Y Z'.

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AMERICA

Decline continues amid further currency woes

Wall Street

THE EQUITY market suddenly slumped yesterday afternoon as the weak dollar led to moderate selling, which triggered programme sell orders and accelerated price falls...

of the market attests to the highly nervous state of equity trading. It was difficult to tell yesterday whether the New York Stock Exchange's experimental limits on programme trading...

The consumer prices and housing starts data helped lift the bond market off lows in overseas trading reached because of a weak dollar. The US currency has been under shelling pressure since Tuesday's news of a sharply higher Japanese trade surplus in December...

EUROPEAN markets were jolted lower by a renewed fall in the dollar and US reports that December's trade figures might have been underestimates. FRANKFURT shadowed the sharp fall in the dollar and was further undermined by remarks from Mr Helmut Geiger, president of the country's savings banks...

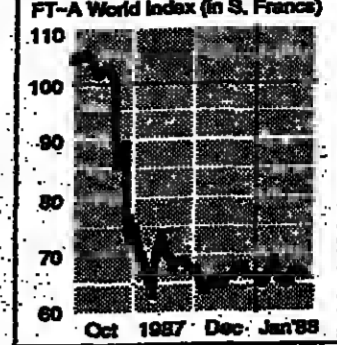
London

RENEWED weakness in the dollar spurred selling of international, and a round of programme trading helped pull the FT-SE 100 index down some 20 points before it recovered to close 15.2 lower at 1,752.8. The programme trades swelled recently this volume...

EUROPE

Easier dollar extends Frankfurt's losses

Switzerland



Aircraft group Fokker edged 20 cents lower to FI 19.90, hurt slightly by news that delivery of its P-100 jet to launch customer Swissair was again delayed. MILAN retreated in thin trade as investors held a nervous eye on falls elsewhere across the world...

Portuguese share deals enter computer era

PORTUGUESE BANKS are bracing themselves for radical changes in handling stock transactions planned by the Cavaco Silva Government. The Government intends shortly to introduce the first step towards 'dematerialisation' of share certificates...

Shareholders are expected to save money through the new system - it now costs them E5100 (72 cents) for every E51,000 share certificate ornately printed on expensive paper.

The spectacular logjams of customers' orders that were commonplace during the market boom of last year should soon fade into the mists of memory, writes Diana Smith

Logjams of customers' orders that were commonplace during the market boom in the spring to autumn of last year will soon fade into the mists of memory. The Oporto stock market, meanwhile, has this week inaugurated two trading sessions per day instead of once the first and second, shorter session at the close of general trading will cover only the 15 or 20 most heavily traded stocks. This is a

further attempt to make the market more flexible. In both Lisbon and Oporto, trading has begun to pick up after the doldrums of December and early January. Individual investors appear to be testing the waters again and the share prices of the more attractive, better-performing companies have recently started to rise.

SOUTH AFRICA

A FURTHER rise in the financial rand extended Tuesday's losses in Johannesburg gold shares in an otherwise trendless session. Among heavyweight golds, Randfontein shed R6 to R24.80 despite Tuesday's news of a strong recovery in profits for the last quarter of 1987...

R1 to R35.75. Driefontein closed steady at R37. Western Areas fell R1.25 to R8.50 after reporting an increased loss for the last quarter of 1987.

Canada LED by falling base metal issues, Toronto stocks followed Wall Street sharply lower and posted broad losses in active trading. The composite index, which had dropped about eight points in earlier trading, fell 47.89 to 3122.67 as declines outpaced advances by 697 to 262 on volume of 30.7m shares.

ASIA

Thin trade centres on properties

Tokyo

THE WEAK TONE continued in Tokyo yesterday and only situational stocks showed signs of life as leading issues moved lower, writes Shigeo Nishitani of Jiji Press. The Nikkei average shed 55.03 to 22,843.14 in turnover that shrank to 504m shares from 659m on Tuesday. The index high for the day was 22,881.15 at the opening, and the low was 22,765.67. Losses led gains by 491 to 397, with 138 issues unchanged.

In the heart of Tokyo, soared Y210, or 13 per cent, to Y1,840 on 12.87m shares. Its popularity triggered buying of other properties and contractors but these lost some of their gains later. Mitsui Real Estate Development scored a Y70 advance but fell back to close Y40 up at Y1,640, while Kajima finished Y30 higher at Y1,410 after rising Y70.

Bonds turned weak after the yield on the 5.0 per cent government bond due in December 1997 had hit an all-time low for two days on end. The yield on the benchmark issue rose to 4.265 per cent from Tuesday's 4.240 per cent in block trading. But after the close, dealers rushed to buy on a report that the Bank of Japan reconfirmed its policy of tolerating lower interest rates. This pushed the yield down to 4.255 per cent in inter-dealer trading.

Singapore AFTER a weak start, bargain-hunting and speculative interest from local and foreign investors pushed Singapore higher. Utilities illustrated the trend, index added 11.88 to 924.06 in turnover of 38m shares, down 3m from Tuesday. Blue chip Singapore Airlines gained 15 cents to S\$9.50, while S\$3.84 and Singapore Land rose 5 cents to S\$5.45.

Australia

INVESTORS held out of Sydney amid caution over the decline in London and Wall Street. The All Ordinaries index ended 3.6 lower at 1,295.2. Selected industrials again attracted the thin interest there was, with NCC and Matsumi Electric industrial lost Y10 each to Y2,070 and Y2,290.

Hong Kong

LIGHT trading left shares mixed as the weakness in overseas markets kept investors cautious. The Hang Seng index edged down 3.56 to 2,484.29. Utilities illustrated the trend, with Hongkong Telegraph climbing 50 cents to HK\$15.50.

FT - ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, WEDNESDAY JANUARY 20 1988, TUESDAY JANUARY 19 1988, DOLLAR INDEX. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Mexico, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. UK, World Ex. S. & A., World Ex. Japan, The World Index.

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